





ABOUT US

Over the past 35 years, Emirates Institute for Banking and Financial Studies (EIBFS) educates and trains thousands of students and trainees from across the UAE. Established in 1983, EIBFS offers world class Education Programs, Training Programs, Workshops and customized services in the area of Banking and Finance. EIBFS supports UAE nationals by providing quality training facilities and encouraging career growth in the banking and financial services sector. Globally integrated with various leading institutes and universities of the world to bring and offer the best programs, qualifications and courses to the banking & finance sector.

With significant growth in programs and intake over the years, EIBFS continues to provide quality, customized programs led by qualified and experienced staff.

OUR PARTNERS













































Hesham Abdullah Al Qassim Chairman - EIBFS Board of Directors

We are pleased to present to you our 2018 annual training plan. Guided by our mission, vision and objectives.

Worth mentioning, is that the scientific and collaborative approaches have been adopted during all the stages of preparing this plan and designing its programs, and its wide range of activities to suit the needs and expectations of all levels in the banking sector.

In order to really enhance the Emiratization policy of the state, we urge all the institutions of the banking sector to make the utmost benefit from it by nominating the greatest number of UAE employees to participate in its program and activities.

Thank you for your cooperation



Jamal Ahmed Al Jassmi General Manager

As planning represents an overarching principle for us in EIBFS, we follow a shared planning strategy in preparing our annual training plans to add value to the banking and finance sector.

The 2018 training plan has a wise coverage of 10 major areas in the Banking & Finance industry, including 585 programs.

The emphasis was also made on advanced training programs, professional certificate and leadership development programs, to be offered, with our reputable strategic partners abroad, and the e- learning programs will be continued in the 2018 annual training plan.

The 2018 annual training is the result of close cooperation and coordination with our strategic partners in the banking sector, who helped to define, determine the training needs and design innovative programs to meet the needs and aspiration of our important stakeholders.

Being faithful to the mission and endeavoring to achieve its vision, strategic goals and objectives of EIBFS, its targeting (25000) participants in 2018.

My best wishes and hopes for a successful and productive year to all.

To constantly provide excellentbanking and financia development programs to the satisfaction of our customers.

To contribute effectively to emiratization in the banking and finance sector.

To upgrade and disseminate specialized knowledge in the banking and finance sector.

OUR MISSION

OUR VISION

world-class education and training in banking and finance at local, regional and international level...



EIBFS VALUE

Professionalism
Integrity
Team spirit
Accountability
Transparency (including openness
Creativity
Quality service
Lifetime learning
Building success
Embracing Globalization

To raise the standard of performance of the workforce employed in the banking sector. To qualify the UAE nationals for successful careers in the banking & finan cial sector. To attract UAE nationals who are not employed in banks, train them to apply the concepts and methods of banking, thereby augmenting the existing pool of skilled nationals.

OBJECTIVES





| Bank S | cience & Operations Programs | 1 - 10 |
|--------|---|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1101 | Bank Guarantees 15-04-2018 16-04-2018 | 07 |
| 1102 | Banking Practice & Law in the U A E 18-03-2018 20-03-2018 12-08-2018 14-08-2018 | 07 |
| 1104 | Economics for Bankers 06-05-2018 07-05-2018 | 07 |
| 1106 | Introduction to Banking Products & Operations 28-01-2018 29-01-2018 24-06-2018 25-06-2018 | 07 |
| 1108 | Principles of Internal Audit in Banks 22-04-2018 23-04-2018 | 08 |
| 1109 | Retail Banking 30-01-2018 31-01-2018 30-09-2018 01-10-2018 | 08 |
| 1110 | Statistics for Bankers 26-08-2018 27-08-2018 | 08 |
| 1111 | Trade Finance - Basic 28-01-2018 30-01-2018 01-07-2018 03-07-2018 | 08 |
| 1112 | Trade Finance - Advanced 11-03-2018 13-03-2018 02-09-2018 04-09-2018 | 09 |
| 1113 | Trade Finance Documents Examination(ISBP) 08-04-2018 10-04-2018 16-09-2018 18-09-2018 | 09 |
| 1115 | Banking Operation - Advanced 22-04-2018 23-04-2018 15-10-2018 16-10-2018 | 09 |
| 1116 | Cash Management 07-10-2018 07-10-2018 | 10 |
| 1117 | Private Banking 20-02-2018 21-02-2018 | 10 |
| 1118 | Internal Control - Advanced 25-03-2018 26-03-2018 | 10 |
| 1119 | Accounting for Non-accountants 15-10-2018 16-10-2018 | 10 |

| Credit | Management & Project Finance | 2 - 10 |
|--------|--|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1201 | Basic Financial Calculations 06-05-2018 08-05-2018 | 07 |
| 1202 | Credit Appraisal Techniques 13-02-2018 15-02-2018 02-09-2018 04-09-2018 | 07 |
| 1203 | Credit Management 01-04-2018 03-04-2018 28-10-2018 30-10-2018 | 07 |
| 1204 | Financial Statement Analysis - Basic 18-03-2018 20-03-2018 26-08-2018 28-08-2018 | 07 |
| 1205 | Problem Loan Managment 25-02-2018 27-02-2018 16-09-2018 18-09-2018 | 08 |
| 1206 | Project Financing 17-04-2018 19-04-2018 12-08-2018 14-08-2018 | 08 |
| 1207 | Real Estate & Contracting Finance 04-03-2018 06-03-2018 | 80 |
| 1209 | Syndicated Loans 22-04-2018 23-04-2018 | 08 |
| 1210 | Working Capital Finance 21-10-2018 22-10-2018 | 09 |
| 1211 | Financial Statements Analysis - Advanced 25-04-2018 26-04-2018 23-09-2018 24-09-2018 | 09 |
| 1212 | SME Finance 11-02-2018 12-02-2018 26-09-2018 27-09-2018 | 09 |
| 1214 | Corporate Credit Analysis 29-04-2018 30-04-2018 | 09 |
| 1215 | International Financial Reporting Standards (IFRS) 30-09-2018 01-10-2018 | 09 |
| 1216 | Corporate Banking 18-02-2018 19-02-2018 09-09-2018 10-09-2018 | 10 |
| 1217 | Consumer Credit Cycle 22-04-2018 23-04-2018 | 10 |

| Bankir | ng English Programs | 3 - 10 |
|--------|--|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1301 | General Business Communication 25-03-2018 27-03-2018 03-06-2018 05-06-2018 | 07 |
| 1302 | English for Bankers I 25-02-2018 28-02-2018 06-05-2018 09-05-2018 16-09-2018 19-09-2018 | 07 |
| 1303 | English for Bankers II 11-03-2018 14-03-2018 09-09-2018 12-09-2018 15-10-2018 18-10-2018 | 07 |
| 1305 | English Speaking Skills 21-01-2018 23-01-2018 01-04-2018 03-04-2018 23-09-2018 25-09-2018 | 07 |
| 1306 | Business Report Writing 11-02-2018 13-02-2018 17-06-2018 19-06-2018 | 08 |
| 1308 | English Course- Entry Level 05-02-2018 28-02-2018 02-09-2018 05-10-2018 | 08 |
| 1309 | English Course-Intermediate Level 05-03-2018 28-03-2018 08-10-2018 31-10-2018 | 08 |
| 1310 | English Course- Advanced Level 05-11-2018 28-11-2018 | 08 |
| 1311 | Financial Report Writing 15-04-2018 16-04-2018 | 09 |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

| Treasu | ry and Capital Market Program | 4 - 10 |
|--------|--|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1401 | Asset Liability Management (ALM) 22-04-2018 24-04-2018 | 07 |
| 1404 | Capital Markets 15-04-2018 16-04-2018 29-08-2018 30-08-2018 | 07 |
| 1405 | Foreign Exchange - Basic 14-03-2018 15-03-2018 25-09-2018 26-09-2018 | 07 |
| 1406 | FX and Money Markets -Advanced 22-04-2018 24-04-2018 30-09-2018 02-10-2018 | 07 |
| 1407 | Risk Management with Derivatives 01-04-2018 02-04-2018 | 08 |
| 1408 | Investment Banking 04-02-2018 06-02-2018 01-07-2018 03-07-2018 | 08 |
| 1409 | Wealth Management 05-09-2018 07-09-2018 | 08 |
| 1411 | Equity Market Analysis 11-03-2018 13-03-2018 | 08 |
| 1412 | Treasury Management for non-treasury staff 16-09-2018 17-09-2018 | 09 |
| 1414 | Structured Products 04-07-2018 05-07-2018 | 09 |
| 1416 | Technical Analysis 16-09-2018 18-09-2018 | 09 |
| 1418 | Treasury Operations 10-04-2018 12-04-2018 | 09 |
| | | |
| | | |
| | | |

| ODE | PROGRAMS START I FINISH | PAGE |
|------|--|------|
| 1501 | Achieving Teller Excellence 22-04-2018 22-04-2018 09-09-2018 09-09-2018 | 07 |
| 1502 | Customer Service Excellence 14-01-2018 15-01-2018 20-05-2018 21-05-2018 | 07 |
| 1504 | Customer Relationship Management - Corporate 26-08-2018 27-08-2018 | 07 |
| 1505 | Customer Relationship Management - Retail 03-06-2018 04-06-2018 | 07 |
| 1507 | Marketing of Financial Services 14-03-2018 15-03-2018 | 08 |
| 1509 | Business Etiquette 27-05-2018 28-05-2018 | 08 |
| 1511 | New Banking Products Development 23-09-2018 24-09-2018 | 08 |
| 1512 | Effective Selling Techniques 18-03-2018 19-03-2018 30-09-2018 01-10-2018 | 09 |
| 1513 | Collection Excellence Skills 21-01-2018 21-01-2018 | 09 |
| 1514 | Customer Relationship Management - Advanced 08-04-2018 09-04-2018 | 09 |
| 1515 | Digital Marketing 25-02-2018 26-02-2018 | 09 |
| 1516 | Advanced Selling Skills & Techniques 04-04-2018 05-04-2018 | 09 |
| | | |

| HR Man | agement & Leadership Programs | 6 - 10 |
|--------|---|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1601 | Bank Branch Management 16-09-2018 18-09-2018 | 09 |
| 1602 | Coaching for Performance 29-04-2018 30-04-2018 29-08-2018 30-08-2018 | 07 |
| 1603 | Effective Communication Techniques 29-04-2018 30-04-2018 07-10-2018 08-10-2018 | 07 |
| 1604 | Effective Leadership 27-02-2018 01-03-2018 20-05-2018 22-05-2018 12-08-2018 14-08-2018 | 07 |
| 1606 | Art of Influence and Persuasion 23-01-2018 24-01-2018 15-10-2018 16-10-2018 | 08 |
| 1609 | Stress Management 30-01-2018 30-01-2018 27-05-2018 27-05-2018 | 08 |
| 1610 | Team Building 22-04-2018 23-04-2018 28-10-2018 29-10-2018 | 08 |
| 1611 | Time Management 16-01-2018 16-01-2018 20-05-2018 20-05-2018 | 09 |
| 1612 | Emotional Intelligence 25-02-2018 26-02-2018 24-06-2018 25-06-2018 | 09 |
| 1613 | Performance Management 02-09-2018 03-09-2018 | 09 |
| 1616 | Training Needs Analysis 15-10-2018 16-10-2018 | 09 |
| 1617 | Project Management 30-09-2018 02-10-2018 | 09 |
| 1618 | ROI on Human Capital 01-04-2018 02-04-2018 | 09 |
| 1620 | Personal and professional impact & influence 18-03-2018 19-03-2018 | 09 |
| 1621 | Strategic Talent Management 04-11-2018 05-11-2018 | 09 |
| 1622 | Interview & Selection Techniques 08-05-2018 09-05-2018 | 09 |
| | | |





| Islamic | Banking Programs | 7 - 10 |
|---------|--|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1701 | Development of New Islamic Banking Product 04-02-2018 05-02-2018 09-09-2018 10-09-2018 | 5 07 |
| 1702 | Introduction to Islamic Banking 18-03-2018 19-03-2018 06-05-2018 07-05-2018 15-08-2018 16-08-2018 | 07 |
| 1703 | Islamic Accounting Standards 18-03-2018 20-03-2018 18-10-2018 20-10-2018 | 07 |
| 1705 | Islamic Capital Markets 25-03-2018 26-03-2018 23-09-2018 24-09-2018 | 07 |
| 1706 | Islamic Banking Products 17-06-2018 18-06-2018 | 08 |
| 1710 | Risk Management in Islamic Banks 28-10-2018 30-10-2018 | 08 |
| 1712 | Islamic Trade Finance 08-04-2018 09-04-2018 22-10-2018 23-10-2018 | 08 |

| E- Ban | king Applications Programs | 8- 10 |
|--------|---|-------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1801 | Application of Ms. Excel - Basic 18-02-2018 19-02-2018 16-09-2018 17-09-2018 | 07 |
| 1804 | Computer Crimes and Security Systems 20-06-2018 21-06-2018 | 07 |
| 1807 | E-Banking 04-03-2018 05-03-2018 | 07 |
| 1808 | Financial Modeling 22-04-2018 24-04-2018 | 07 |
| 1810 | Application of Ms. Word - Advanced 25-02-2018 26-02-2018 09-09-2018 10-09-2018 | 08 |
| 1811 | Powerful presentation through Technology 04-02-2018 05-02-2018 | 08 |
| 1812 | Application of Ms. Excel - Advanced 06-05-2018 07-05-2018 25-10-2018 26-10-2018 | 80 |

| Risk Ma | nagement & Compliance Programs | 9 - 10 |
|---------|--|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1901 | Anti Money Laundering: Law, Regulations & Best Practices 14-01-2018 15-01-2018 01-07-2018 02-07-2018 15-10-2018 16-10-2018 | 07 |
| 1903 | Compliance Insights in Banks 07-03-2018 08-03-2018 12-08-2018 13-08-2018 | 07 |
| 1906 | Detection of Forgery and Counterfeiting 01-07-2018 02-07-2018 | 07 |
| 1907 | Financial Crimes in Banks 06-05-2018 07-05-2018 | 08 |
| 1909 | Liquidity Risk management 15-04-2018 16-04-2018 | 08 |
| 1910 | Operational Risk Management 20-02-2018 21-02-2018 22-10-2018 23-10-2018 | 08 |
| 1911 | Risk Management in Banks 13-02-2018 15-02-2018 17-06-2018 19-06-2018 | 09 |
| 1913 | Market Risk Management 28-03-2018 29-03-2018 | 09 |
| 1914 | Credit Risk Management 26-08-2018 27-08-2018 | 09 |
| 1915 | Basel Accords Insights - Basic 21-03-2018 22-03-2018 | 09 |
| 1916 | Basel Accords Insights - Advanced 02-09-2018 03-09-2018 | 09 |
| 1917 | Risk Based Internal Audit 30-09-2018 01-10-2018 | 09 |
| 1919 | Signatute Forgery and Document Screening 22-04-2018 24-04-2018 | 09 |
| 1921 | Key Risk Indicators in Risk Management 09-09-2018 10-09-2018 | 09 |
| 1922 | FATCA rules and regulations 11-04-2018 12-04-2018 | 09 |
| 1923 | Anti Money Laundering - Refresher 06-03-2018 06-03-2018 | 09 |
| 1924 | Stress testing & modelling 29-04-2018 30-04-2018 | 09 |
| 1925 | Corporate governance - Advanced 28-03-2018 29-03-2018 | 09 |
| 1927 | CBUAE regulations training 26-09-2018 27-09-2018 | 09 |

| Quality | Management Programs | 10 - 10 |
|---------|--|---------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1001 | 5 S strategy 01-05-2018 02-05-2018 | 07 |
| 1002 | Business Process Re-engineering 21-03-2018 22-03-2018 | 07 |
| 1003 | Lean six sigma 22-04-2018 24-04-2018 07-10-2018 09-10-2018 | 07 |
| 1004 | Total Quality Management (TQM) 15-04-2018 17-04-2018 | 07 |
| 1005 | Quality Management System 25-04-2018 26-04-2018 | 07 |
| 1006 | Quality Assurance 22-10-2018 23-10-2018 | 07 |
| | | |
| | | |
| | | |





| Bank S | cience & Operations Programs | 1 - 10 |
|--------|---|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1101 | Bank Guarantees 11-02-2018 12-02-2018 01-07-2018 02-07-2018 | 07 |
| 1102 | Banking Practice & Law in the U A E 14-01-2018 16-01-2018 29-04-2018 01-05-2018 16-09-2018 18-09-2018 | 07 |
| 1104 | Economics for Bankers 18-03-2018 19-03-2018 09-09-2018 10-09-2018 | 07 |
| 1106 | Introduction to Banking Products & Operations 25-03-2018 26/03/2018 26-08-2018 27-08-2018 | 07 |
| 1108 | Principles of Internal Audit in Banks 20-02-2018 21-02-2018 02-09-2018 03-09-2018 | 08 |
| 1109 | Retail Banking 04-03-2018 05-03-2018 01-07-2018 02-07-2018 | 08 |
| 1110 | Statistics for Bankers 25-02-2018 26-02-2018 | 08 |
| 1111 | Trade Finance - Basic 25-02-2018 27-02-2018 01-04-2018 03-04-2018 04-11-2018 06-11-2018 23-09-2018 25-09-2018 | 08 |
| 1112 | Trade Finance - Advanced 01-04-2018 03-04-2018 07-10-2018 09-10-2018 | 09 |
| 1113 | Trade Finance Documents Examination(ISBP) 11-03-2018 13-03-2018 30-09-2018 02-10-2018 | 09 |
| 1115 | Banking Operation - Advanced 28-03-2018 29-03-2018 01-07-2018 02-07-2018 | 09 |
| 1116 | Cash Management 06-03-2018 06-03-2018 | 10 |
| 1117 | Private Banking 16-09-2018 17-09-2018 | 10 |
| 1118 | Internal Control - Advanced 01-07-2018 02-07-2018 | 10 |
| 1119 | Accounting for Non-accountants 13-02-2018 14-02-2018 | 10 |
| 1120 | Card Operations – Advanced 06-11-2018 07-11-2018 | 10 |

| Credit | Management & Project Finance | 2 - 10 |
|--------|---|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1201 | Basic Financial Calculations 21-01-2018 23-01-2018 24-06-2018 26-06-2018 | 07 |
| 1202 | Credit Appraisal Techniques 01-04-2018 03-04-2018 12-08-2018 14-08-2018 | 07 |
| 1203 | Credit Management 04-02-2018 06-02-2018 | 07 |
| 1204 | Financial Statement Analysis - Basic 06-02-2018 08-02-2018 17-06-2018 19-06-2018 09-09-2018 11-09-2018 | 07 |
| 1205 | Problem Loan Managment 08-04-2018 10-04-2018 25-10-2018 27-10-2018 | 08 |
| 1206 | Project Financing 25-02-2018 27-02-2018 28-10-2018 30-10-2018 | 08 |
| 1207 | Real Estate & Contracting Finance 26-08-2018 28-08-2018 | 08 |
| 1209 | Syndicated Loans 05-09-2018 06-09-2018 | 08 |
| 1210 | Working Capital Finance 15-04-2018 16-04-2018 | 09 |
| 1211 | Financial Statements Analysis - Advanced 21-03-2018 22-03-2018 30-09-2018 01-10-2018 | 09 |
| 1212 | SME Finance 29-04-2018 30-04-2018 07-10-2018 08-10-2018 | 09 |
| 1214 | Corporate Credit Analysis 26-08-2018 27-08-2018 | 09 |
| 1215 | International Financial Reporting Standards (IFRS) 25-03-2018 26-03-2018 | 09 |
| 1216 | Corporate Banking 01-04-2018 02-04-2018 15-10-2018 16-10-2018 | 10 |
| 1217 | Consumer Credit Cycle 16-09-2018 17-09-2018 | 10 |
| 1218 | Corporate Restructuring - Advanced 23-09-2018 24-09-2018 | 10 |
| 1219 | Credit Proposal Writing 03-05-2018 03-05-2018 | 10 |

| Bankin | ng English Programs | 3 - 10 |
|--------|---|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1301 | General Business Communication 21-01-2018 23-01-2018 26-08-2018 28-08-2018 | 07 |
| 1302 | English for Bankers I 28-01-2018 I 31-01-2018 01-04-2018 I 04-04-2018 12-08-2018 I 15-08-2018 | 07 |
| 1303 | English for Bankers II 25-03-2018 28-03-2018 06-05-2018 09-05-2018 04-11-2018 06-11-2018 | 07 |
| 1305 | English Speaking Skills 11-03-2018 13-03-2018 29-04-2018 101-05-2018 09-09-2018 11-09-2018 | 07 |
| 1306 | Business Report Writing 08-04-2018 10-04-2018 01-07-2018 03-07-2018 | 08 |
| 1308 | English Course- Entry Level 05-03-2018 28-03-2018 02-09-2018 05-10-2018 | 08 |
| 1309 | English Course-Intermediate Level 09-04-2018 02-05-2018 08-10-2018 31-10-2018 | 08 |
| 1310 | English Course- Advanced Level 05-11-2018 28-11-2018 | 08 |
| 1311 | Financial Report Writing 02-09-2018 03-09-2018 | 09 |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

| Treasu | ry and Capital Market Program | 4 - 10 |
|--------|--|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1401 | Asset Liability Management (ALM) 01-07-2018 03-07-2018 | 07 |
| 1404 | Capital Markets 07-03-2018 08-03-2018 30-09-2018 01-10-2018 | 07 |
| 1405 | Foreign Exchange - Basic 23-01-2018 24-01-2018 12-08-2018 13-08-2018 | 07 |
| 1406 | FX and Money Markets -Advanced 25-03-2018 27-03-2018 15-10-2018 17-10-2018 | 07 |
| 1407 | Risk Management with Derivatives 26-08-2018 27-08-2018 | 08 |
| 1408 | Investment Banking 25-03-2018 27-03-2018 07-10-2018 09-10-2018 | 08 |
| 1409 | Wealth Management 30-09-2018 02-10-2018 | 08 |
| 1411 | Equity Market Analysis 09-09-2018 11-09-2018 | 08 |
| 1412 | Treasury Management for non-treasury staff 04-04-2018 05-04-2018 | 09 |
| 1414 | Structured Products 08-04-2018 09-04-2018 | 09 |
| 1416 | Technical Analysis 18-03-2018 20-03-2018 | 09 |
| 1418 | Treasury Operations 23-09-2018 25-09-2018 | 09 |
| | | |
| | | |

| ODE | PROGRAMS START LEINISH | PAGE |
|------|---|------|
| 1501 | Achieving Teller Excellence 04-02-2018 04-02-2018 20-05-2018 20-05-2018 | 07 |
| 1502 | Customer Service Excellence 04-04-2018 05-04-2018 04-09-2018 05-09-2018 | 07 |
| 1504 | Customer Relationship Management - Corporate 18-02-2018 19-02-2018 20-05-2018 21-05-2018 | 07 |
| 1505 | Customer Relationship Management - Retail 13-02-2018 14-02-2018 23-09-2018 24-09-2018 | 07 |
| 1507 | Marketing of Financial Services 24-06-2018 25-06-2018 | 08 |
| 1509 | Business Etiquette 28-03-2018 29-03-2018 26-08-2018 27-08-2018 | 08 |
| 1511 | New Banking Products Development 09-09-2018 10-09-2018 | 08 |
| 1512 | Effective Selling Techniques 28-01-2018 29-01-2018 22-04-2018 23-04-2018 22-10-2018 23-10-2018 | 09 |
| 1513 | Collection Excellence Skills 16-09-2018 16-09-2018 | 09 |
| 1514 | Customer Relationship Management - Advanced 27-05-2018 28-05-2018 | 09 |
| 1515 | Digital Marketing 05-09-2018 06-09-2018 | 09 |
| 1516 | Advanced Selling Skills & Techniques 07-10-2018 08-10-2018 | 09 |

| HR Man | agement & Leadership Programs | 6 - 10 |
|--------|---|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1601 | Bank Branch Management 11-03-2018 13-03-2018 | 09 |
| 1602 | Coaching for Performance 18-02-2018 19-02-2018 07-10-2018 08-10-2018 | 07 |
| 1603 | Effective Communication Skills 16-01-2018 17-01-2018 26-08-2018 27-08-2018 | 07 |
| 1604 | Effective Leadership 30-01-2018 01-02-2018 01-04-2018 03-04-2018 09-09-2018 11-09-2018 | 07 |
| 1606 | Art of Influence and Persuasion 27-05-2018 28-05-2018 09-09-2018 10-09-2018 | 08 |
| 1609 | Stress Management 18-03-2018 18-03-2018 12-08-2018 12-08-2018 | 08 |
| 1610 | Team Building 23-01-2018 24-01-2018 22-05-2018 23-05-2018 | 08 |
| 1611 | Time Management 06-02-2018 06-02-2018 03-06-2018 03-06-2018 | 09 |
| 1612 | Emotional Intelligence 27-05-2018 28-05-2018 16-09-2018 17-09-2018 | 09 |
| 1613 | Performance Management 03-06-2018 04-06-2018 | 09 |
| 1616 | Training Needs Analysis 14-03-2018 15-03-2018 | 09 |
| 1617 | Project Management 11-03-2018 13-03-2018 28-10-2018 30-10-2018 | 09 |
| 1618 | ROI on Human Capital 22-10-2018 23-10-2018 | 09 |
| 1620 | Personal and professional impact & influence 28-10-2018 29-10-2018 | 09 |
| 1621 | Strategic Talent Management 11-04-2018 12-04-2018 | 09 |
| 1622 | Interview & Selection Techniques 04-11-2018 05-11-2018 | 09 |





| Islamic | : Banking Programs | 7 - 10 |
|---------|--|-------------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1701 | Development of New Islamic Banking Product 17-06-2018 18-06-2018 | s 07 |
| 1702 | Introduction to Islamic Banking 21-01-2018 22-01-2018 15-04-2018 16-04-2018 07-10-2018 08-10-2018 | 07 |
| 1703 | Islamic Accounting Standards 02-09-2018 04-09-2018 | 07 |
| 1705 | Islamic Capital Markets 29-04-2018 30-04-2018 18-10-2018 19-10-2018 | 07 |
| 1706 | Islamic Banking Products 11-02-2018 12-02-2018 | 08 |
| 1710 | Risk Management in Islamic Banks 22-04-2018 24-04-2018 16-09-2018 18-09-2018 | 08 |
| 1712 | Islamic Trade Finance 06-05-2018 07-05-2018 30-09-2018 01-10-2018 | 08 |

| E- Ban | king Applications Programs | 8- 10 |
|--------|---|-------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1801 | Application of Ms. Excel - Basic 14-01-2018 15-01-2018 27-05-2018 28-05-2018 | 07 |
| 1804 | Computer Crimes and Security Systems 25-02-2018 26-02-2018 | 07 |
| 1807 | E-Banking 08-05-2018 09-05-2018 | 07 |
| 1808 | Financial Modeling 20-02-2018 22-02-2018 07-10-2018 09-10-2018 | 07 |
| 1810 | Application of Ms. Word - Advanced 18-03-2018 19-03-2018 15-08-2018 16-08-2018 | 08 |
| 1811 | Powerful presentation through Technology 18-10-2018 19-10-2018 | 08 |
| 1812 | Application of Ms. Excel - Advanced 04-04-2018 05-04-2018 23-09-2018 24-09-2018 | 08 |

| Risk Mar | nagement & Compliance Programs | 9 - 10 |
|----------|--|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1901 | Anti Money Laundering: Law, Regulations & Best Practices 04-03-2018 05-03-2018 20-06-2018 21-06-2018 28-10-2018 29-10-2018 | 07 |
| 1903 | Compliance Insights in Banks 18-04-2018 19-04-2018 22-10-2018 23-10-2018 | 07 |
| 1906 | Detection of Forgery and Counterfeiting 08-04-2018 09-04-2018 26-09-2018 27-09-2018 | 07 |
| 1907 | Financial Crimes in Banks 20-02-2018 21-02-2018 28-10-2018 29-10-2018 | 08 |
| 1909 | Liquidity Risk management 27-02-2018 28-02-2018 | 08 |
| 1910 | Operational Risk Management 16-09-2018 17-09-2018 | 08 |
| 1911 | Risk Management in Banks 04-03-2018 06-03-2018 04-11-2018 06-11-2018 | 09 |
| 1913 | Market Risk Management 30-09-2018 01-10-2018 | 09 |
| 1914 | Credit Risk Management 24-06-2018 25-06-2018 30-09-2018 01-10-2018 | 09 |
| 1915 | Basel Accords Insights - Basic 11-02-2018 12-02-2018 | 09 |
| 1916 | Basel Accords Insights - Advanced 15-04-2018 16-04-2018 | 09 |
| 1917 | Risk Based Internal Audit 14-03-2018 15-03-2018 04-11-2018 05-11-2018 | 09 |
| 1919 | Signatute Forgery and Document Screening 20-02-2018 22-02-2018 09-09-2018 11-09-2018 | 09 |
| 1921 | Key Risk Indicators in Risk Management 18-03-2018 19-03-2018 | 09 |
| 1922 | FATCA rules and regulations 26-08-2018 27-08-2018 | 09 |
| 1923 | Anti Money Laundering - Refresher 24-06-2018 24-06-2018 | 09 |
| 1924 | Stress testing & modelling 02-09-2018 03-09-2018 | 09 |
| 1925 | Corporate governance - Advanced 07-10-2018 08-10-2018 | 09 |
| 1926 | Compliance & Risk Management for Senior Manager 06-05-2018 06-05-2018 | s 09 |
| 1927 | CBUAE regulations training 21-03-2018 22-03-2018 | 09 |

| Quality | Management Programs | 10 - 10 |
|---------|---|---------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1001 | 5 S strategy 05-09-2018 06-09-2018 | 07 |
| 1002 | Business Process Re-engineering 24-06-2018 25-06-2018 | 07 |
| 1003 | Lean six sigma 11-03-2018 13-03-2018 24-06-2018 26-06-2018 04-11-2018 06-11-2018 | 07 |
| 1004 | Total Quality Management (TQM) 18-10-2018 20-10-2018 | 07 |
| 1005 | Quality Management System 16-09-2018 17-09-2018 | 07 |
| 1006 | Quality Assurance 18-04-2018 19-04-2018 | 07 |
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| Bank S | cience & Operations Programs | 1 - 10 |
|--------|---|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1101 | Bank Guarantees 04-03-2018 05-03-2018 | 07 |
| 1102 | Banking Practice & Law in the U A E 21-01-2018 23-01-2018 17-06-2018 19-06-2018 | 07 |
| 1104 | Economics for Bankers 04-02-2018 05-02-2018 | 07 |
| 1106 | Introduction to Banking Products & Operations 04-02-2018 05-02-2018 12-08-2018 13-08-2018 | 07 |
| 1108 | Principles of Internal Audit in Banks 01-04-2018 02-04-2018 | 08 |
| 1109 | Retail Banking 11-02-2018 12-02-2018 07-10-2018 08-10-2018 | 08 |
| 1110 | Statistics for Bankers 22-04-2018 24-04-2018 | 08 |
| 1111 | Trade Finance - Basic 02-09-2018 04-09-2018 | 08 |
| 1112 | Trade Finance - Advanced 18-02-2018 20-02-2018 30-09-2018 02-10-2018 | 09 |
| 1113 | Trade Finance Documents Examination(ISBP) 06-05-2018 08-05-2018 | 09 |
| 1115 | Banking Operation - Advanced 29-04-2018 30-04-2018 | 09 |
| 1116 | Cash Management 22-04-2018 22-04-2018 | 10 |
| 1117 | Private Banking 29-04-2018 30-04-2018 | 10 |
| 1118 | Internal Control - Advanced 04-11-2018 05-11-2018 | 10 |
| 1119 | Accounting for Non-accountants 22-04-2018 123-04-2018 | 10 |
| 1120 | Card Operations - Advanced 24-06-20188 25-06-2018 | 10 |
| | | |

| Credit | Management & Project Finance | 2 - 10 |
|--------|---|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1201 | Basic Financial Calculations 27-02-2018 01-03-2018 | 07 |
| 1202 | Credit Appraisal Techniques 27-02-2018 01-03-2018 21-10-2018 23-10-2018 | 07 |
| 1203 | Credit Management 20-02-2018 22-02-2018 01-07-2018 03-07-2018 | 07 |
| 1204 | Financial Statement Analysis - Basic 14-01-2018 16-01-2018 01-04-2018 03-04-2018 30-09-2018 02-10-2018 | 07 |
| 1205 | Problem Loan Managment 13-02-2018 15-02-2018 24-06-2018 26-06-2018 | 08 |
| 1206 | Project Financing 04-03-2018 06-03-2018 | 08 |
| 1207 | Real Estate & Contracting Finance 15-04-2018 17-04-2018 | 08 |
| 1209 | Syndicated Loans 14-03-2018 15-03-2018 | 08 |
| 1210 | Working Capital Finance 11-03-2018 12-03-2018 | 09 |
| 1211 | Financial Statements Analysis - Advanced 20-02-2018 21-02-2018 07-10-2018 08-10-2018 | 09 |
| 1212 | SME Finance 25-03-2018 26-03-2018 02-09-2018 03-09-2018 | 09 |
| 1214 | Corporate Credit Analysis 01-07-2018 02-07-2018 | 09 |
| 1215 | International Financial Reporting Standards (IFRS) 22-04-2018 23-04-2018 | 09 |
| 1216 | Corporate Banking 06-05-2018 07-05-2018 | 10 |
| 1217 | Consumer Credit Cycle 20-06-2018 21-06-2018 | 10 |
| 1218 | Corporate Restructuring - Advanced 29-04-2018 30-04-2018 | 10 |
| 1219 | Credit Proposal Writing 15-10-2018 15-10-2018 | 10 |

| Bankir | g English Programs | 3 - 10 |
|--------|--|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1301 | General Business Communication 04-03-2018 06-03-2018 01-07-2018 03-07-2018 | 07 |
| 1302 | English for Bankers I 11-02-2018 14-02-2018 24-06-2018 27-06-2018 | 07 |
| 1303 | English for Bankers II 25-03-2018 28-03-2018 30-09-2018 03-10-2018 | 07 |
| 1305 | English Speaking Skills 25-02-2018 27-02-2018 08-04-2018 10-04-2018 03-06-2018 05-06-2018 | 07 |
| 1306 | Business Report Writing 15-04-2018 17-04-2018 14-08-2018 16-08-2018 | 08 |
| 1308 | English Course- Entry Level 05-02-2018 28-02-2018 02-09-2018 05-10-2018 | 08 |
| 1309 | English Course-Intermediate Level 05-03-2018 28-03-2018 08-10-2018 31-10-2018 | 08 |
| 1310 | English Course- Advanced Level 05-11-2018 28-11-2018 | 08 |
| 1311 | Financial Report Writing 29-04-2018 30-04-2018 | 09 |
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| | | |
| | | |

| Treasu | ry and Capital Market Program | 4 - 10 |
|--------|--|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1401 | Asset Liability Management (ALM) 17-06-2018 19-06-2018 | 07 |
| 1404 | Capital Markets 25-02-2018 26-02-2018 02-09-2018 03-09-2018 | 07 |
| 1405 | Foreign Exchange - Basic 28-01-2018 29-01-2018 02-09-2018 03-09-2018 | 07 |
| 1406 | FX and Money Markets -Advanced 29-04-2018 01-05-2018 | 07 |
| 1407 | Risk Management with Derivatives 01-07-2018 02-07-2018 | 08 |
| 1408 | Investment Banking 06-03-2018 08-03-2018 26-08-2018 28-08-2018 | 08 |
| 1409 | Wealth Management 01-04-2018 03-04-2018 | 08 |
| 1411 | Equity Market Analysis 17-04-2018 19-04-2018 | 08 |
| 1412 | Treasury Management for non-treasury staff 06-05-2018 07-05-2018 | 09 |
| 1414 | Structured Products 20-06-2018 21-06-2018 | 09 |
| 1416 | Technical Analysis 01-05-2018 03-05-2018 | 09 |
| 1418 | Treasury Operations 21-01-2018 23-01-2018 | 09 |
| | | |
| | | |

| CODE | PROGRAMS START I FINISH | PAGE |
|------|--|------|
| 1501 | Achieving Teller Excellence 27-03-2018 27-03-2018 30-09-2018 30-09-2018 | 07 |
| 1502 | Customer Service Excellence 27-02-2018 28-02-2018 27-05-2018 28-05-2018 | 07 |
| 1504 | Customer Relationship Management - Corporate 21-03-2018 22-03-2018 01-07-2018 02-07-2018 | 07 |
| 1505 | Customer Relationship Management - Retail 11-03-2018 12-03-2018 12-08-2018 13-08-2018 | 07 |
| 1507 | Marketing of Financial Services 12-08-2018 13-08-2018 | 08 |
| 1509 | Business Etiquette 14-01-2018 15-01-2018 20-05-2018 21-05-2018 | 08 |
| 1511 | New Banking Products Development 18-03-2018 19-03-2018 | 08 |
| 1512 | Effective Selling Techniques 22-05-2018 23-05-2018 | 09 |
| 1513 | Collection Excellence Skills 25-03-2018 25-03-2018 | 09 |
| 1514 | Customer Relationship Management - Advanced 01-07-2018 I 02-07-2018 | 09 |
| 1515 | Digital Marketing 07-10-2018 08-10-2018 | 09 |
| 1516 | Advanced Selling Skills & Techniques 26-08-2018 1 27-08-2018 | 09 |

| HR Mar | nagement & Leadership Programs | 6 - 10 |
|--------|--|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1601 | Bank Branch Management 24-04-2018 26-04-2018 | 09 |
| 1602 | Coaching for Performance 22-05-2018 23-05-2018 09-09-2018 10-09-2018 | 07 |
| 1603 | Effective Communication Skills 13-02-2018 14-02-2018 | 07 |
| 1604 | Effective Leadership 04-02-2018 06-02-2018 02-09-2018 04-09-2018 | 07 |
| 1606 | Art of Influence and Persuasion 04-03-2018 05-03-2018 | 08 |
| 1609 | Stress Management 20-05-2018 20-05-2018 | 08 |
| 1610 | Team Building 11-04-2018 12-04-2018 18-10-2018 19-10-2018 | 08 |
| 1611 | Time Management 06-03-2018 06-03-2018 27-05-2018 27-05-2018 | 09 |
| 1612 | Emotional Intelligence 03-06-2018 04-06-2018 | 09 |
| 1613 | Performance Management 25-02-2018 26-02-2018 | 09 |
| 1616 | Training Needs Analysis 30-09-2018 01-10-2018 | 09 |
| 1617 | Project Management 22-10-2018 24-10-2018 | 09 |
| 1618 | ROI on Human Capital 30-09-2018 01-10-2018 | 09 |
| 1620 | Personal and professional impact & influence 08-04-2018 09-04-2018 | 09 |
| 1621 | Strategic Talent Management 07-10-2018 08-10-2018 | 09 |
| 1622 | Interview & Selection Techniques 03-06-2018 04-06-2018 | 09 |

ABU DHABI



| Islamic | Banking Programs | 7 - 10 |
|---------|---|-------------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1701 | Development of New Islamic Banking Product 18-04-2018 19-04-2018 | s 07 |
| 1702 | Introduction to Islamic Banking 18-02-2018 19-02-2018 09-09-2018 10-09-2018 | 07 |
| 1703 | Islamic Accounting Standards 10-04-2018 12-04-2018 | 07 |
| 1705 | Islamic Capital Markets 25-04-2018 26-04-2018 16-09-2018 17-09-2018 | 07 |
| 1706 | Islamic Banking Products 22-10-2018 23-10-2018 | 08 |
| 1710 | Risk Management in Islamic Banks 03-04-2018 05-04-2018 | 08 |
| 1712 | Islamic Trade Finance 15-04-2018 16-04-2018 | 08 |
| 1 | | |

| E- Banl | king Applications Programs | 8- 10 |
|---------|---|-------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1801 | Application of Ms. Excel - Basic 30-01-2018 31-01-2018 02-09-2018 03-09-2018 | 07 |
| 1804 | Computer Crimes and Security Systems 16-09-2018 17-09-2018 | 07 |
| 1807 | E-Banking 30-09-2018 01-10-2018 | 07 |
| 1808 | Financial Modeling 08-04-2018 10-04-2018 09-09-2018 11-09-2018 | 07 |
| 1810 | Application of Ms. Word - Advanced 15-04-2018 16-04-2018 | 08 |
| 1811 | Powerful presentation through Technology 29-04-2018 30-04-2018 | 08 |
| 1812 | Application of Ms. Excel - Advanced 25-03-2018 26-03-2018 24-06-2018 25-06-2018 | 08 |
| | | |

| Risk Mar | nagement & Compliance Programs | 9 - 10 |
|----------|--|---------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1901 | Anti Money Laundering: Law, Regulations & Best Practices 28-01-2018 29-01-2018 26-08-2018 27-08-2018 | 07 |
| 1903 | Compliance Insights in Banks 08-05-2018 09-05-2018 | 07 |
| 1906 | Detection of Forgery and Counterfeiting 18-02-2018 19-02-2018 28-08-2018 29-08-2018 | 07 |
| 1907 | Financial Crimes in Banks 11-03-2018 12-03-2018 | 08 |
| 1909 | Liquidity Risk management 28-10-2018 29-10-2018 | 08 |
| 1910 | Operational Risk Management 01-04-2018 02-04-2018 | 08 |
| 1911 | Risk Management in Banks 24-04-2018 26-04-2018 | 09 |
| 1913 | Market Risk Management 16-09-2018 17-09-2018 | 09 |
| 1914 | Credit Risk Management 18-03-2018 19-03-2018 04-11-2018 05-11-2018 | 09 |
| 1915 | Basel Accords Insights - Basic 02-05-2018 03-05-2018 | 09 |
| 1916 | Basel Accords Insights - Advanced 15-10-2018 16-10-2018 | 09 |
| 1917 | Risk Based Internal Audit 28-03-2018 29-03-2018 | 09 |
| 1919 | Signatute Forgery and Document Screening 07-10-2018 09-10-2018 | 09 |
| 1921 | Key Risk Indicators in Risk Management 04-04-2018 05-04-2018 | 09 |
| 1922 | FATCA rules and regulations 16-09-2018 17-09-2018 | 09 |
| 1923 | Anti Money Laundering - Refresher 11-04-2018 11-04-2018 | 09 |
| 1924 | Stress testing & modelling 07-10-2018 08-10-2018 | 09 |
| 1925 | Corporate governance - Advanced 23-09-2018 24-09-2018 | 09 |
| 1926 | Compliance & Risk Management for Senior Manager 15-10-2018 15-10-2018 | s 09 |
| 1927 | CBUAE regulations training 09-09-2018 10-09-2018 | 09 |

| Quality | Management Programs | 10 - 10 |
|---------|---|---------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1001 | 5 S strategy 11-03-2018 12-03-2018 | 07 |
| 1002 | Business Process Re-engineering 15-08-2018 16-08-2018 | 07 |
| 1003 | Lean six sigma 18-03-2018 20-03-2018 23-09-2018 25-09-2018 22-10-2018 24-10-2018 | 07 |
| 1004 | Total Quality Management (TQM) 19-06-2018 21-06-2018 | 07 |
| 1005 | Quality Management System 28-10-2018 29-10-2018 | 07 |
| 1006 | Quality Assurance 26-09-2018 27-09-2018 | 07 |
| | | |
| | | |
| | | |
| | | |

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| Bank S | cience & Operations Programs | 1 - 10 |
|---------|--|-----------------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1102 | Banking Practice & Law in the U A E 01-07-2018 03-07-2018 | 07 |
| 1106 | Introduction to Banking Products & Operation: 22-04-2018 23-04-2018 | ⁵ 07 |
| 1109 | Retail Banking 15-04-2018 16-04-2018 | 08 |
| 1111 | Trade Finance - Basic 15-08-2018 17-08-2018 | 08 |
| 1112 | Trade Finance - Advanced 23-09-2018 25-09-2018 | 09 |
| 1115 | Banking Operation - Advanced 26-08-2018 27-08-2018 | 09 |
| Treasu | ry and Capital Market Program | 4 - 10 |
| CODE | PROGRAMS START I FINISH | PAGE |
| 1404 | Capital Markets 29-04-2018 30-04-2018 | 07 |
| 1405 | Foreign Exchange - Basic 06-05-2018 07-05-2018 | 07 |
| Islamio | Banking Programs | 7 - 10 |
| CODE | PROGRAMS START I FINISH | PAGE |
| 1702 | Introduction to Islamic Banking 24-06-2018 25-06-2018 | 07 |

| Credit | Management & Project Finance | 2 - 1 |
|---------|--|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1204 | Financial Statement Analysis - Basic 06-05-2018 08-05-2018 | 07 |
| Marketi | ng, Sales & Customer Service Programs | 5 - 10 |
| CODE | PROGRAMS START I FINISH | PAGE |
| 1502 | Customer Service Excellence 03-06-2018 04-06-2018 | 07 |
| 1505 | Customer Relationship Management - Retail 24-06-2018 25-06-2018 | 07 |
| 1509 | Business Etiquette 11-04-2018 12-04-2018 | 08 |
| 1512 | Effective Selling Techniques 15-10-2018 16-10-2018 | 09 |
| Risk Ma | nagement & Compliance Programs | 9 - 10 |
| CODE | PROGRAMS START I FINISH | PAGE |
| 1901 | Anti Money Laundering: Law, Regulations & Best Practices 22-10-2018 23-10-2018 | 07 |
| | Financial Crimes in Banks 17-06-2018 18-06-2018 | 80 |
| 1907 | 17 00 2010 10 00 2010 | |

| Bankir | ng English Programs | 3 - 10 |
|--------|---|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1301 | General Business Communication 29-04-2018 01-05-2018 | 07 |
| 1302 | English for Bankers I 17-06-2018 I 20-06-2018 | 07 |
| 1306 | Business Report Writing 06-05-2018 08-05-2018 | 08 |
| HR Mai | nagement & Leadership Programs | 6 - 10 |
| CODE | PROGRAMS START I FINISH | PAGE |
| 1603 | Effective Communication Skills 15-04-2018 16-04-2018 | 07 |
| 1604 | Effective Leadership 27-05-2018 29-05-2018 | 07 |
| 1612 | Emotional Intelligence 20-05-2018 21-05-2018 | 09 |
| 1613 | Performance Management 23-09-2018 24-09-2018 | 09 |
| E- Ban | king Applications Programs | 8- 10 |
| CODE | PROGRAMS START I FINISH | PAGE |
| 1801 | Application of Ms. Excel - Basic 08-04-2018 09-04-2018 | 07 |
| 1812 | Application of Ms. Excel - Advanced 29-04-2018 30-04-2018 | 08 |

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| Bank S | cience & Operations Programs | 1 - 10 |
|---------|--|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1106 | Introduction to Banking Products & Operations 17-06-2018 18-06-2018 | 07 |
| 1111 | Trade Finance - Basic 11-03-2018 13-03-2018 | 80 |
| Islamic | Banking Programs | 7 - 10 |
| CODE | PROGRAMS START I FINISH | PAGE |
| 1701 | Development of New Islamic Banking Products 29-04-2018 30-04-2018 | 07 |
| 1702 | Introduction to Islamic Banking 08-04-2018 09-04-2018 | 07 |
| | | 07 |
| Risk Ma | nagement & Compliance Programs | 9 - 10 |
| Risk Ma | nagement & Compliance Programs PROGRAMS START I FINISH | |
| | PROGRAMS | 9 - 10 |

| CODE | PROGRAMS START I FINISH | PAGE |
|---------|---|--------|
| 1204 | Financial Statement Analysis - Basic 15-04-2018 17-04-2018 | 07 |
| | | |
| Marketi | ng, Sales & Customer Service Programs | 5 - 10 |
| CODE | PROGRAMS START I FINISH | PAGE |
| 1502 | Customer Service Excellence 25-03-2018 26-03-2018 | 07 |
| 1505 | Customer Relationship Management - Retail 01-04-2018 02-04-2018 | 07 |
| 1509 | Business Etiquette 03-06-2018 04-06-2018 | 08 |
| 1512 | Effective Selling Techniques 15-04-2018 16-10-2018 | 09 |
| | | |
| E- Banl | king Applications Programs | 8- 10 |
| CODE | PROGRAMS START I FINISH | PAGE |
| 1801 | Application of Ms. Excel - Basic 11-03-2018 12-03-2018 | 07 |
| 1812 | Application of Ms. Excel - Advanced 12-08-2018 13-08-2018 | 07 |

| 1301 | START I FINISH General Business Communication 22-04-2018 24-04-2018 | 07 |
|--------------|--|----------|
| 1306 | Business Report Writing 24-06-2018 26-06-2018 | 08 |
| HR Mar | nagement & Leadership Programs | 6 - 10 |
| CODE | PROGRAMS START I FINISH | PAGE |
| | Effective Communication Skills | |
| 1603 | 27-05-2018 28-05-2018 | 07 |
| 1603 1604 | | 07 07 |

Banking English Programs

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| Bank S | cience & Operations Programs | 1 - 10 |
|---------|--|--------|
| CODE | PROGRAMS START I FINISH | PAGE |
| 1106 | Introduction to Banking Products & Operation: 11-04-2018 12-04-2018 | 5 07 |
| Islamic | : Banking Programs | 7 - 10 |
| CODE | PROGRAMS START I FINISH | PAGE |
| 1702 | Introduction to Islamic Banking 25-04-2018 26-04-2018 | 07 |
| Risk Ma | anagement & Compliance Programs | 9 - 10 |
| CODE | PROGRAMS START I FINISH | PAGE |
| 1901 | Anti Money Laundering: Law, Regulations & Best Practices 29-04-2018 30-04-2018 | 07 |

| Marketi | ing, Sales & Customer Service Program | s 5 - 10 | | |
|--|--|----------|--|--|
| CODE | PROGRAMS START I FINISH | PAGE | | |
| 1502 | Customer Service Excellence 15-04-2018 16-04-2018 | 07 | | |
| E- Banking Applications Programs 8- 10 | | | | |
| CODE | PROGRAMS START I FINISH | PAGE | | |
| 1812 | Application of Ms. Excel - Advanced 17-06-2018 18-06-2018 | 07 | | |
| | | | | |
| Quality Management Programs | | | | |

CODE

1003

PROGRAMS START I FINISH Lean Six Sigma 09-09-2018 | 11-09-2018 PAGE

07

| Bankin | g English Programs | 3 - 10 | | |
|--------|--|----------------|--|--|
| CODE | PROGRAMS START I FINISH | PAGE | | |
| 1302 | English for Bankers I 22-04-2018 25-04-2018 | 07 | | |
| | HR Management & Leadership Programs | | | |
| HR Mar | nagement & Leadership Programs | 6 - 10 | | |
| HR Mar | PROGRAMS START I FINISH | 6 - 10 PAGE | | |
| | PROGRAMS | | | |



The focus of this category is to enhance the knowledge of the participants in all aspects of the Banking operations. The category also focuses on banking law, trade finance, audit and general aspects of Banking





Bank Guarantees Course No : 1101

Overview

Practical course to understand bank guarantees and standby letters of credit - the relevant ICC rules in particular. Practical course to understand bank guarantees and standby letters of credit - the relevant ICC rules in particular.

Contents

- Bank guarantees overview (accessory/ non-accessory, direct/indirect)
- Main types of Guarantees
- The law related to bank guarantees UAE CTL
- Main issues from practical point of view: Wording, Claims, Extend or Pay claims
- Examination of presentations
- Types of agreements under bank guarantee transaction
- Clauses and format of bank guarantee
- The main features of the revision URDG 758
- Advising of guarantees, Amendments
- Liability of the Guarantor
- Uniform rules for demand guarantee (URDG 458)
- Standby Letters of Credit under ISP98

| Targeted Audience | | Prerequistes | Duration | ation Methodology | | |
|---|---|--|----------|-------------------------------|-------------|--|
| Personnel of trade Finance and all credit departments. Also relevant for internal auditors, risk personnel and branch managers. | | None | 2 Days | Lectures, Discussi studies | on and Case | |
| Sharjah 15-04-2018 16-04-2018 | Abu Dhabi 04-03-2018 05-03-2018 | Dubai 11-02-2018 12-02-2018 01-07-2018 02-07-2018 | Fujairah | Al Ain | RAK | |

Banking Practice & Law In the U.A.E

Course No: 1102

Overview

To help the participants to learn the Banking Practice followed in UAE. Identify the developing regulatory changes.

Drerequistes

Contents

- Structure and functions of commercial Banks in UAE
- Banking Business
- Regulatory Framework and Role of Central Bank
- $\bullet\,$ Laws relating to Banking regulations in UAE
- Regulation of Credit and Contracts Law
- Negotiable Instruments laws
- Discussion of some of the land mark legal cases in UAE
- International Practices and Code of Banking Practice
- Dispute Resolution

Targeted Audience

• Cyber Law

| rangetea Addience | | ricicquistes | Daration | Methodology | | |
|--|--|---|----------|--|--------|--|
| | 9 , | None | 3 Days | Lectures, Discussion an studies | d Case | |
| Sharjah 18-03-2018 20-03-2018 12-08-2018 14-08-2018 | Abu Dhabi 21-01-2018 23-01-2018 17-06-2018 19-06-2018 | Dubai 14-01-2018 16-01-2018 29-04-2018 01-05-2018 16-09-2018 18-09-2018 | Fujairah | Al Ain 01-07-2018 03-07-2018 | RAK | |

14 — www.eibfs.ae — www.eibfs.ae

Duration

Methodology



BANK SCIENCE & OPERATIONS PROGRAMS

Economics for Bankers Course No : 1104

Overview

This program introduces you to the fundamentals of economics useful for bankers with focus on Macroeconomics.

Contents

- The Economic Problem: Scarce Resources, Unlimited Wants, and Opportunity Costs
- The Concepts of Demand, Supply, and Equilibrium
- Business Organization and the Business Cycle
- Unemployment and Inflation
- Aggregate Demand and Aggregate Supply
- Expenditures Analysis and Fiscal Policy
- Money and Financial Markets
- The UAE Central Bank Structure and Monetary Policy
- Current Economic Environment
- Basic graphing and graph interpretation skills to examine economic questions
- Economic policy problems faced by government: economic growth, budget deficits and debt

| Targeted Audience | | Prerequistes | Duration | Methodology | | |
|---|---|--|----------|--|-----|--|
| Senior Managers from finance and accounting, credit, treasury, internal control department of banks and regulatory bodies like central bank and the ministry of economy and commerce. | | None | 2 Days | Lectures, Exercises, Analyzing Current Events | | |
| Sharjah 06-05-2018 07-05-2018 | Abu Dhabi 04-02-2018 05-02-2018 | Dubai 18-03-2018 19-03-2018 09-09-2018 10-09-2018 | Fujairah | Al Ain | RAK | |

Introduction to Banking Products & Operations

Course No: 1106

Overview

Banking Products and Operations places emphasis on the practical and real life scenarios' a banker face. We will be dealing in a number of real life case studies which will provide a greater insights related to the operational role.

Contents

- Introduction to Banking
- The active and passive products in banking
- The corresponding business process, in particular Check Accounts, Deposits and Payment
- Transactions, Credit and Debit Cards
- Bills (Collection, Purchase, Discount & Negotiation), Negotiable Instruments
- Remittance Products and Trade Products Introduction
- Consumer and Mortgage Loans
- Corporate Finance Basics of Loans
- $\bullet\,$ Laws applicable in Banking International, Regional $\,$ and Local Laws
- Financial Crimes and Identity Theft
- Trust Services and Safe Custody
- Risks Involved dispute resolution in cards
- Ethical issues in financial services

| Targeted Audience | е | Prerequistes | Duration | Methodology | |
|---|---|---|--|---|---------------------------------------|
| Bank personnel who have are relatively new to the profession. This program will really help them to build their banking career. | | None | 2 Days | Methodology Lectures, Exercises, & Case Studies | |
| Sharjah 28-01-2018 29-01-2018 | Abu Dhabi 04-02-2018 05-02-2018 | Dubai 25-03-2018 26-03-2018 | Fujairah 17-06-2018 18-06-2018 | Al Ain 22-04-2018 23-04-2018 | RAK 11-04-2018 12-04-2018 |

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BANK SCIENCE & OPERATIONS PROGRAMS



Principles of Internal Audit in Banks

Course No: 1108

Overview

To enhance the skills of the participants relating to the audit and control in banks and to highlight the crucial role of auditing as an important element in the management information system.

Contents

- Introduction to modern risk-based internal audit function
- Reorganization of the audit function through audit teams (credit audit, treasury, trade finance etc.)
- Reconfiguration of the audit universe (i.e. identifying areas to be audited) by grouping, end-to-end transaction and product processing cycles
- Implementation of a risk assessment methodology (inherent risk of each auditable unit)
- The prioritization of auditable units (categorization into high, medium and low risk auditable units)
- Developing and implementation of risk-based auditing tools and techniques
- Development of an Audit Charter and Manual (Institute of Internal Auditors and the requirements of the Bank for International Settlements)
- Implications of computerization and data management (System Control)

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|---|---|---|----------|--|-----|
| For internal auditors a of internal controls de and Risk department: relevant for credit adr operations staff | partment s. Also | None | 2 Days | Lectures, group d and case analysis | |
| Sharjah 22-04-2018 23-04-2018 | Abu Dhabi 01-04-2018 02-04-2018 | Dubai 20-02-2018 21-02-2018 | Fujairah | Al Ain | RAK |

Retail Banking Course No : 1109

Overview

Understand and learn various products and services under the retail banking segment. Help to improve the operational efficiency in handling the product and services by the retail banking staff. Enhance the marketing efforts and read the trends in competitive marketing.

Contents

- Fundamentals of personal and retail banking segments
- Customer need Analysis
- Retail product and services
- Consumer lending and small business banking
- Credit Card billing cycle
- Mortgage lending
- Channel marketing and social media
- Market practices and best practices and customer focus
- New trend in retail banking
- Cross selling

| Targeted Audience Customer Service officers and officers connected with functional operations | | Prerequistes None | Duration 2 Days | Methodology Discussion, interactive and presentations | |
|--|--|--------------------------|---------------------------|--|--|
| | | | | | |

16 — www.eibfs.ae — www.eibfs.ae





Statistics for Bankers Course No : 1110

Overview

Provide basic knowledge of the subject and familiarity with techniques to use them effectively in the banking and financial work situations. To give statistical and graphical tools that will help and improve the processes in an organization for better decision making and better judgment.

Contents

- Introduction
- Graphic Representation of Data (Bar Diagram, Histogram, Polygon)
- Measures of Central Tendency (Mean, Median, Quartiles, Mode)
- Measures of Correlation & Regression
- ime Series
- Theory of Probability
- MS Excel (Spreadsheet)

-2018 | 27-08-2018

| Targeted Audie | ence | Prerequistes | Duration | Methodology | |
|--|-----------|----------------------------|----------|-------------------------------------|-----|
| Relevant for MIS, Finance staff. Suitable for all staff that handle data analysis. | | 1801 - Ms Excel - Basic | 2 Days | 2 Days Lectures, Class W. exercises | |
| Sharjah | Abu Dhabi | Dubai | Fujairah | Al Ain | RAK |

25-02-2018 | 26-02-2018

Trade Finance -Basic Course No : 1111

Overview

This program introduces you to the fundamental principles of Trade. Special emphasis is placed on topics of importance to you as a banker. A strong emphasis is placed on understanding the key elements of customer trade cycle analysis.

Contents

- Why Trade Finance
- Commercial Contracts and the Use of Inco terms
- Commercial Documents
- The value of Document Title
- Methodology's of Payment (open trade, advance payment, collection, LC's, BOP)
- Understanding Payment Risk The Risk Ladder
- Documentary Collections
- Documentary Credits
- Understanding Documentary Credit Process
- Responsibilities of Correspondent Banks in Trade

| Targeted Audience Banking professionals who have not attended a formal course in Trade Finance and who wish to move and build a strong career in Trade Finance | | Prerequistes None | Duration 3 Days | Methodology Lectures, Exercises and Case Studies | |
|--|--|--------------------------|---------------------------|--|--|
| | | | | | |

BANK SCIENCE & OPERATIONS PROGRAMS



Trade Finance - Advanced

Course No: 1112

Overview

This advanced course will provide delegates who are already familiar with or are working in a trade finance environment, with an insight into the more complex trade finance techniques that are becoming more common.

Contents

- Trade Finance versus 'balance sheet lending'
- Understanding, identifying and managing risk (Importer ,Exporter's risk & M L risk)
- Risk mitigation, management and transfer
- The mechanics and use of: Back to Back L/C structures, Transferable L/Cs, Revolving L/Cs
- The effective use of red and green clause letters of credit
- Standards of checking Documents
- Structuring Finance for the Trader
- International Demand and Contract Guarantees / Bonds Scope and Application

- Different types Bid, Performance, Advance payment and Retention bonds
- Rules governing guarantees and bonds (Legal jurisdiction and expiry date issues)
- Opportunity spotting
- Standby L/C's (SBLCs)
- Receivables Financing
- Mechanics of Factoring and Invoice Discounting
- Forfeiting an important adjunct to the TF mechanism
- Role of Credit Insurance and Nightmare scenarios
- Bank Payment Obligation

Targeted AudiencePrerequistesDurationMethodologyAll officers who have attended Trade finance
Basic course or Officers with at least 3 years
of experience in Trade or Credit departments
in Banks.1111: Trade Finance
Basic3 DaysLectures, Discussion and Case
studies

| Sharjah | Abu Dhabi | Dubai | Fujairah | Al Ain | RAK |
|-------------------------|-------------------------|-------------------------|----------|-------------------------|-----|
| 11-03-2018 13-03-2018 | 18-02-2018 20-02-2018 | 01-04-2018 03-04-2018 | | 23-09-2018 25-09-2018 | |
| 02-09-2018 04-09-2018 | 30-09-2018 02-10-2018 | 07-10-2018 09-10-2018 | | | |

Trade Finance Documents Examination (ISBP)

Course No: 1113

Overview

Understand how the practices articulated in UCP 600 are applied by documentary practitioners. Determine compliance of documents with the terms of letters of credit and the impact of modification or exclusions of provisions of UCP 600 on International Standard Banking Practice..

Contents

- Preliminary Considerations
- $\bullet\,$ The application and issuance of the credit
- General Principles
- Invoices
- Ocean / Marine Bills of Lading (Covering Port-to Port Shipments)
- Charter Party Bill of Lading
- Multimodal Transport Documents
- Air Transport Documents
- Road, Rail or Inland Waterway Transport Documents
- Insurance Documents
- Certificate of Origin

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|---|---|--|---|-------------|--------------|
| Trade finance. Documentary Credit, Audit senior staff who should be familiar with UCP 600 | | 1111: Trade Finance Basic | 3 Days Presentation, discussion, al group cases | | cussion, and |
| Sharjah 08-04-2018 10-04-2018 16-09-2018 18-09-2018 | Abu Dhabi 06-05-2018 08-05-2018 | Dubai 11-03-2018 13-03-2018 30-09-2018 02-10-2018 | Fujairah | Al Ain | RAK |

18 — www.eibfs.ae —





Banking Operation - Advanced

Course No: 1115

Overview

This course will train participants on all aspects banking operations including Treasury, Lending and Trade Finance Operations. They will also be able to necessitate the need for internal controls.

Contents

- Banking Regulations
- General Banking Operations-A brief Introduction
- Lending Operations
- Trade Finance Operations
- Capital Market & Treasury Operations
- E-Banking including ATMs
- Internal Controls over Operations/Control of frauds
- Ethics and Best Practices

| Targeted Audience | Prerequistes | Duration | Methodology |
|---|---|----------|--|
| Senior personnel of Operational departments and Risk and Internal Audit departments | 1106: Introduction to Banking Products & Operations | 3 Days | Methodology-Lectures, Case Studies, Group discussions |

Sharjah 22-04-2018 | 23-04-2018 15-10-2018 | 16-10-2018 **Abu Dhabi** 29-04-2018 | 30-04-2018 **Dubai** 28-03-2018 | 29-03-2018 01-07-2018 | 02-07-2018 Fujairah

Al Ain 26-08-2018 | 27-08-2018

Methodology

RAK

Course No: 1116

Cash Management

Overview

The course will provide a basic understanding of the need for cash management and solutions offered by the banks.

Contents

- Introduction to cash management
- Link between cash management and working capital/current ratio
- Payments management
 - o Types of payment
 - o Cost of these payments
 - o Improving the payment process
- Collections management
 - o Types of collection
 - o Cost of collections
 - o Improving the collection process
- Solutions provided by banks

Targeted Audience

| Participation Requirer professionals working any banker who want management busines | in corporate banking, s to understand cash | 1504 CRM Corporate | 1 Days | Lectures, Discussic studies | ons, and case |
|--|---|---|----------|--------------------------------|---------------|
| Sharjah 07-10-2018 07-10-2018 | Abu Dhabi 22-04-2018 22-04-2018 | Dubai 06-03-2018 06-03-2018 | Fujairah | Al Ain | RAK |

Prerequistes

Duration





Private Banking Course No : 1117

Overview

The course aims to assist participants to design a successful private banking strategy to maximize profitability, implement innovative marketing techniques to win new business and defend an existing client base, use creative asset management products and services to meet specific client demands and formulate innovative asset planning services to benefit both the client and the bank.

Contents

- Design a successful private banking strategy to maximize profitability
- Implement innovative marketing techniques to win new business and defend an existing client base.
- Various types of asset management products including Sharia' compliant products
- Use creative asset management products and services to meet specific client demands
- Trust and Waqf creation, off-Shore accounts and tax implications

| vate banking, wea ship managemen | bankers in the areas of pri- Ith management, relation- t, investment managemen t, department heads etc | | 2 Days | Presentation, lively real-life case studie | |
|-------------------------------------|---|-------|----------|---|-----|
| Sharjah | Abu Dhabi | Dubai | Fujairah | Al Ain | RAK |

5-09-2018 | 17-09-2018

Prerequistes

Duration

Methodology

Internal Control - Advanced

Targeted Audience

018 | 21-02-2018

Course No : 1118

Overview

This Course has been designed to update participants about the latest developments in the sphere of Internal Controls, which are rapidly evolving in response to changing risks and regulations. A system of effective internal controls is a critical component of bank management and a foundation for the safe and sound operation of banking organizations. Participants will learn about the essential elements of a sound internal control system

Contents

- What are Internal Controls
- Objectives of Internal Controls & Nature of Controls
- Principles of Internal Control
- COSO -Framework of Internal Controls
- $\bullet\,$ Control Activities & Segregation od Duties
- Basel Rules for Internal Control System
- Evaluation of Internal Controls
- Role of External Auditors

| Targeted Audience | • | Prerequistes | Duration | Methodology | |
|---|---|---|----------|-------------------------------|------------|
| Risk Professionals, Inte Internal Control Execu Staff, Credit Admin Sta | tives, Compliance | None | 2 Days | Lecture, Discussic Studies | n and Case |
| Sharjah 25-03-2018 26-03-2018 | Abu Dhabi 04-11-2018 05-11-2018 | Dubai 01-07-2018 02-07-2018 | Fujairah | Al Ain | RAK |

20 — www.eibfs.ae —





Course No : 1119

Accounting for Non Accountants

Overview

Accounting is the language of business. A basic understanding of accounting is a must for all aspiring managers. This course introduces participants to accounting principles, double entry book-keeping and the construction of financial entries from accounting transactions.

Contents

- Introduction to accounting and financial statements
- Double entry accounting
- Accounting Assumptions and Principles
- Introduction to IFRS
- Balance Sheet
- Profit and Loss
- Cash flow Statements

| Targeted Audience | Prerequistes | Duration | Methodology |
|---|--------------|----------|---|
| This is for those who are from a non-ac- counting background with minimum of 2 years experience | None | 2 Days | Lecture, Discussion and Case Studies |

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 15-10-2018 | 16-10-2018
 22-04-2018 | 23-04-2018
 13-02-2018 | 14-02-2018

Card Operations - Advanced

Course No: 1120

Overview

This course covers all operational areas of Card Operations. The Course examines the critical success factors including security aspects of the card payment industry.

Contents

- Card Issuer Operations-Third party Providers
- Acquirer Operations
- Card Schemes
- Scheme Interfaces
- Acceptance, Chargebacks and Disputes
- Frauds and Risk Management
- Certifications-EMV & PCI-DSS
- Product Enhancements
- Loyality and Rewards

| Targeted Audie | ence | Prerequistes | Duration | Methodology | |
|--|---|---|----------|--|-----|
| Officials from Card Operations, Retail Banking and Operational Risk and Internal Audit | | 1106 Introduction to banking products and operation | 2 Days | Lecture, Discussion and Case Studies. | |
| Sharjah | Abu Dhabi 24-06-2018 25-06-2018 | Dubai 06-11-2018 07-11-2018 | Fujairah | Al Ain | RAK |

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CREDIT MANAGEMENT & PROJECT FINANCE





This category aims at developing the analytical skill sets of the participants in the various aspects of Credit. The focus of this category is on the assessing the credit worthiness of borrowers using tools like financial statement analysis and other appraisal techniques. The others areas of focus include Project financing, syndications, real estate financing, SME financing etc.





Basic Financial Calculations

Course No: 1201

Overview

This course provides a hands-on introduction to basic financial mathematics and the use of financial calculators. Participants will learn about time value of money and discounted cash-flow principles. Financial market participants who are unsure of their financial math skills will find this course

Contents

- The time value of money
- Financial calculators and using them
- Interest/ Return calculations
- Mortgage, asset valuation
- Bond valuation

• Free Cash flow and capital budgeting

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|--|---|---|----------|--------------------------------------|-----|
| Retail and corporate b knowledge of mathen tionship officers, back- personnel, internal aud banking officers | office and mid-office | None | 3 Days | Presentation, lectuexercise and case | |
| Sharjah 06-05-2018 08-05-2018 | Abu Dhabi 27-02-2018 01-03-2018 | Dubai 21-01-2018 23-01-2018 | Fujairah | Al Ain | RAK |

24-06-2018 | 26-06-2018

Credit Appraisal Techniques

Course No: 1202

Overview

Credit Appraisal remains one of most critical functions of any bank. This course will give the participants a good grounding in the basics of credit analysis and business evaluation. Participants can hone their skills of going behind the financial statements and detecting inconsistencies, if any. Participants will develop the necessary skill to match credit facilities to the needs of borrowers and mitigate risks through documentation, covenants and collateral security.

Contents

- Basic principles of bank credit
- Credit risk analysis through ratios and cash flow analysis
- Univariate and Multivariate analysis
- Forecasting financials and sensitivity analysis
- Importance of Site Inspections
- Credit scoring
- Credit rating
- Cash flow lending
- Pricing RAROC
- Evaluation of working capital and term loans
- Ensuring proper use of bank facilities
- Structuring of facilities

Targeted Audience

| Relationship officers, analysts and credit officers of Commercial &Corporate banking & SME departments with at least 6 months | | 1204: Financial State- ments Analysis - Basic | 3 Days | Lectures, exercises, and case studies | |
|---|--|--|----------|---------------------------------------|-----|
| exposure. | | | | | |
| Sharjah 13-02-2018 15-02-2018 02-09-2018 04-09-2018 | Abu Dhabi 27-02-2018 01-03-2018 21-10-2018 23-10-2018 | Dubai 01-04-2018 03-04-2018 12-08-2018 14-08-2018 | Fujairah | Al Ain | RAK |

Prerequistes

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Duration

Methodology





Credit Management Course No : 1203

Overview

The objective of this course is to provide participants with adequate knowledge about the management of Credit in banks. Participants will learn about the importance of Credit culture and its impact on the credit process. Participants will learn about administration of loans, post-sanction follow-up of loans and the process of securing collateral. Participants will be able to appreciate the portfolio approach to credit management.

Contents

- Overview of Credit Management
- Regulatory Framework and Prudential Norms
- Credit Policy in Banks
- Documentation and types of security
- Credit Evaluation: Term Loans & Working Capital
- Credit Monitoring
- Follow up and Recovery Management

| Targeted Audience | 9 | Prerequistes | Duration | Methodology | |
|---|--|---|----------|------------------------------|-------------|
| General credit course targeted at credit and non-credit personnel. Internal Auditors, Risk personnel. Credit Admin officials, Finance personnel and credit analysts | | None | 3 Days | Lectures, discussion studies | on and case |
| Sharjah 01-04-2018 03-04-2018 28-10-2018 30-10-2018 | Abu Dhabi 20-02-2018 22-02-2018 01-07-2018 03-07-2018 | Dubai 04-02-2018 06-02-2018 | Fujairah | Al Ain | RAK |

Financial Statement Analysis - Bacic

Course No: 1204

Overview

The course on financial statement analysis provides participants with a fundamental understanding of accounting principles, concepts, conventions, and key characteristics of accounting information. Participants will be able to learn about the various types of financial statements and their importance. They will learn the use of various analytical tools like ratio analysis and common-size statements and distinguish between cash flows and profits and identify the different types of cash flows. They will be able to identify the key line items on the financials and their inter-relationships.

Contents

- Overview of the purpose and structure of financial statements
- Important accounting principles, concepts, conventions and characteristics of accounting information
- Reading and understanding the balance sheet and income statement
- Trend analysis / common size statements
- Ratio analysis
- Cash flows

| Targeted Audience | e | Prerequistes | Duration | Methodology | |
|--|--|---|--|--|-----|
| Relationship officers and credit analysts from SME, Commercial Banking and Cor- porate Banking departments | | 1203 Credit manage- ment | 3 Days | Lectures, illustrations, exercises, and case Studies | |
| Sharjah 18-03-2018 20-03-2018 26-08-2018 28-08-2018 | Abu Dhabi 14-01-2018 16-01-2018 01-04-2018 03-04-2018 30-09-2018 02-10-2018 | Dubai 06-02-2018 08-02-2018 17-06-2018 19-06-2018 09-09-2018 11-09-2018 | Fujairah 15-04-2018 17-04-2018 | Al Ain 06-05-2018 08-05-2018 | RAK |

CREDIT MANAGEMENT & PROJECT FINANCE



Course No: 1205

Problem Loan Managment

Overview

This course will enable participants to identify the early warning signals of problem loans. Participants will be able to recognize the causes of business failure and operating losses. They will be able to develop a concrete set of procedures once a problem loan has been identified. Participants will explore options for resolving problem loans including workout, outplacement and liquidation.

Contents

- Causes of Problem Loans and Costs
- Identification of Problem Loans and Measuring Delinquency-Regulatory guidelines
- Controlling Problem Loans
- Analysis of the Remedial Actions
- Strategy for Loan Recovery
- Mandate for Loan Recovery and Legal mechanisms
- Execution of Loan Recovery and System for Monitoring

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|--|--|--|----------|--------------------------------|--------------|
| Primarily for personnel handling problem loans and remedial departments. | | 1203 : Credit Management | 3 Days | Lectures, discussio studies | ns, and case |
| Sharjah 25-02-2018 27-02-2018 16-09-2018 18-09-2018 | Abu Dhabi 13-02-2018 15-02-2018 24-06-2018 26-06-2018 | Dubai 08-04-2018 10-04-2018 25-10-2018 27-10-2018 | Fujairah | Al Ain | RAK |

Project Financing Course No : 1206

Overview

The course will provide participants with an overview of the core principles of project finance. Participants will gain a greater insight into Project Risks and grasp the crucial factors and techniques used in structuring project financings. Participants will be able to understand the essential credit issues in appraising project finance proposals.

Contents

- Introduction To Project Finance
- Principles Of Project Finance
- Differences Between Corporate Finance And Project Finance
- Project Risks-Stages Of Project
- Project Stakeholders
- Structuring The Project Finance
- Project Contracts
- Documentation
- Understanding Project Finance Financial Models

| Targeted Audience | • | Prerequistes | Duration | Methodology | |
|--|---|--|----------|---------------------|---------------|
| Relationship officers, a ficers of Corporate Bar years' experience | analysts and credit of- nking, with at least two | 1202: Credit Appraisal Techniques .1211: Finan- cial Statements Analysis Advanced | 3 Days | Lectures, exercises | , discussions |
| Sharjah 17-04-2018 19-04-2018 12-08-2018 14-08-2018 | Abu Dhabi 04-03-2018 06-03-2018 | Dubai 27-02-2018 01-03-2018 28-10-2018 30-10-2018 | Fujairah | Al Ain | RAK |

26 — www.eibfs.ae —





Real Estate & Contracting Finance

Course No: 1207

Overview

This course is an introduction to the basic concepts and tools used by real estate professionals to analyze the financial feasibility of real estate developments. Participants will be able to analyze the risk and returns of investing in property. They will understand the relative advantages of debt and equity financing structures and the relevance of property cash flows.

Contents

- UAE market analysis & feasibility
- Feasibility due diligence
- Real Estate regulations
- Project costing, Leverage, Capitalisation
- Potential & Effective Gross income
- Rental Yield calculation
- Op Exps & Net Op income
- Financing Phases
- Sources of financing

Targeted Audience

• Real estate appraisal approaches

| Executives in personal & corporate banking who finance real estate, senior executive who wish to advance their knowledge of real estate finance. | | 1202: Credit Apprais- al Techniques | 2 Days | Case studies, presentation and interactive discussions | |
|--|---|---|----------|--|-----|
| Sharjah 04-03-2018 05-03-2018 | Abu Dhabi 15-04-2018 16-04-2018 | Dubai 26-08-2018 27-08-2018 | Fujairah | Al Ain | RAK |

Duration

Methodology

N4 - + |- - - | - | - - - - - |

Prerequistes

Syndicated Loans Course No : 1209

Overview

Overview

This course aims at providing participants with knowledge of organizing and participating in syndicated loans. This course highlights the legal issues in a syndicated loan and provides an insight into the nature of documents and covenants. Participants will understand the roles of various participants in structuring a transaction and how to price a syndicated loan

Contents

- Characteristics of Loan Syndication
- Advantages and disadvantages to borrowers and banks
- Identifying strategies for syndicate participants and their roles
- Significant titles in Syndicate facilities
- Types of syndicated facilities
- Risk sharing
- The syndication sales cycle and principal milestones
- Analyzing principal elements of the pricing structure
- $\bullet\,$ Reviewing pricing strategies and the trade-off between $\,$ price and structure
- Loan agreements/documentation in syndication
- Evaluating how to negotiate the best deal
- Transfer mode in Secondary market

Tananataal Arralianaa

| largeted Audience | | Prerequistes | Duration | Methodology | |
|--|---|--|----------|---------------------|-------|
| Personnel handling syn as relationship officers a credit officers of corpora | and analysts and | 1202: Credit Appraisal techniques 1204 Financial State- ment Analysis Basic | 2 Days | Lecture and case st | udies |
| Sharjah 22-04-2018 23-04-2018 | Abu Dhabi 14-03-2018 15-03-2018 | Dubai 05-09-2018 06-09-2018 | Fujairah | Al Ain | RAK |

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CREDIT MANAGEMENT & PROJECT FINANCE



Course No: 1210

Working Capital Finance

Overview

participants will learn to link the financing structures with the stages of the operating cycle. They will able to identify the merits of appropriate funded and non-funded instruments required for working capital finance

Contents

- Working capital cycle
- Various components affecting working capital cycle
- Various products for working capital financing
- Structuring of funded and non funded facilities
- Precautions to be taken in working capital assessment
- Supervision & follow up for efficient utilization of working capital finance.

| Targeted Audience | Prerequistes | Duration | Methodology |
|--|-----------------------|----------|----------------------------|
| Relationship officers and analysts of SME, | 1204 Financial State- | 2 Days | Lecture, illustrations and |

Commercial Banking departments. ment Analysis – Basic

2 Days Lecture, illustrations and case studies.

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 Dubai
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 21-10-2018 | 22-10-2018
 11-03-2018 | 12-03-2018
 15-04-2018 | 16-04-2018

Financial Statements Analysis - Advanced

Course No : 1211

Overview

This Course will enable participants to identify balance sheet strengths, weaknesses & inconsistencies if any. The participants will also be able to gauge the quality of earnings. They will learn the used of advanced analytical tools and glean information from notes to accounts. Participants will perform simple credit analysis and industry analysis. They should be able to identify signals that indicate fraudulent reporting

Contents

- Overview of Credit Analysis and Industry analysis
 - o Linkage to the financial statements
- Review of Balance sheet, Income statement and Cash Flow Statement
- Identifying red flags in in financial statements
- Disclosures and audit report analysis
- Horizontal and Vertical analysis
- Ratio analyses/Du Pont model
- Cash flow analysis

| Targeted Audience | Prerequistes | Duration | Methodology |
|-------------------|--------------|----------|-------------|
| | | | |

Professionals in corporate banking, 1204: Financial State- 2 Days Case studies, presentation & credit, SME and other related ments Analysis- Basic interactive discussions departments.

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 Dubai
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 25-04-2018 | 26-04-2018
 20-02-2018 | 21-02-2018
 21-03-2018 | 22-03-2018

 23-09-2018 | 24-09-2018
 07-10-2018 | 08-10-2018
 30-09-2018 | 01-10-2018

28 — www.eibfs.ae — www.eibfs.ae





SME Finance Course No: 1212

Overview

The basic objective of this program is to understand and analyze the SME Finance market in UAE. The program analyzes the characteristics of SME market in UAE and an overview on the credit appraisal techniques for SMEs.

Contents

Overview about SME Finance

- SME market and regulations in UAE
- Challenges faced by Banks in SME Lending
- Promoter risk & Industry Risk Analysis
- Financial Risk analysis for SMEs Credit scoring
- Working capital limit assessment for SMEs

| Targeted Audience | | Prerequistes Duration | | Methodology | | |
|--|--|--|----------|-----------------------------|--------------------------------------|--|
| The course is suitable for relationship managers responsible for the development of SME portfolios | | 9 | | Lecture, Discussion studies | Lecture, Discussion, Case studies | |
| Sharjah 11-02-2018 12-02-2018 26-09-2018 27-09-2018 | Abu Dhabi 25-03-2018 26-03-2018 02-09-2018 02-09-2018 | Dubai 29-04-2018 30-04-2018 07-10-2018 08-10-2018 | Fujairah | Al Ain | RAK | |

Corporate Credit Analysis

Course No: 1214

Overview

Participants use a highly structured approach to analyze credit and structure the loan. Suitable for Corporate Credit Personnel

Contents

- Introduction- The Goals and Nature of Credit Analysis
- Fundamentals of Financial Analysis
- Industry analysis Porter's 5 forces
- Cash Flow Forecasting
- Risk and Loan Structuring
- Credit Risk Management
- Project Finance and Syndications

| Targeted Audience | • | Prerequistes | Duration | Methodology | |
|--|---|---|----------|-------------------------------------|-----|
| Senior Relationship officers, analysts and credit officers handling Commercial and corporate loans | | 1211 Financial Statement Advance | 3 Days | lectures, videos, Group Discussions | |
| Sharjah 29-04-2018 30-04-2018 | Abu Dhabi 01-07-2018 02-07-2018 | Dubai 26-08-2018 27-08-2018 | Fujairah | Al Ain | RAK |

- www.eibfs.ae -29

CREDIT MANAGEMENT & PROJECT FINANCE



International Financial Reporting Standards (IFRS)

Course No : 1215

Overview

The basic objective of this program is to introduce the key standards under IFRS and International Accounting Standards to the Banking professionals especially in IFRS 9. The course will focus on the IFRS guidelines regarding presentation of financial statements, specialized areas like construction contracts, consolidated financials etc which is critical for a Banker.

Contents

- Overview of IFRS and the International Accounting Standards
- IAS-1 Presentation of Financial Statements Structure, Classification of Balance sheet, Comprehensive Income
- IAS-2 Treatment of Inventory
- IAS-7 : Statement of Cash flows
- Overview on IFRS-10: Consolidated Financial Statements
- Overview on IFRS -9: Financial instruments: Recognition and Measurement
- Non-Financial Assets & Non-financial liabilities

| Targeted Audience | Prerequistes | Duration | Methodology |
|-------------------|--------------|----------|-------------|
|-------------------|--------------|----------|-------------|

Senior Managers from finance and accounting, credit, treasury, internal control department of banks and regulatory bodies like central bank and the ministry of economy and commerce.

1211 Financial Statement 2 Days Analysis- Advanced Lecture, Discussion, Case studies

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 RAK

 30-09-2018 | 01-10-2018
 22-04-2018 | 23-04-2018
 25-03-2018 | 26-03-2018

Corporate Banking Course No : 1216

Overview

This is the program to understand the corporate banking product and services . Identify the risk factors in corporate banking and debt market instruments.

Contents

- Corporate banking strategy
- Identify the major risk factors in corporate banking
- Corporate Credit Analysis
- Corporate Banking products
- Risk adjusted pricing under Basel II
- Debt market instruments for corporates

| Targeted Audience | е | Prerequistes | Duration | Methodology | |
|--|---|--|----------|-----------------------------------|---|
| Professionals in Corporate Banking, Relationship Managers and, Credit Managers, Corporate Debt Advisers and other banking professionals who need to understand corporate banking operations. | | 1914: Credit Risk Management | 2 Days | extensive use of and group discus | ighly interactive, making case studies, exercises ssions as well as pres- Course Instructor. |
| Sharjah 18-02-2018 19-02-2018 09-09-2018 10-09-2018 | Abu Dhabi 06-05-2018 07-05-2018 | Dubai 01-04-2018 02-04-2018 15-10-2018 16-10-2018 | Fujairah | Al Ain | RAK |

30 — www.eibfs.ae —





Course No: 1217

Consumer Credit Cycle

The basic objective of this program is to understand and analyze the Consumer Lending market in UAE. The program focus will be on the Consumer lending products, risk appraisal and analysis of the credit cycles.

Contents

Overview

- Overview about Consumer lending
- Retail credit regulation
- Credit risk appraisal for Consumer credit

Retail credit scoring

- Economic cycles and relation with Credit cycles
- Analysis of Credit cycles

Acquisition, Monitoring, Collection

| Targeted Audience | Prerequistes | Duration | Methodology |
|---|--------------|----------|-----------------------------------|
| Professionals from Consumer loans . consumer credit and other related departments | None | 2 Days | Lecture, Discussion, Case studies |

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 Dubai
 Fujairah
 Al Ain
 RAK

 22-04-2018 | 23-04-2018
 20-06-2018 | 21-06-2018
 16-09-2018 | 17-09-2018

Corporate Restructuring - Advanced

Course No: 1218

Overview

This course will enable participants to restructure a distressed loan. They will understand the root causes of business failures and how operational, organizational and strategic changes must be made to revive the unit. Business failures are worsened by capital structure and poor working capital management. These will need to be corrected. Lenders also have to legally protect their security and other interests.

Contents

- Causes of Loan Distress-Business weakness-Financial Weakness
- Priority of Claims
- Planning Restructuring-Operational, Organizational, Financial and Strategic Restructuring
- Implementing the Restructuring Plan
 - o Lender Responsibilities,
 - o Checklists, Documentations,
 - o Liquidation Balance sheet,
 - o Protecting security,
 - o Business Plan,
 - o Financial Projections,
 - o Monitoring,
 - o Fall Back strategies
- Bankruptcy laws in UAE

| Targeted Audien | ce | Prerequistes | Duration | Methodology | |
|--|---|--|----------|---|-----|
| Advanced level : Professionals in credit, corporate banking, restructuring and SME departments | | 1211-Finance State- 2 Days ments Advanced | | Presentations, lectures, case studies and group discussions | |
| Sharjah | Abu Dhabi 29-04-2018 30-04-2018 | Dubai 23-09-2018 24-09-2018 | Fujairah | Al Ain | RAK |





Credit Proposal Writing

Course No: 1219

Overview

This course has been introduced to help credit officers develop their skills in writing loan proposals. Many credit officers, who are well-versed in analyzing a loan proposal, often fail to present an acceptable case proposal to the Credit committee. The Committee has to often seek clarifications and this leads to unwanted delays.

This course will help credit officers to structure a loan proposal adequately and present the same to the credit committee in an acceptable format leading to quicker resolution.

Contents

- Outline of the proposal-Cover page, Table of Contents, Credit Foundations, Financing Outline, Key facility Risks and Loan structure
- Executive Summary of the proposal
- Industry Factors
- Company Analysis
- Financial Analysis
- Management Quality
- Security Analysis
- Summary Risk Assessment
- Financing Outline
- Key facility risks and how these will be mitigated by the suggested loan structure

| Targeted Audience Executives in corporate credit, SME | | Prerequistes 1204 Financial Statement Analysis - Basic | Duration 1 Days | Methodology Lecture, illustrations and case studies. | |
|---|---|--|---------------------------|--|-----|
| Sharjah | Abu Dhabi 15-10-2018 15-10-2018 | Dubai 03-05-2018 03-05-2018 | Fujairah | Al Ain | RAK |



BANKING ENGLISH PROGRAMS



32 – www.eibfs.ae ——



This category aims at enhancing the communication skills of Bankers through the effective use of English language. The focus is on report writing skills, general business communication and English speaking skills

BANKING ENGLISH PROGRAMS



Course No: 1301

General Business Communication

To introduce the fundamentals of good business communication.

Contents

Overview

- Communication theory
- Types of communication
- Clear and Concise communication
- Verbal communication skills

Targeted Audience

This program is intended for those with a good level of English.

Prerequistes

Duration

3 Days

Methodology

Presentations, discussions, class work, activities, case studies Prerequisites

Sharjah -2018 | 27-03-2018 03-06-2018 | 05-06-2018

Abu Dhabi 04-03-2018 | 06-03-2018 01-07-2018 | 03-07-2018

Dubai 26-08-2018 | 28-08-2018

None

Fujairah 21-01-2018 | 23-01-2018 4-2018 | 24-04-2018

Al Ain 29-04-2018 | 01-05-2018

English for Bankers I

Course No: 1302

RAK

Overview

To enable trainees to use English more effectively in a banking context.

Contents

- Banking and finance vocabulary
- Revision of grammar structures
- Information Management
- Making arrangements, offers and requests

Targeted Audience

This program is intended for those employed by banks with an elementary to intermediate level ability in the use of English.

Prerequistes

None

Duration 4 Days

Methodology

Presentations, discussions, class work, role-plays, audio CDs

Sharjah 25-02-2018 | 28-02-2018 06-05-2018 | 09-05-2018 16-09-2018 | 19-09-2018 Abu Dhabi 11-02-2018 | 14-02-2018 24-06-2018 | 27-06-2018 Dubai 28-01-2018 | 31-01-2018 01-04-2018 | 04-04-2018 12-08-2018 | 15-08-2018 Fujairah

Al Ain 17-06-2018 | 20-06-2018 RAK 22-04-2018 | 25-04-2018





English for Bankers II

Course No: 1303

Overview

To develop and expand skills in all aspects of English relating to banking, business and finance.

Contents

- Reading and comprehension of banking vocabulary at an advanced level
- Planning and writing business emails
- Components of Business Meetings
- Social and business expressions

Targeted Audience

This program is intended for those with a high level of English.

Prerequistes

1302: English for Bankers I

Duration 4 Days

Methodology

Presentations, discussions, class work, role-plays, audio

CDs

Sharjah 11-03-2018 | 14-03-2018 09-09-2018 | 12-09-2018 15-10-2018 | 18-10-2018 Abu Dhabi 25-03-2018 | 28-03-2018 30-09-2018 | 03-10-2018

Dubai 25-03-2018 | 28-03-2018 06-05-2018 | 09-05-2018 04-11-2018 | 06-11-2018 Fujairah

Al Ain

RAK

English Speaking Skills

Course No: 1305

Overview

Improve trainees' ability to participate in conversations in English.

Contents

- Practicing general conversation tactics
- Asking questions and making enquiries
- Expressing opinions, likes and dislikes
- Using language to discuss current affairs
- Making small talk
- Practicing listening and pronunciation

Prerequistes Targeted Audience

This program is intended for participants with at least an intermediate level of English. None 3 Days Methodology

Presentations, discussions, practical exercises, role plays, group/pair work, audio CDs and DVDs

Sharjah 21-01-2018 | 23-01-2018 01-04-2018 | 03-04-2018 23-09-2018 | 25-09-2018

Abu Dhabi 25-02-2018 | 27-02-2018 08-04-2018 | 10-04-2018 03-06-2018 | 05-06-2018

Dubai 11-03-2018 | 13-03-2018 29-04-2018 | 01-05-2018 09-09-2018 | 11-09-2018 Fujairah Al Ain RAK

- www.eibfs.ae — 35

Duration

BANKING ENGLISH PROGRAMS



Course No: 1306

Business Report Writing

Overview

To plan, structure and compose business reports

Contents

- Grammar and language of business reports
- Type and structure of reports
- Presentation of data in various formats (graphs, figures, charts etc) within a report
- Writing and editing a report

Targeted Audience

This program is intended for participants with at least an intermediate level of English.

Sharjah

Abu Dhabi

Prerequistes

None

3 Days

Duration

Methodology

Presentations, discussions, class work, role-plays, group/ pair work

17-06-2018 | 19-06-2018

15-04-2018 | 17-04-2018 14-08-2018 | 16-08-2018

Dubai 08-04-2018 | 10-04-2018 01-07-2018 | 03-07-2018 Fujairah 6-2018 | 26-06-2018 **Al Ain** 06-05-2018 | 08-05-2018

RAK

Course No: 1308

English Course - Entry Level

Overview

The course helps those already working in the fields of banking and finance to develop key language functions.

Contents

- Reading and comprehension of banking vocabulary at an elementary to intermediate level
- Business Communication Techniques
- Writing clearly and concisely

Targeted Audience

This program is intended for those employed by banks with an elementary to intermediate level ability in the use of English..

Sharjah Abu Dhabi 05-02-2018 | 28-02-2018 02-09-2018 | 05-10-2018 05-02-2018 | 28-02-2018 02-09-2018 | 05-10-2018 **Prerequistes** None

Duration 8 Days,

Methodology

Discussions, practical exercises, role plays, group/pair work and audio CDs

Dubai Fujairah Al Ain RAK 05-03-2018 | 28/03/2018 02-09-2018 | 05-10-2018

– www.eibfs.ae ——— 36





English Course - Intermediate Level

The course helps those already working in the fields of banking and finance to develop their banking vocabulary and confidence in using English in everyday situations.

Contents

Overview

- Reading and comprehension of banking vocabulary at an intermediate to advancedlevel
- Understanding financial System
- Preparing and delivering effective presentations

Targeted Audience

This program is intended for those employed by banks with an intermediate to advanced level ability in the use of English..

Sharjah 08-10-2018 | 31-10-2018 Abu Dhabi

Dubai 05-03-2018 | 28-03-2018 08-10-2018 | 31-10-2018 09-04-2018 | 01-05-2018 08-10-2018 | 31-10-2018

None

Prerequistes

8 Days

Duration

Methodology

Discussions, practical exercises, role plays, group/pair work and audio CDs

Al Ain **Fujairah**

RAK

Course No: 1310

English Course - Advanced Level

Overview

This course helps those already working in the fields of banking and finance to develop their banking language and confidence in using English in every day, and specific situations.

Contents

- Developing and delivering business presentation
- Deal with conflict using diplomatic language.
- Key vocabulary of banking, finance, and investments
- Identify and comprehend main ideas in higher-level finance reading materials.
- Negotiate and understand other parties' needs.

Targeted Audience

This program is intended for those employed by banks with advanced level ability in the use of English.

Prerequistes Passing assessment for Intermediate

Duration 8 Days

Methodology

Lectures, Exercises and Case Studies

Sharjah 05-11-2018 | 28-11-2018

Abu Dhabi 05-11-2018 | 28-11-2018

Dubai 05-11-2018 | 28-11-2018

Level, or an advanced score on preassessment

Fujairah

Al Ain

RAK

37 - www.eibfs.ae -





Financial Report Writing

Course No : 1311

Overview

To learn and understand the vocabulary and phrases of financial statements, and how to structure reports.

Contents

- Types and structure of reports
- Introduction to the vocabulary of key financial statements
- Presentation of data in various formats (graphs, figures, charts etc) within a report
- Language of trends and changes

| Tarc | eted | Audience |
|------|------|----------|
| | | |

This program is intended for participants with at least an intermediate level of English. Prerequistes

1306 - Business Report writing

Duration

2 Days

Methodology

Presentations, discussions, class work, role-plays, group

/ pair work

Sharjah 2018 | 16-04-2018 Abu Dhabi

Dubai 02-09-2018 | 03-09-2018 Fujairah

Al Ain

RAK



TREASURY & CAPITAL MARKET PROGRAMS



38 – www.eibfs.ae —



The category aims at updating and refining the skillsets of the participants in the various aspects of Treasury and Investment domains. The category focus is on Treasury management, Forex trading, Capital markets, Investment Banking and Structured finance

TREASURY & CAPITAL MARKET PROGRAMS



Asset & Liabilities Management

Course No: 1401

Overview

The course aims to assist the course participants understand the traditional, as well as the changing landscape of ALM in banks, to equip them to employ the traditional methods and to explore reviewed developments in risk measurement, and to enable them to appreciate how the ALM process integrates with the overall strategy of the banks.

Contents

- ALM and Role of Asset Liability Management Committee (ALCO)
- Regulatory standards
- Interest rate risk management
- Liquidity Risk Management
- Capital Planning
- Banking book and trading book
- Transfer Pricing
- Analysis of Bank annual report
- ALM policy and regulatory ratios
- Basel committee prescriptions for ALM

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|--|---|---|----------|-------------|-----|
| Risk Managers and An Branch Managers, Fun Controllers, Regulators ance Staff. | d Managers, Auditors, | 1911: Risk Management 3 Days Lectures, Discussions in Banks and Case Studies. | | | |
| Sharjah 22-04-2018 24-04-2018 | Abu Dhabi 17-06-2018 19-06-2018 | Dubai 01-07-2018 03-07-2018 | Fujairah | Al Ain | RAK |

Capital Markets Course No : 1404

Overview

The course aims to introduce to the participants the capital markets, instruments, mechanics etc. The course will give the participants clear idea as to how companies raise long term funds through primary equity markets and debt instruments like Bonds, Convertible shares etc. The course will also focus on trading in the secondary markets. Participants also would be familiarized about the stock markets of the region especially DFM, ADX and Nasdaq Dubai.

Contents

- Financial market Capital market and Money market
- Equity Market :
 - o Market structure
 - o IPO process Due diligence to Listing of shares
 - o Equity valuation Overview Fundamental and Technical analysis
- Debt capital markets
 - o Debt instruments
 - o Types of Bonds,
 - o Bond valuation, Yield calculation
 - o Structurino
- Regulatory oversight of capital market

| Targeted Audience | | Prerequistes | Duration | Methodology | | |
|---|--|--|----------|--|--|--|
| Officers in Corporate Banking, Investment, treasury, private banking, wealth management departments | | ment, treasury, pri | | ' | rate Banking, Invest- rivate banking, wealth partments | |
| Sharjah 15-04-2018 16-04-2018 29-08-2018 30-08-2018 | Abu Dhabi 25-02-2018 26-02-2018 02-09-2018 03-09-2018 | Dubai 07-03-2018 08-03-2018 30-09-2018 01-10-2018 | Fujairah | Al Ain 29-04-2018 30-04-2018 | RAK | |

40 — www.eibfs.ae —





Foreign Exchange - Basic

Overview

The course aims to offer the participants basic understanding of the FX market and Money Markets and their respective frameworks, and to familiarize the participants with the FX products & money market instruments.

Contents

- Fundamentals of foreign currency exchange rates
- Currency systems Currency peg, Free float, Common currency

02-09-2018 | 03-09-2018

- FX quoting:
- Cross currency rates calculation
- Spot and forward rates

Targeted Audience

25-09-2018 | 26-09-2018

• Factors affecting forex - overview

| tances, and Foreign Trade Depts, corporate banking, SME banking, wealth management of banks, Suitable for all bankers looking to develop basic understanding of forex markets | | | · | Exercises | |
|---|---|---|----------|--|-----|
| Sharjah 14-03-2018 15-03-2018 | Abu Dhabi 28-01-2018 29-01-2018 | Dubai 23-01-2018 24-01-2018 | Fujairah | Al Ain 06-05-2018 07-05-2018 | RAK |

12-08-2018 | 13-08-2018

Prerequistes

None

FX & Money Markets - Advanced

Staff working in the Treasury Divisions, Remit-

Course No: 1406

Overview

The aim of this course is to enable the participants to analyze market dynamics, instruments & trading and hedging opportunities in the FX and money market

Contents

- Review of key basic FX concepts
- Trading in Fx markets:
 - o Fundamental Analysis
 - o Technical Analysis
- Simulated Trading
- Fx derivatives :

- Money market:
 - o Day count rules
 - o Money market instruments

Duration

2 Days

- o Repurchase Agreements (Repo) and reverse Repo
- Hedging strategies using swaps, FRAs, futures and options and arbitrage opportunities

Methodology

Lectures, Illustrations and

• Required documentation

Targeted AudiencePrerequistesDurationMethodologyExecutives from Corporate Banking , Treasury.1405: Foreign Exchange3 DaysIllustrations, Exercises & Case StudiesRisk, Wealth Management, Corporate Relationship Managers, Auditors.BasicCase Studies

 Sharjah
 Abu Dhabi
 Dubai
 Fujairah
 Al Ain
 RAK

 22-04-2018 | 24-04-2018
 29-04-2018 | 01-05-2018
 25-03-2018 | 27-03-2018

 30-09-2018 | 02-10-2018
 15-10-2018 | 17-10-2018

TREASURY & CAPITAL MARKET PROGRAMS



Course No: 1407

Risk Management with Derivatives

Overview

Participants will learn the structure of all types of derivatives including forwards, futures, swaps, traded options, OTC options, and warrants and convertibles and will be equipped to employ derivatives in hedging the clients' investment portfolios. Contents

Contents

- Introduction to derivatives market
- Forwards and futures Payoff, Margining, Pricing of Futures
- Options and trading strategies

Targeted Audience

- interest rate and currency swaps
- · Hedging principles and risk management

| Senior and middle ma in Treasury, corporate control and Risk Mana Fund managers, Interr Bankers and Investme | banking, Financial Igement personnel, nal Auditors, Private | 1404: Capital Markets | 2 Days | Lectures. Exercises case studies and v | |
|--|---|---|----------|---|-----|
| Sharjah 01-04-2018 02-04-2018 | Abu Dhabi 01-07-2018 02-07-2018 | Dubai 26-08-2018 27-08-2018 | Fujairah | Al Ain | RAK |

Duration

Prerequistes

Investment Banking Course No : 1408

Overview

This is an introductory course and enables participants to recognize that "valuation" lies at the core of an investment banker's skill set. Participants are made familiar with equity and debt offerings and the M&A process.

Contents

- Introduction to Investment Banking-How it differs from Commercial Banking o Structure of Investment bank
- Valuation of companies
 - o DCF, Trading Multiples -Precedent Transactions-Spreading Comps o Sum of Parts Method
- Equity underwriting
 - o IPO process
 - o Private equity
- Business of Debt/Fixed Income
 - o Fund raising through debt instruments

- The Business of Mergers and Acquisitions
 - o Drivers of M & A
 - o Restructuring the business portfolio of the client

Methodology

- o The M&A value chain—the "buy" and "sell" sides of the equation
- o Backward Integration, Horizontal Integration, Forward Integration o The valuation, pricing, and fee structure of M&A deals

| Targeted Audience | Prerequistes | Duration | Methodology |
|---|-----------------------|----------|--|
| Investment banking professionals, | 1404: Capital Markets | 3 Days | Lectures, worked examples, case studies |
| Senior Corporate bankers, IB divisions of | | | and role-play exercises to ensure partici- |
| commercial banks, Strategic Planners, | | | pants' understanding of the techniques |
| Management Consultants and Risk pro- | | | being discussed. |
| fessionals | | | |

 Sharjah
 Abu Dhabi
 Dubai
 Fujairah
 Al Ain
 RAK

 04-02-2018 | 06-02-2018
 06-03-2018 | 08-03-2018
 25-03-2018 | 27-03-2018

 01-07-2018 | 03-07-2018
 26-08-2018 | 28-08-2018
 07-10-2018 | 09-10-2018

42 — www.eibfs.ae —





Wealth Management Course No : 1409

Overview

The course aims to make participants understand the analytics necessary to manage a portfolio by using various asset classes particularly equity and bonds, implement an assortment of equity and fixed income strategies, comprehend the interrelationships between these strategies, understand the concept of securitization and develop the portfolio performance parameters.

Contents

- Asset Classes and risks & returns
- Modern portfolio theory
- Equity Portfolio Management: Diversification and hedging the equity portfolio.
- Fixed Income Portfolio: advantages for individuals: bonds vs. bond funds, advantages for institutions: active vs. passive strategies.
- Collective Investment Schemes (Mutual Funds)
- Private Equity & Hedge funds
- Portfolio Performance Measurement : Sharpe ratio

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|--|---|---|----------|--|-----|
| Analysts, Client Service Individual and Institut Bankers and Financial | | 1404: Capital Markets | 3 Days | Lecturers, Case Studies and Exercises. | |
| Sharjah 05-09-2018 07-09-2018 | Abu Dhabi 01-04-2018 03-04-2018 | Dubai 30-09-2018 02-10-2018 | Fujairah | Al Ain | RAK |

Equity Market Analysis Course No : 1411

Overview

The aim of the course is to familiarize the participants with the concepts of equity market analysis and to highlight tools and valuation techniques used in the analysis to enable them to profitably invest in the equity markets

Contents

- Equity as an Asset class
- Fundamental Analysis of Equity
 - o Investing methods: Value Investing , Growth Investing and Cyclical Investing
- Valuation approaches :
 - o Valuation ratios Relative valuation models, Checklist for stock selection
 - o Sectoral Analysis
- Technical Analysis
 - o Charting tools, patterns
- Real life stock analysis in various markets
- Portfolio creation

| Targeted Audience Treasury, investment, private banking, corporate banking, brokerages and wealth management and anyone dealing with equity investments | | Prerequistes Duration | | Methodology | |
|--|---|---|----------|---|-----|
| | | None | 3 Days | Lectures, Illustration, Exercises an Case Studies. | |
| Sharjah 11-03-2018 13-03-2018 | Abu Dhabi 17-04-2018 19-04-2018 | Dubai 09-09-2018 11-09-2018 | Fujairah | Al Ain | RAK |

- www.eibfs.ae — 43

TREASURY & CAPITAL MARKET PROGRAMS



Course No: 1412

Treasury Management for Non Treasury Staff

Overview

This course sets out to provide participants/delegates with a comprehensive understanding of how to manage treasury affairs with a detailed look at the various financial instruments that can be traded.

Contents

- Treasury management overview
- Treasury organization and structure :
 - o Back, middle and front office operations.
- Treasury functions :
 - o Global markets trading
 - o Money markets
 - o Investments
 - o Asset & Liability Management
 - o BASEL guidelines
- Treasury control framework

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|---|---|---|----------|-------------------------------|-------------|
| Internal Auditors, Corporate bankers, Risk & compliance officers, Investment banking staff, wealth management staff | | None | 2 Days | Lectures, Discussion Studies. | on and Case |
| Sharjah 16-09-2018 17-09-2018 | Abu Dhabi 06-05-2018 07-05-2018 | Dubai 04-04-2018 05-04-2018 | Fujairah | Al Ain | RAK |

Structured Products Course No : 1414

Overview

provide participants with a clear understanding of the role of structured product vehicles and to demonstrate a practical understanding of the core concepts behind structured products and the range of assets including sharia' compliant products linked to structured products.

Contents

- Building blocks Structured Products.
 - o Options
 - o Exotic Options
 - o Bonds
- What are structured products?
 - o Identify mechanics of Structured Products
 - o Describe origins of interest in structured products
- Issuers' and investors' appetite for structured products
 - o Identify why issuers create structured products
 - o Evaluate investor interest in structured products
 - o Wedding cake
 - o FX Touch Deposit
 - o FX Range/ Double No Touch Deposit

- Structured Products
 - o Capital Protected
 - o High-yielding
 - o Participation
 - o Leverage
- Other Miscellaneous structured Products

| Targeted Audience | Prerequistes | Duration | Methodology |
|---|---------------------|----------|---------------------------------------|
| Portfolio risk managers, corporate finan- | 1404 capital market | 2 Days | Lectures, Case Studies, exercises and |
| ciers, treasurers, credit risk managers and | | | experiential learning |
| bank staff with basic understanding of | | | |
| financial market asset classes | | | |

| Sharjah | Abu Dhabi | Dubai | Fujairah | Al Ain | RAK |
|-------------------------|-------------------------|-------------------------|----------|--------|-----|
| 04-07-2018 05-07-2018 | 20-06-2018 21-06-2018 | 08-04-2018 09-04-2018 | | | |

44 — www.eibfs.ae —





Technical Analysis Course No : 1416

Overview

Technical analysis is a very popular method of forecasting markets across the globe. Technical analysis can be applied to any type of markets like Equity, Forex, Commodity, Bonds etc. This program aims to familiarize the participants the concepts in technical analysis which is important to trade in the markets.

Contents

- Technical Analysis : An overview
- Technical Vs Fundamental Analysis

Technical tools used

- Trend lines and its applications
- Moving averages, Crossovers, and Momentum indicators
- Patterns and Formation analysis Triangles, Shoulder- Head- Shoulders, Double & Triple tops, bottoms, Channels etc.
- Real Life analysis of Equity (Including DFM & ADX). Currency and Commodity markets using technical analysis

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|---|--|---|----------|--|-------------|
| ing and Investing in Sties, Private Banking e | ecutives working in Trad- tocks, Forex, Commodi- tc. This course is suitable ng to learn investing in | 1405 Foriegn ex- change basis | 2 Days | Lectures, Hands of charting tools, Int of charts, Forecast types of markets | erpretation |
| Sharjah 16-09-2018 18-09-2018 | Abu Dhabi 01-05-2018 03-05-2018 | Dubai 18-03-2018 20-03-2018 | Fujairah | Al Ain | RAK |

Treasury Operations Course No : 1418

Overview

This Course helps Treasury Dealers, mid-office personnel and back office officials a complete picture of Treasury Operations

Contents

- Treasury Functions
- Treasury markets
- Treasury Limits

Sharjah

10-04-2018 | 12-04-2018

- Front Office operations
- Mid-Office Operations
- Back Office Operations
- Settlements and reconciliation with nostro accounts

Abu Dhabi

21-01-2018 | 23-01-2018

- Treasury Internal Controls
- Ethics/ ACI Best practices/ Regulation

| Targeted Audience | Prerequistes | Duration | Methodology |
|---|--------------|----------|---|
| Tresuary backoffice and midoffice personels | Nil | 2 Days | Lecture, case studies, simulated dealing operations |

Dubai

23-09-2018 | 25-09-2018

- www.eibfs.ae — 45

Fujairah

Al Ain

RAK





MARKETING, SALES &
CUSTOMERSERVICE PROGRAMS

+6 — www.eibfs.ae



The focus of this category is on scaling up the effectiveness of marketing and customer service in the fast changing banking landscape. The areas focused include Customer relationship management, product development and marketing, collection excellence and business etiquette.

MARKETING, SALES & CUSTOMER SERVICE PROGRAMS

Achieving Teller Excellence

Overview

The program takes you through what a customer requires and desires from us as Bankers, and it will equip you with skills required to professionally deal with any service situation.

Contents

- Introduction
- Customer satisfaction
- Customer Interaction cycle
- Handling Unusual/ Unexpected situations
- Understanding Customer Requirements
- Product knowledge & Benefit illustration
- Taking leads or referrals for Cross selling
- Mock Plays

| Targeted Audience | Prerec |
|---|--------|
| All tellers and front line staff of the | None |

branch, who have English language fluency or have attended our English program modules

Abu Dhabi 27-03-2018 | 27-03-2018 30-09-2018 | 30-09-2018 equistes

Duration 1 Days

Methodology

Lectures, Discussions and Case Studies.

Sharjah Dubai **Fujairah** Al Ain RAK

04-02-2018 | 04-02-2018 20-05-2018 | 20-05-2018 09-09-2018 | 09-09-2018

Customer Service Excellence

Course No: 1502

Overview

To provide participants with concepts and practice exercises of quality customer service delivery in the banking context.

Contents

- Understanding the unique nature of the banking service
- The customer service "experience" cycle
- Having a customer service mindset
- Valuing the internal customer
- Quality service-what's in it for you?
- Ideas on "breakthrough" customer service

Prerequistes Duration **Targeted Audience** Methodology

Functional staff who deal with customers and are responsible for service quality levels

None 2 Days Illustrations, practice sessions, presentations, and action planning

Sharjah Abu Dhabi Fujairah Al Ain RAK 27-02-2018 | 28-02-2018 27-05-2018 | 28-05-2018 14-01-2018 | 15-01-2018 20-05-2018 | 21-05-2018 04-04-2018 | 05-04-2018 04-09-2018 | 05-09-2018 25-03-2018 | 26-03-2018 03-06-2018 | 04-06-2018 15-04-2018 | 16-04-2018

48 - www.eibfs.ae ----



MARKETING, SALES & CUSTOMER SERVICE PROGRAMS

Customer Relationship Management - Corporate

Overview

Relationship Managers will gain understanding of the concept of CRM and will equip them with tools and techniques required to develop an appropriate CRM strategies in a corporate setting.

Contents

- The concept of Relationship banking
- Identifying the Right borrower
- Understanding the loan amount eligibility for corporate borrowers
- Understanding pricing of loans
- RAROC methodology
- Relationship aspects of CRM
- New customer acquisition / retention of existing customers
- Cross selling

| Targeted Audience Relationship Manager Relationship Manager banking, SME banking | rs and Assistant ers in Corporate | Prerequistes None | Duration 2 Days | Methodology Lectures, Case Stuand experiential I | |
|--|--|--|------------------------|--|-----|
| Sharjah 26-08-2018 27-08-2018 | Abu Dhabi 21-03-2018 22-03-2018 01-07-2018 02-07-2018 | Dubai 18-02-2018 19-02-2018 20-05-2018 21-05-2018 | Fujairah | Al Ain | RAK |

Customer Relationship Management - Retail

Course No: 1505

Overview

RMS and ARMs will gain understanding of the concept of CRM and will equip them with tools and techniques required to develop an appropriate CRM strategies in a retail setting.

Contents

- The concept of relationship banking
- The market Intelligent Enterprise: main principles
- Business etiquettes, communication, telephone manners etc.
- Design of CRM infrastructure: tools & techniques
- $\bullet\,$ New customer acquisition / retention of existing customers
- Handling of customer complaints.

| Targeted Audience | • | Prerequistes | Duration | Methodology | |
|---|--|--|--|---|-----|
| Relationship Managers, Assistant Relationship Managers, Customer Service executives in retail banking | | Nil | 2 Days | Lectures, Case Studies, exercises and experiential learning | |
| Sharjah 03-06-2018 04-06-2018 | Abu Dhabi 11-03-2018 12-03-2018 12-08-2018 13-08-2018 | Dubai 13-02-2018 14-02-2018 23-09-2018 24-09-2018 | Fujairah 01-04-2018 02-04-2018 | Al Ain 24-06-2018 25-06-2018 | RAK |



MARKETING, SALES & CUSTOMER SERVICE PROGRAMS

Marketing of Financial Services

Overview

To impart sales professionals a standardized approach towards the marketing of financial services.

Contents

- Marketing Management: definition, importance and functions
- Financial Services-Distinct characteristics
- Test marketing- Distribution of Financial products
- Role of Promotion in Marketing New financial Products and marketing Pricing of Bank's financial Products
- Marketing Information systems Role of DSA's in Marketing
- Live Case Studies

| Targeted Audience |) | Prerequistes | Duration | Methodology | |
|--|---|---|----------|---|---------------|
| Staff from Marketing of customer services dep product managers | | None | 2 Days | Lectures, video filr and discussions | ns, exercises |
| Sharjah 14-03-2018 15-03-2018 | Abu Dhabi 12-08-2018 13-08-2018 | Dubai 24-06-2018 25-06-2018 | Fujairah | Al Ain | RAK |

Business Etiquette Course No : 1509

Overview

This program will equip participants with the hidden values - and priceless potential - of image, etiquette and protocol and how they can make a difference in business by effectively employing them. Some of the main objectives of this course will include changing the employees into a team of skilled professionals, in addition to presenting and promoting your company with precision and style.

Contents

- Networking for Success
- Dress code and professional attire
- Common faux pas for men and women at their professional attire
- $\bullet\,$ Business etiquette global rules for a positive first impression
- Professionalism and a philosophy of life
- Business etiquette as a life attitude
- Types of business receptions
- Dress code upon business social events
- Cross cultural orientation

Targeted Audience

| Bank employees who op their presentation personal conduct in p customers | skills in terms of | None | 2 Days | Lectures, Group discuss and videos | sion |
|--|---|--|--|--|------|
| Sharjah 27-05-2018 28-05-2018 | Abu Dhabi 14-01-2018 115-01-2018 20-05-2018 21-05-2018 | Dubai 28-03-2018 29-03-2018 26-08-2018 27-08-2018 | Fujairah 03-06-2018 04-06-2018 | Al Ain 11-04-2018 12-04-2018 | RAK |

Prerequistes

50 — www.eibfs.ae —

Duration

Methodology



MARKETING, SALES & CUSTOMER SERVICE PROGRAMS

New Banking Products Development

Course No: 1511

Overview

To provide participants with an integrated framework for the development of new banking products and financial services, starting with idea generation and ending with successful launch and control of these products and services..

Contents

- New product strategy
- Generation and evaluation of new ideas and concepts
- Business analysis and market testing
- Product Development
- Beta testing and product testing
- Products launch strategy
- Product life cycle
- Marketing and Brand identity
- Social media marketing strategies
- Case Analysis

| Targeted Audience | e | Prerequistes | Duration | Methodology | |
|--|---|---|----------|--|--------------|
| Senior bankers involve management and ma products and services | arketing of new | None | 2 Days | Structured presendiscussions, situat and cases studies | ion analysis |
| Sharjah 23-09-2018 24-09-2018 | Abu Dhabi 18-03-2018 19-03-2018 | Dubai 09-09-2018 10-09-2018 | Fujairah | Al Ain | RAK |

Effective Selling Techniques

Course No: 1512

Overview

This program will help attendees realize the importance of successful selling techniques implementation in complimenting and emphasizing the relationship between the client and organization.

Contents

- Managing the customers' expectations to maximize customer value
- Required skills for the ideal customer service agents in order to manage customers mind set
- Planning and preparing for the selling journey
- Presale check list
- Impact of first impression and first stage of the selling journey
- Different types of selling, and the cause of the execution
- Finalizing the sale by ensuring and maintaining customer rapport
- The importance of product knowledge in the process of sales execution
- Handling objections and complaints
- Ensure constant customer satisfaction and trust

| Targeted Audience | e | Prerequistes | Duration | Methodology | |
|---|---|---|--|---|-----|
| Staff members involve Sales roles | ed in | None | 2 Days | Presentations, interactions case studies, and group | , |
| Sharjah 18-03-2018 19-03-2018 30-09-2018 01-10-2018 | Abu Dhabi 22-05-2018 23-05-2018 | Dubai 28-01-2018 29-01-2018 22-04-2018 23-04-2018 22-10-2018 23-10-2018 | Fujairah 15-04-2018 16-04-2018 | Al Ain 15-10-2018 16-10-2018 | RAK |

- www.eibfs.ae — 51



MARKETING, SALES & CUSTOMER SERVICE PROGRAMS

Collection Excellence Skills

Overview

Giving credit to customers may be easy, getting it back is the problem. To collect money from past-due customers needs special skills to be attained by the collection staff and systematic process to achieve the best collection successful efforts. This program explores those skills and develops them into the experience of collection staff

Contents

- Preparation for debt collection.
- Debt collection negotiation skills
- Debtor call handling skills.
- Debt collection management.
- Debt repayment monitoring.

Collection staff, relationship managers, account managers, marketing staff.

Prerequistes

1504 - CRM corporate or 1505 - CRM retail

Duration

2 Days

Methodology

Lectures, Discussion, role play and applications.

Sharjah

-01-2018 | 21-01-2018

Abu Dhabi

-2018 | 25-03-2018

Dubai 16-09-2018 | 16-09-2018 Fujairah

Al Ain

RAK

Course No: 1513

Customer Relationship Management - Advanced

Course No: 1514

Overview

This program introduces participants to the various facets of CRM and shows how Banks can create value out of a CRM program.

Contents

- The need for CRM/CRM as a strategy
- Using customer data for designing offers
- Implementation of CRM
- Lifetime value of a customer
- $\bullet\,$ Evaluating customer profitability and developing strategic cost advantage
- Determining ROI of CRM initiative
- Retaining Customers

Targeted Audience Prerequistes Duration Methodology

Relationship Officers with Three years' 1504 - CRM - retail / 2 Days Lectures, & case studies service 1505 - CRM - retail

 Sharjah
 Abu Dhabi
 Dubai
 Fujairah
 Al Ain
 RAK

 08-04-2018 | 09-04-2018
 01-07-2018 | 02-07-2018
 27-05-2018 | 128-05-2018

52 — www.eibfs.ae —

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MARKETING, SALES & CUSTOMER SERVICE PROGRAMS

Digital Marketing Course No : 1515

Overview

Learn the role of digital channels in an integrated marketing campaign and why you need a digital strategy. Practical application by demystifying the use of data in marketing and helping you realize the power of visualizing data with artful use of numbers found in the digital space.

Contents

- Introduction to Digital marketing
- Strategic Approach to Digital Marketing- Corporate vs. Online Strategy- Building Your Online Strategy
- Web Site Best Practices-Navigation & Usability, Design & Presentation, Content, E-commerce
- The Components Of Building, Branding & Maintaining A Successful Site-The Essential Web Site Checklist
- Social Media: SEO / SEM

Targeted Audience

- E-mail Marketing & Getting To the Inbox- Getting To the Inbox & Getting Read
- The Importance & Power Of Search-Search Engine Visibility-Search Engine Marketing, Online Advertising & Media- What Is Online Advertising?

Duration

• 'Traditional' online ads - Banners, Buttons and Pop-Ups-Rich Media advertising-Pricing Models & Delivery Options-Targeting.

Prerequistes

- Mobile Marketing-Mobile landscape-Mobile Tactics-Audience engagement-Statistics
- Web Analytics, Business Intelligence & Customer Intelligence
- Latest trends in digital marketing

| Staff from marketing de customer servicedepartr and product managers | ' | None | 2 Days | Lectures & case studies | |
|--|---|---|----------|-------------------------|-----|
| Sharjah 25-02-2018 26-02-2018 | Abu Dhabi 07-10-2018 08-10-2018 | Dubai 05-09-2018 06-09-2018 | Fujairah | Al Ain | RAK |

Advanced Selling Skills & Techniques

Course No: 1516

Methodology

Overview

This program will help attendees realize the importance of successful selling techniques implementation in complimenting and emphasizing the relationship between the client and organization.

Contents

- Managing the customers' expectations to maximize customer value
- Required skills for the ideal customer service agents in order to manage customers mind set
- Planning and preparing for the selling journey
- Presale check list
- Impact of first impression and first stage of the selling journey
- Different types of selling, and the cause of the execution
- Finalizing the sale by ensuring and maintaining customer rapport
- The importance of product knowledge in the process of sales execution
- Handling objections and complaints
- Ensure constant customer satisfaction and trust

| Targeted Audience | • | Prerequistes | Duration | Methodology | |
|---|---|---|----------|---|--|
| Staff members involve Sales roles | ed in | None | 2 Days | Presentations, int case studies, and | eractive discussions, group exercises |
| Sharjah 04-04-2018 05-04-2018 | Abu Dhabi 26-08-2018 27-08-2018 | Dubai 07-10-2018 08-10-2018 | Fujairah | Al Ain | RAK |

- www.eibfs.ae _______ 53





HR MANAGEMENT &
LEADERSHIP PROGRAMS





The primary focus of this category is to refine the people management and leadership skills to meet the challenges in the work places. The focus areas include leadership skills, team management, performance management, effective communication and quality initiatives.

HR MANAGEMENT & LEADERSHIP PROGRAMS



Course No: 1601

Bank Branch Management

Overview

In the highly competitive market banking environment, profit orientation, efficiency and effectiveness of branches of all banks would be under focus. The program is designed to assist Branch Managers and Senior Managers to identify new business, retain existing business & manage human resources. This program will also enhance the interpersonal skills and emphasize customer relationship and service quality.

Contents

- Introduction to current business environment and realities
- Overview of service and operation of banking
- Effective leadership skills
- Business Development strategies
- Customer relationship management and service quality

Abu Dhabi

- Negotiation skills and conflict management
- Motivational strategies
- Team Building

• Performance Management & Measurement process

Al Ain

- Profit planning- Managing the revenue line
- Time management & Delegation
- Effective Communication & Interpersonal skills
- Mock Playsg

Fujairah

| Targeted Audience | Prerequistes | Duration | Methodology |
|-------------------|--------------|----------|-------------|
|-------------------|--------------|----------|-------------|

Dubai

Branch Managers and Senior Officers None 3 Days Lectures, Discussions and Case Studies.

I-03-2018 | 13-03-2018

Coaching for Performance

Course No: 1602

RAK

Overview

Sharjah

2018 | 18-09-2018

Coaching and mentoring skills are essential in motivating staff, raising their engagement levels and eliminating the fear that prevents them from taking actions. This course will also assist the staff in improving their performance by taking more ownership, meeting their stated goals and developing personal self development skills that will encourage them to take action beyond their comfort zone.

Contents

- Coaching versus Mentoring & leadership
- Setting goals and gaining commitment
- GROW model
- Employee engagement
- Driving performance through coaching
- $\bullet\,$ Team dynamics, and motivation
- Developing high performance
- Action Plan

| Targeted Audience | Prerequistes | Duration | Methodology |
|-------------------|--------------|----------|-------------|
|-------------------|--------------|----------|-------------|

Supervisors, Managers, Branch Managers None 2 Days Presentations, discussion, roll and Team leaders play, and group case studies

 Sharjah
 Abu Dhabi
 Dubai
 Fujairah
 Al Ain
 RAK

 29-04-2018 | 30-04-2018
 22-05-2018 | 123-05-2018
 18-02-2018 | 19-02-2018
 20-08-2018 | 19-02-2018
 23-09-2018 | 124-09-2018

 29-08-2018 | 30-08-2018
 09-09-2018 | 110-09-2018
 07-10-2018 | 108-10-2018
 23-09-2018 | 124-09-2018

56 — www.eibfs.ae —





Effective Communication Techniques

Overview

Attending this program will assist participants in gaining skills for influencing others within meetings and other work environments. Participants will learn about body language and the different social styles of communication necessary for influencing and impacting others.

Contents

- · Developing personal Impact
- · The key to communicating more effectively
- Understanding tools and techniques of communication
- Creating Impact with interpersonal communication
- Application of learning in the work environment to create the desired outcome.
- Communication Theory
- Overview of communication

- · Building Rapport with the target
- Communication Types
- Body Language & Communication
- Role Play, Case Studies

Targeted Audience

Officers working in the customer service departments, sales, and receptionists and administrative personnel

Prerequistes

Duration

Methodology

2 Days

Lectures, group discussion, case studies and role plays

Sharjah 07-10-2018 | 08-10-2018 Abu Dhabi 3-02-2018 | 14-02-2018

Dubai 16-01-2018 | 17-01-2018 26-08-2018 | 27-08-2018

None

Fujairah -2018 | 28-05-2018 Al Ain 4-2018 | 16-04-2018 RAK

Course No: 1604

Course No: 1603

Effective Leadership Skills

Overview

rs in the banking sector are expected to perform over and above their financial and non-financial objectives. Goal setting and performance management processes are some of the key concepts participants will learn more of by attending this program. This will be in addition to other concepts such as team work, the importance of internal partnership and delegation. Leaders and potential leaders attending this program will be equipped with coaching, feedback and effective communication skills...

Contents

- Understanding good Leadership Behaviors
- Learning the difference between leadership and management
- Defining qualities and strengths
- Polishing interpersonal skills and communication skills
- Learning about commitment and effectiveness
- Making key decisions
- Stress Management
- Empowering, motivating and inspiring others
- Leading by example

Targeted Audience Early to mid management and

heads and Branch Managers

customer service department

Prerequistes

Dubai

1610 Team building 1602 Coaching for performance

Duration 3 Days

Methodology

Lectures, case studies, exercises and experiential learning

Sharjah 27-02-2018 | 01-03-2018 20-05-2018 | 22-05-2018

12-08-2018 | 14-08-2018

Abu Dhabi

04-02-2018 | 06-02-2018 02-09-2018 | 04-09-2018 30-01-2018 | 01-02-2018 01-04-2018 | 03-04-2018 09-09-2018 | 11-09-2018

Fujairah

24-06-2018 | 26-06-2018

Al Ain 27-05-2018 | 29-05-2018 RAK

57 - www.eibfs.ae —

HR MANAGEMENT & LEADERSHIP PROGRAMS



Course No: 1606

Art of Infulence and Persuasion

Overview

Participants will understand and appreciate the nature of negotiation and where it fits into when dealing with suppliers. Some of the key concepts that will be covered include negotiation process planning, techniques and tactics. Through group activities and case studies, participants will learn questioning, listening and summarizing skills. Participants will be equipped to examine, analyze different negotiation situations base on differences in peoples' backgrounds and cultures.

Contents

- Defining negotiation
- Planning & preparing for negotiation
- Communication in negotiation
- Negotiation strategies
- Tactics & counter tactics
- Negotiating across cultures
- Stages of negotiation

Targeted Audience

15-10-2018 | 16-10-2018

• Differences in behavioral styles—passive, aggressive and assertive

Methodology

- Identifying techniques for improving self-esteem
- Improving communication with different social styles
- Risks and benefits in becoming assertive
- The role of social styles in assertive communication
- Perception management

Duration

| rangeted Addience | • | Trerequistes | Daration | Methodology | |
|---|---|---|----------|--|-----|
| Bank Employees who program | require this | None | 2 Days | Lectures, case student and experiential le | |
| Sharjah 23-01-2018 24-01-2018 | Abu Dhabi 04-03-2018 05-03-2018 | Dubai 27-05-2018 28-05-2018 | Fujairah | Al Ain | RAK |

Prerequistes

09-09-2018 | 10-09-2018

Stress Management Course No : 1609

Overview

Stress occurs for a host of different reasons. This program begins with an examination of the causes of stress, a brief history of stress study, and a self-diagnostic tool with which participants will pinpoint their biggest stressors: time management issues, communication with co workers etc.

Contents

- Understand the study of stress and its impact
- List tactics for successful time management
- Explain how to prioritize and determine what is really important
- Demonstrate techniques for interacting with difficult people
- $\bullet\,$ Employ physical and mental techniques for coping with stress

20-05-2018 | 20-05-2018

• Create reachable goals

30-01-2018 | 30-01-2018 27-05-2018 | 27-05-2018

- Begin implementing goals created during the session.
- Social Media effects in work life balance

| Targeted Audie | ence | Prerequistes | Duration | Methodology | |
|------------------------------|-----------|--------------|---|-------------|----------|
| All middle-senior executives | | None | 1 Days Lectures, group disc studies & role plays | | on, case |
| Sharjah | Abu Dhabi | Dubai | Fujairah | Al Ain | RAK |

18-03-2018 | 18-03-2018 12-08-2018 | 12-08-2018

58 — www.eibfs.ae — www.eibfs.ae

15-04-2018 | 15-04-2018





Team Building Course No : 1610

Overview

How to develop your teams to maximize their strengths and enhance productivity, in addition to optimizing organization and work design for success in service delivery teams are some of the key thoughts that will be covered in this program. Participants will be able to motivate their teams by integrating their leadership responsibilities, competencies into their management roles. Moreover, the program will cover insights into the behavioral processes through which teams evolve in business organizations

Contents

- Modeling key behaviors of effective leadership
- Optimizing team processes
- Identifying dimensions of difference
- Managing measures to affect performance
- Applying leadership practices and commitments for maximum payoff
- Motivating people to stay
- Defining "teamness" in terms of organizational beliefs, norms, values and behavior
- · Perceiving the unity organization and the self
- Institutionalizing the team building dynamic

| Targeted Audience | • | Prerequistes | Duration | Methodology | |
|---|--|--|----------|---|-----|
| Participants with team reporting to them | 1 | None | 2 Days | Lectures, exercises discussion and videos | 5 |
| Sharjah 22-04-2018 23-04-2018 28-10-2018 29-10-2018 | Abu Dhabi 11-04-2018 12-04-2018 18-10-2018 19-10-2018 | Dubai 23-01-2018 24-01-2018 22-05-2018 23-05-2018 | Fujairah | Al Ain | RAK |

Time Management Course No : 1611

Overview

This course will enable the participants to identify their own job objectives, key result areas and short-terms targets and set priorities and keep to them. It will also help maximize their use of time through proven scheduling techniques.

Contents

- Time as a resource
- Time stealers
- Analyzing your use of time
- Planning and objective setting
- Time management strategies

| Targeted Audience | Prerequistes | Duration | Methodology |
|--|--------------|----------|---|
| All bank employees who wish to improve their skills and techniques to effectively manage their time. | None | 1 Days | Lectures, discussions, case studies and group exercises |

 Sharjah
 Abu Dhabi
 Dubai
 Fujairah
 Al Ain
 RAK

 16-01-2018 | 16-01-2018 | 06-03-2018 | 06-03-2018 | 06-03-2018 | 06-03-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 | 06-02-2018 |

HR MANAGEMENT & LEADERSHIP PROGRAMS



Emotional Intelligence

Course No: 1612

Overview

Emotional Intelligence is becoming an important field of research especially when it comes to managing emotions in the work place. Analyzing your own emotional intelligence and understanding how to manage your own emotional reactions to achieve desired results is one of the main modules that will be covered in this program. Participants will learn how to increase their ability to communicate and motivate others, based on understanding their emotions and harnessing it to increase morale and inspire high performance.

Contents

- Utilize the techniques of being emotionally intelligent while dealing with people
- Improve work life balance
- The 3 dimensions of competence at work
- Emotional Intelligence and its role in work
- Key competencies that enable someone to be emotionally intelligent
- The art of engagement
- Social and motivation styles

| Targeted Audience | Prerequistes | Duration | Methodology |
|---|--------------|----------|---|
| All Bank employees can attend this course | None | 2 Days | Lecture, group discussion, and case studies |

| Sharjah | Abu Dhabi | Dubai | Fujairah | Al Ain | RAK |
|-------------------------|-------------------------|-------------------------|----------|-------------------------|-----|
| 25-02-2018 26-02-2018 | 03-06-2018 04-06-2018 | 27-05-2018 28-05-2018 | | 20-05-2018 21-05-2018 | |
| 27 00 2010 125 00 2010 | | 10 00 2010 17 00 2010 | | | |

Performance Management

Course No: 1613

Overview

Performance Management is key in aligning organization goals with individuals' objectives. This program will cover how to motivate staff through cost effective strategies and sharpen the skills of supervisors in assessing the performance of staff. Participants will learn more about the latest management thinking on performance, in addition to how to develop effective performance measurement and management systems.

Contents

- Roles and responsibilities of individuals and managers in performance management process
- Application of pragmatic tools and techniques to develop the performance culture within their units
- Goal setting and taking ownership of performance Overview
- Importance on ongoing feedback
- Reward performance appropriately
- Defining standards of performance and setting benchmarks
- Designing and installing effective performance measurement systems
- Conducting performance appraisal discussions.
- Best practices in performance management

| Targeted Audience Managers and Heads of departments of various operations, especially HRD and trainers | | Prerequistes | Duration | Methodology | | |
|---|---|---|----------|---|-----|--|
| | | None | 2 Days | Lecture, group discussions and case studies | | |
| Sharjah 02-09-2018 03-09-2018 | Abu Dhabi 25-02-2018 26-02-2018 | Dubai 03-06-2018 04-06-2018 | Fujairah | Al Ain 23-09-2018 24-09-2018 | RAK | |

60 — www.eibfs.ae —





Training Needs Analysis

Overview

This program will equip participants with a needs-analysis approach that is realistic in today's financial climate. It shows you how to apply a highly effective procedure for determining whether or not training is the solution to a job performance problem. Participants will return to their jobs with key skills and confidence to gain acceptance and recognition for their training recommendations to management.

Contents

- Determine organizational, departmental and individual competencies
- Plan a needs analysis system
- Design questionnaires/surveys
- Design interviews
- Analyze job performance
- Determine causes and solutions for job performance problems
- Determine when (and when not) to train
- Determine the cost-benefits of training
- Write proposal

| Targeted Audience | | Prerequistes | Duration | Methodology Lectures, group discussions, case studies, worksheets and experiential learning materials | |
|---|---|---|----------|--|-----|
| Training analysts, senior instructors, and managers of training who have (or wish to have) input into major decisions about training | | None | 2 Days | | |
| Sharjah 15-10-2018 16-10-2018 | Abu Dhabi 30-09-2018 01-10-2018 | Dubai 14-03-2018 15-03-2018 | Fujairah | Al Ain | RAK |

Project Management Course No : 1617

Overview

As the business world grows more competitive, organizations find it necessary to take on an increasing number of projects. Unfortunately, these same organizations often don't have skilled project managers to handle the work. In this program, participants will learn and practice the critical tools and techniques that have been proven necessary for project management success.

Contents

- Discussing key definitions, concepts, terminology, and roles
- Identifying the project work by creating the work breakdown structure (WBS)
- Project work estimation time and cost
- Work assignments and determining resources required for project completion
- Assigning ownership to tasks
- Budget creation
- PMI guidelines

| | Targeted Audience | | Prerequistes | Duration | Methodology | |
|--|---|---|--|---|-------------|-----|
| Individuals who are new to project management, professionals for whom PM is a secondary part of their jobs), business analysts, managers responsible for projects and experienced project managers | | None | 3 Days | Lectures, discussions, charters, fictional case studies and group exercises | | |
| | Sharjah 30-09-2018 02-10-2018 | Abu Dhabi 22-10-2018 24-10-2018 | Dubai 11-03-2018 13-03-2018 28-10-2018 30-10-2018 | Fujairah | Al Ain | RAK |

HR MANAGEMENT & LEADERSHIP PROGRAMS



ROI in Human Capital Course No : 1618

Overview

People are the unreported wealth of any organization. Investment in human resource translates to a significant increase in revenue and improved productivity. ROI on human capital allows upper management to identify measurable ways that HR services benefit the organization. This program takes candidates through this focal process to know how to invest and take decisions and report to management towards those concepts.

Contents

- ROI, and its importance in the HR function
- Basic elements needed to calculate ROI
- Calculating Employee costs, including cost of Hiring, Salary, Training, Nonperformance etc.
- ROI methodology
- Calculating ROI
- Use of ROI to influence the success and image of HR
- Implementing ROI of Human Capital
- Development of effective HR solutions as next steps

| Targeted Audience | • | Prerequistes | Duration | Methodology | |
|--|---|---|----------|---------------------------------------|-----|
| HR managers and offi ers and branch manag | | None | 2 Days | Lecturers , discussions, presentation | |
| Sharjah 01-04-2018 02-04-2018 | Abu Dhabi 30-09-2018 01-10-2018 | Dubai 22-10-2018 23-10-2018 | Fujairah | Al Ain | RAK |

Personal & Professional Impact & Influence

Course No: 1620

Overview

Powerful techniques and skills are essential for you to persuade and influence the individuals and groups around you. With confidence, ability and the skills to influence your clients, colleagues and bosses you will achieve your own and your organisation's goals and successes. Developing such skills will get you noticed and ensure you are more influential and ultimately successful in your career.

Contents

- The key elements of Influence and Impact
- Understanding what drives you
- Personal Presentation
- Best practice persuasion and Influencing Techniques
- $\bullet\,$ Maintaining Cooperative relationship with the right people at work
- Delivering presentation with confidence and Impact
- Decision Making

| Targeted Audience | | Prerequistes | Duration | Methodology | | |
|--|---|---|----------|---------------------------------------|-----|--|
| Professionals who would like to improve their skills in negotiations and decision making | | · · · · · · · · · · · · · · · · · · · | | Lecture, group ac and case studies | · · | |
| Sharjah 18-03-2018 19-03-2018 | Abu Dhabi 08-04-2018 09-04-2018 | Dubai 28-10-2018 29-10-2018 | Fujairah | Al Ain | RAK | |

62 — www.eibfs.ae —





Strategic Talent Management

Overview

Without a strategic approach to identifying potential talent and doing whatever it takes to develop it and keep it, organizations stand to lose one of their competitive advantages. To know the best practices in strategic talent management as applied by some of the most successful organizations in the world. To identify potential talent within your organization, how to develop it and how to implement strategies to retain your best people, this course will help you and your organization become better equipped to win in the war for talent.

Contents

- The War for Talent
- Intangibles: The New HR Return On Investment
- Proactive Talent Management
- Talent Management: Problem or Solution?
- Creating a Talent Management System
- Institutional Strategies for Dealing with Talent Management Issues
- Turning your Organization into a "Talent Master"
- What it Takes to Become a "Talent Master"
- Winning the War for Talent

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|---|--|---|----------|-------------------------------------|-----|
| Talent Managers includine managers. HR exect agers as well as all thost and setting up talent in that will allow the orgatorganizational excellentimprove its bottom lines. | e involved in designing nanagement systems nization to create ce and continuously | None | 2 Days | Lectures, Exercises, & C Studies | ase |
| Sharjah 04-11-2018 05-11-2018 | Abu Dhabi 07-10-2018 08-10-2018 | Dubai 11-04-2018 12-04-2018 | Fujairah | Al Ain | RAK |

Interview & Selection Techniques

Course No: 1622

Overview

More effective and new recruitment channels have become a necessity now that branding techniques and use of technology is no longer a choice. The diversification of commonly used selection methodologies has become essential to improve the reliability of selection decisions and improve the quality of hires. It is designed from an operational and cultural perspective and is expected to enable participants to build a holistic approach towards their activities and introduce system changes.

Contents

- Fundamentals of workforce planning
- Recruitment Planning
- Candidate assessment
- Budgeting: processes and approaches
- Advanced interviewing techniques
- Exit interviews

| Targeted Audience | e | Prerequistes | Duration | Methodology | |
|---|---|---|----------|--------------------------------|---------------------|
| recruitment and selection senior employees in h | ful for those working in | None | 2 Days | Lectures, Exercises Studies | s, role play & Case |
| Sharjah 08-05-2018 09-05-2018 | Abu Dhabi 03-06-2018 04-06-2018 | Dubai 04-11-2018 05-11-2018 | Fujairah | Al Ain | RAK |





ISLAMIC BANKING PROGRAMS





This category aims at scaling up the skill sets of the participants in the highly dynamic and fast evolving domain of Islslamic Banking. The category covers the entire gamut of Islamic banking and finance ranging from Islamic products, accounting, risk management, trade finance and development of new products

ISLAMIC BANKING PROGRAMS



Course No: 1701

Development of New Islamic Banking Products

Overview

The program aims to familiarize the participants with the shari'ah and legal principles for product designing and to explore the opportunities for new Islamic banking products. It enables the participants to comprehend the process and requisites for Islamic product structuring and identify the challenges in their launching and marketing

Contents

- Development of banking products; New product development process; Product concept development;
- New product strategy: Concept building: Idea screening
- Product program guidelines; New product marketing strategy: Product launch: Monitoring & review
- An overview of Islamic banking products; Approaches to structuring and developing new products for
- different sectors
- Requisites for Islamic financial engineering: Shari'ah, legal, market knowledge, conventional product
- knowledge etc;
- Issues related to transactions and operations; Marketing considerations, challenges
- Standardization in new product design

| Targeted Audience | е | Prerequistes | Duration | Methodology | |
|---|---|---|--|---|-----|
| Bankers involved in developing and marketing of new products and servic- es: Relationship officers and sales executives involved in marketing of new products | | Introduction to Islamic Banking(Course No.1702) | 2 Days | Lecture, presentation, discussion, case studies, examples | |
| Sharjah 04-02-2018 05-02-2018 09-09-2018 10-09-2018 | Abu Dhabi 18-04-2018 19-04-2018 | Dubai 17-06-2018 18-06-2018 | Fujairah 29-04-2018 30-04-2018 | Al Ain | RAK |

Introduction to Islamic Banking

Course No: 1702

Overview

The introductory course aims to familiarize the participants with the guiding principles of Islamic banking and finance and legal and shari'ah framework within which the industry works. The participants shall analyze the evolution and performance of Islamic banking and finance industry in local and global contexts. The program also focusesin details on the Islamic modes of financing and mechanism of fund management in Islamic banks.

Contents

- Key guiding principles of Islamic banking and finance
- Fundamental prohibited elements in Islamic banking and finance- Riba (interest), Gharar (uncertainty) Maysir (gambling) etc.
- Regulatory and shari'ah framework for Islamic banking and finance institutions
- Islamic Finance: industry analysis; evolution, performance; new trends
- Appraisal of Islamic banking and finance; Islamic banking VS conventional banking: Main differences
- Mechanism of fund management in Islamic banks
- Islamic financing techniques as used in Islamic banks: murabahah, mudarabah; musharakah; ijaraha, forward ijarah, salam, tawarruq, istisna'a'a, wakalah, kafalah etc.

| Targeted Audience | | Prerequistes | Duration | Methodology | Methodology | |
|---|---|---|--|---|---------------------------------------|--|
| New entrants as well ployees interested to with the fundamenta of Islamic banking an | equip themselves I knowledge | None | 2 Days | Lecture, presentation, c exercises, case studies. | discussion, | |
| Sharjah 18-03-2018 19-03-2018 06-05-2018 107-05-2018 15-08-2018 16-08-2018 | Abu Dhabi 18-02-2018 19-02-2018 09-09-2018 110-09-2018 | Dubai 21-01-2018 22-01-2018 15-04-2018 16-04-2018 07-10-2018 08-10-2018 | Fujairah 08-04-2018 09-04-2018 | Al Ain 24-06-2018 25-06-2018 | RAK 25-04-2018 26-04-2018 | |

– www.eibfs.ae —— 66





Islamic Accounting Standards

Overview

The program aims to familiarize the participants with Islamic accounting principles and broad framework of accounting and financial reporting issues in Islamic financial institutions (IFIs). The participants shall identify the accounting objectives, reporting and disclosure requirements as well as Accounting Standards for IFIs developed by the Accounting Organization for Islamic Financial Institutions (AAOIFI).

Contents

- Introduction to Islamic Accounting: Objectives of Islamic accounting
- AAOIFI and the objectives and concepts of financial accounting and reporting
- General presentation and disclosure in the financial Statements of Islamic banks
- Account recognition; Accounting measurement
- International Financial Reporting Standards (IFRS) and Islamic banking operations
- Accounting Standards for murabahah, ijarah, istisna'a, mudarabah and musharakah
- Accounting treatment of Islamic financial transactions
- Accounting treatment of Investment Accounts

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|--|---|---|----------|---|-----|
| Bank employees involved in the Accounting, Financial control and Auditing functions of Islamic banks, Audit firms professionals and regulators who supervise and inspect Islamic banks | | Introduction to Islamic Banking (Course No. 1702) | 2 Days | Lecture, presental exercises, case stu | |
| Sharjah 18-03-2018 20-03-2018 18-10-2018 20-10-2018 | Abu Dhabi 10-04-2018 12-04-2018 | Dubai 02-09-2018 04-09-2018 | Fujairah | Al Ain | RAK |

Islamic Capital Market

Course No: 1705

Overview

The program aims to familiarize the participants with the dynamics of Islamic capital markets and shari'ah framework of Islamic securities. It analyzes the role of sukuk in Islamic finance and discusses different sukuk types and their uses in modern finance. The program also highlights shari'ah parameters for equity-screening, Islamic equity-market indexes, Islamic investment funds and Islamic certificate of deposit (ICDs)

Contents

- Financial markets___ Basic concepts; Key players and instruments
- Key principles of Islamic investment and finance
- Evolution, practices, recent trends in Islamic capital markets
- Shari'ah appraisal of conventional financial market instruments; conventional bonds, equity shares, derivatives, stock market operations; sukuk vs conventional bonds,
- Sukuk, definition, structures, features, types, uses
- Case studies of some innovative sukuk structures
- \bullet Current issues and challenges related to sukuk market: legal, credit, shariʻah, trading
- Shari'ah-Screening of shares for Islamic investment; shari'ah-compliant stock, Islamic equity market indexes
- $\bullet \ \ \text{Islamic Investment Funds, Islamic Real Estate Investment Trusts, Islamic Exchange Traded Funds,} \\$
- Securitization

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|--|--|--|----------|--|-----|
| project and corporate | nkers, investment executives, Introduction and corporate finance officers, Banking(Co g officers, Portfolio Managers 1702) | | 2 Days | Lecture, presenta exercises and cas | |
| Sharjah 25-03-2018 26-03-2018 23-09-2018 24-09-2018 | Abu Dhabi 25-04-2018 26-04-2018 16-09-2018 17-09-2018 | Dubai 29-04-2018 30-04-2018 18-10-2018 19-10-2018 | Fujairah | Al Ain | RAK |

- www.eibfs.ae ______ 67

ISLAMIC BANKING PROGRAMS



Course No: 1706

Islamic Banking Products

Overview

The course aims to develop among the participants in-depth knowledge of Islamic banking products and operations and critically examines the main differences between products offered by Islamic banks and conventional banks. As Islamic banking products and services are exclusively based on shari'ah nominated contracts, each product is explained in line with the shari'ah contracts used in products structure. The course shall thus provide the participants a sound knowledge of Islamic banking products engineering that shall help them to market their products in full confidence with clear understanding and to the satisfaction of the clients' queries

Contents

- Review of the main shari'ah concepts in Islamic banking and finance
- Deposit products and fund management: current account; saving account; types of investment deposits based on mudarabah; wakalah and murabahah
- Card Products in Islamic Banks Fee-based and profit based cards
- Consumer and personal finance products based on murabahah, salam, tawarruq, services Ijarah
- Home Finance Products based on standard ijarah, forward ijarah, istisna'a, diminishing musharakah
- Equity- Products based on mudarabah and musharakah
- Risks related to products and ways to mitigate the risks

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|--|---|---|----------|---|-----|
| Banks employees who need to be introduced to Islamic banking products and services | | Introduction to Islamic Banking (Course No. 1702) | 2 Days | Lecture, presentation, discussion, exercises and case studies | |
| Sharjah 17-06-2018 18-06-2018 | Abu Dhabi 22-10-2018 23-10-2018 | Dubai 11-02-2018 12-02-2018 | Fujairah | Al Ain | RAK |

Risk Management in Islamic Banks

Course No : 1710

Overview

The course aims to provide comprehensive understanding of the Islamic perspectives on risks and its management. It familiarizes the participants with the types of risks involved in Islamic modes of financing and suggests ways to mitigate these risks. The participants shall develop a sound understanding of the risks facing Islamic banks and analyze the techniques and tools used for risk management by Islamic financial institutions.

Contents

- An overview of the financial risks; Islamic perspective on risk management
- Risks exposure and management in Islamic banks:
 - o Credit risks
 - o Operational risks
 - o Market risks, Investment return risks
 - o Liquidity risks
 - o shari'ah-intrinsic risks etc.
- Islamic Financial Services Board (IFSB) guidelines on risk management for Islamic financial institutions
- Basel III Accord and Islamic banks
- Islamic Hedging Instruments: Forex wa'd, Islamic options, Islamic profit rate swap, etc.

| Targeted Audience | Targeted Audience | | Duration | Methodology | |
|---|---|--|--|--|--------------------------|
| Treasury, credit, operational risks, compli- ance officers and senior bankers in various functional areas who need to acquire | | 1702Introduction to Islamic Banking | 3 Days | Lecture, presentatio and case studies | n, discussion, exercises |
| good knowledge in risk management framework for Islamic banking and financial services industry. | | 1706 Islamic Banking Products | | | |
| Sharjah 28-10-2018 30-10-2018 | Abu Dhabi 03-04-2018 05-04-2018 | Dubai 22-04-2018 24-04-2018 16-09-2018 18-09-2018 | Fujairah 08-04-2018 09-04-2018 | Al Ain | RAK |

68 — www.eibfs.ae — www.eibfs.ae

ISLAMIC BANKING PROGRAMS



Islamic Trade Finance Course No : 1712

Overview

The course aims to provide the participants with sound understanding of shari'ah principles and contracts related to Islamic trade finance. The participants shall learn how Islamic techniques are used in local and international trade operations. Upon completion of the course the participants shall identify the principles, practical aspects, advantages and latest issues of Islamic trade finance and appreciate the importance of Islamic trade finance instruments and services for trading activities.

Contents

- Introduction to trade finance and Islamic principles of trading
- Islamic trade finance instruments and services and the underlying contracts
- Instruments used to finance imports & exports (Conventional & Islamic), Islamic Letter of Credit
- (LCs) VS Conventional LCs
- Letters of Credit & Uniform Commercial Practices (UCP 600); Islamic LCS and UCP 600
- Documentary credits in Islamic banks, Working capital finance
- Letter of guarantees in Islamic banks
- Islamic shipping guarantees
- Documentation, default treatment and fraud prevention measures
- Bank payment obligation

| Targeted Audience | e | Prerequistes | Duration | Methodology | | |
|--|--|--|----------|--|-----|--|
| Bankers with experier credit department in risk managers and ma want to gain insight of finance principles and | banks; credit officers, arketing executives who on Islamic trade | None | 2 Days | Lecture, presenta exercises and cas | | |
| Sharjah 08-04-2018 09-04-2018 22-10-2018 23-10-2018 | Abu Dhabi 15-04-2018 16-04-2018 | Dubai 06-05-2018 07-05-2018 30-09-2018 01-10-2018 | Fujairah | Al Ain | RAK | |





E- BANKING APPLICATIONS PROGRAMS





The category aims at improving the skill sets of the participants in the various facets of Information Technology application in Banking. The focus areas include ebanking, computer security and analytical application of MS office tools.

E- BANKING APPLICATIONS PROGRAMS



Course No: 1801

Application of Ms. Excel - Basic

Overview

To familiarize the participants with the use of excel as a tool for enhancing the daily uses of excel in banking and finance. This course provides trainees with an overview of the features and functions of Microsoft Office Excel 2010 - 2013...

Contents

- Create workbooks
- Modify workbooks
- Customize the Excel 2007 program window
- Enter and revise data
- Modify worksheets
- Move data within a workbook
- Find and replace data
- Correct and expand upon worksheet data
- Format cells
- Define styles

- Apply workbook themes and table styles
- Make numbers easier to read
- Create charts
- Define a table
- Name groups of data
- Create formulas to calculate values
- Add headers and footers to printed pages
- Prepare worksheets for printing

| Targeted A | udience |
|------------|---------|
|------------|---------|

IT Dept, Secretaries, Management, Call Center staff. HR Dept. **Prerequistes**

None

Duration

2 Days

Methodology

Presentations, Illustrations, Exercises, Recent Case Studies, Multimedia

(Video)

Sharjah 18-02-2018 | 19-02-2018 16-09-2018 | 17-09-2018 **Abu Dhabi** 30-01-2018 | 31-01-2018 02-09-2018 | 03-09-2018 **Dubai** 14-01-2018 | 15-01-2018 27-05-2018 | 28-05-2018 Fujairah 11-03-2018 | 12-03-2018 **Al Ain** 08-04-2018 | 09-04-2018 RAK

Course No: 1804

Computer Crimes and Security Systems

Overview

To provide participants with the knowledge to understand Computer & Internet Crimes and how they target banks through case studies and How to defend against them.

Contents

- Overview of computer & Internet Crimes
- Types of Computer & Internet Crimes
- Cyber Threats targeting Banks
- Online Banking Fraud
- Role of Money Mules
- Recent Cases against BanksBest Practices to Prevent Online banking Fraud
- ATM Fraud & Security

- Phone banking Fraud
- Data Breach Response Guide
- The global threat landscape U.A.E
- Cyber Crime New Trends
- Mobile Banking

| Targeted Audience | Prerequistes | Duration | Methodology |
|--|--------------|----------|--|
| IT security, Web Admin., E-Banking & Mo- | None | 2 Days | Presentations, Illustrations, Exercises, |
| bile banking & Call Center staff, Legal, | | | Recent case studies, Multimedia (Video) |

Audit, Fraud Prevention, Compliance & Risk Management Departs.

 Sharjah
 Abu Dhabi
 Dubai
 Fujairah
 Al Ain
 RAK

 20-06-2018 | 21-06-2018
 16-09-2018 | 17-09-2018
 25-02-2018 | 26-02-2018

72 — www.eibfs.ae — www.eibfs.ae —





E-Banking Course No : 1807

Overview

As customers increasingly demand and use a variety of electronic channels to perform financial transactions, the ways in which fraudsters and hackers can conduct attacks proliferate. In consumer and corporate banking services, authenticating the customer and the transaction are key steps to ensuring proper access and protection.

Contents

- Introduction to electronic banking
- E-banking services (ATM, Phone Banking, Internet banking & Mobile Banking)
- Authentication Methods in Electronic Transactions
- Payment systems / POS
- Major Issues of E-security
- Risks in E banking

| Targeted Audience IT security. Web Admi banking & call Center Audit, Fraud preventic Risk management De | n, E-banking& Mobile staff, Legal on, Compliance& | Prerequistes None | Duration 2 Days | | strations, Exercises, ies, Multimedia (Video) |
|---|---|---|---------------------------|--------|--|
| Sharjah 04-03-2018 05-03-2018 | Abu Dhabi 30-09-2018 01-10-2018 | Dubai 08-05-2018 09-05-2018 | Fujairah | Al Ain | RAK |

Financial Modeling Course No : 1808

Overview

Financial Modeling is very critical for the financial industry. This course will enable participants to effectively apply excel techniques to a wide variety of financial models. A number of key skills will be addressed such as scenario management techniques and data validation to control inputs.

Contents

- What are financial models?
- Types of Financial Models-Pricing, Investment, Funding, Trading, Risk, Simulation, Financial Statements
- Design of financial models-Objectives, drivers, assumptions, sub-models, stress testing, presentation, metrics
- Excel functions to support financial models-Sensitivity analysis with scenario manager and data tables-Pivot tables-Solver
- Financial Statements forecasting
- Financial Planning and Investments, Loan Schedules
- Bond Pricing and duration
- Risk and Simulation
- Sensitivity Analysis

| Targeted Audience | ! | Prerequistes | Duration | Methodology | |
|---|--|--|----------|--------------------------------------|-----|
| Participants will be fro Banking. Risk Departn Investment Banking | ' | 1801 - Application of MS Excel | 3 Days | Presentation, lect exercise and case | |
| Sharjah 22-04-2018 24-04-2018 | Abu Dhabi 08-04-2018 10-04-2018 09-09-2018 11-09-2018 | Dubai 20-02-2018 22-02-2018 07-10-2018 09-10-2018 | Fujairah | Al Ain | RAK |

E- BANKING APPLICATIONS PROGRAMS



Course No: 1810

Application of Ms. Word - Advanced

Overview

This course provides trainees with an overview of the more advanced features and functions of Microsoft Word. This course is intended for experienced information workers who want to learn advanced-level Word skills

Contents

- Add hyperlinks
- Add bookmarks and cross-references
- Create and modify tables of contents
- Create and modify indexes
- Understand mail merge
- Prepare main documents
- Send personalized e-mail messages to multiple recipients
- Create and print labels
- Send documents directly from Word
- Add and review comments

- Track and manage document changes
- Compare and merge documents
- Password-protect documents
- Control changes
- Work with styles and templates
- Change default program options
- Customize the ribbon
- Customize the Quick Access Toolbar

| Targeted Audience | Prerequistes | Duration | Methodology |
|--|--------------|----------|--|
| IT Dept, Secretaries, Management, Call center staff | None | 2 Days | Presentations, Illus- trations, Exercises, Recent case studies, Multimedia (Video) |

 Sharjah
 Abu Dhabi
 Dubai
 Fujairah
 Al Ain

 25-02-2018 | 126-02-2018
 15-04-2018 | 16-04-2018
 18-03-2018 | 19-03-2018

 09-09-2018 | 110-09-2018
 15-08-2018 | 16-08-2018
 15-08-2018 | 16-08-2018

Powerful presentation through Technology

Course No: 1811

RAK

Overview

In today's technical world, there are many different technology strategies companies can use to deliver a message effectively, from simple slide presentations to live videos with different tools. This will give you a basics of several popular technologies and the different strategies that presenters have to deliver a professional presentation

Contents

- MS PowerPoint
- Google Slides
- Online Presentation
- Illustration through charts and videos
- Prezi creative presentation tool
- Other effective presentation tools (Clear slide / slide rocket, keynote etc.)

| IT Dept, Secretaries, Management, None 2 Days Presentations, Illustrations, Marketing / sales managers Exercises, Multimedia (Video) | Targeted Audience | Prerequistes | Duration | Methodology |
|--|-------------------|--------------|----------|-------------|
| | | None | 2 Days | |

 Sharjah
 Abu Dhabi
 Dubai
 Fujairah
 Al Ain
 RAK

 04-02-2018 | 05-02-2018
 29-04-2018 | 30-04-2018
 18-10-2018 | 19-10-2018
 8-10-2018 | 19-10-2018
 8-10-2018 | 19-10-2018
 8-10-2018 | 19-10-2018





Application of Ms. Excel - Advanced

Course No: 1812

Overview

Microsoft Office is today, the most popular Office Automation software. This program enables users to acquire the necessary knowledge and skills to use work enhancing features of Microsoft Excel ineffectively and to get them familiar with these functions in a safe learning environment. Once it is completed, their familiarity and confidence in using the advanced feature of Excel 2010 will increase, making Excel 2010 a more useful tool for everyon e uses of excel in banking and finance.

Contents

- Creating Pivot Charts
- Solving Formula Errors
- Inserting Objects
- Using What-If Analysis
- Creating Charts
- Creating Pivot Tables
- Grouping and Outlining Data
- Ms. Excel Dates and times
- Ms. Excel Macros.

| Targeted Audienc | e | Prerequistes | Duration | Methodology | |
|---|--|--|--|--|---------------------------------------|
| It is suitable for banke has been using Excel and feels confident v | for some time, | 1801: Application of Ms Excel | 2 Days | This instructor-led course provides classroom lecture topics and the practical application of Ms Excel 2010-2013 through demonstrations, practices, and hands-on exercises, followed by small case study on the last day.) | |
| Sharjah 06-05-2018 07-05-2018 25-10-2018 26-10-2018 | Abu Dhabi 25-03-2018 26-03-2018 24-06-2018 25-06-2018 | Dubai 04-04-2018 05-04-2018 23-09-2018 24-09-2018 | Fujairah 12-08-2018 13-08-2018 | Al Ain 29-04-2018 30-04-2018 | RAK 17-06-2018 18-06-2018 |





RISK MANAGEMENT & COMPLIANCE PROGRAMS



76



This category is focused on ensuring effective risk management and complianceactivities in the various domains of Banking. The key areas include Anti moneylaundering, various compliance aspects, all facets of Risk management rangingfrom Credit risk to liquidity risk and Basel norms





Anti Money Laundering: Law, Regulations & Best Practices

Overview

Familiarize participants with the nature, processes and volume of money laundering and its risks. Current international, regional and local initiatives to combat and manage risks of money laundering. The legal frame work of combating money laundering in UAE and central bank circulars to the banks.

Contents

- Nature of Money Laundering
- History and processes of money laundering
- Volumes and risks of the money laundering
- International standards on AML FATF, UN initiatives and others
- Latest AML cases: International / UAE
- AML compliance Management System
- UAE initiatives (Federal law, central bank circulars, focus areas of AML risk)

| Targeted Audience | Prerequistes | Duration | Methodology |
|---|--------------|----------|------------------------------|
| All Staff of the bank who would like to | None | 2 Days | Lecture, Discussion and Case |
| get the in-depth knowledge of AML | | | Studies. |

| Sharjah | Abu Dhabi | Dubai | Fujairah | Al Ain | RAK |
|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| 14-01-2018 15-01-2018 | 28-01-2018 29-01-2018 | 04-03-2018 05-03-2018 | 07-10-2018 08-10-2018 | 22-10-2018 23-10-2018 | 29-04-2018 30-04-2018 |
| 01-07-2018 02-07-2018 | 26-08-2018 27-08-2018 | 20-06-2018 21-06-2018 | | | |
| 15-10-2018 16-10-2018 | | 28-10-2018 29-10-2018 | | | |

Compliance Insights in Banks

Course No : 1903

Overview

Compliance is becoming important as it will not only prevent losses from inefficient financial processes and avoiding regulatory sanctions rather it will provide management with information needed for strategic planning and moving ahead. This program will enable participants to Understand the compliance function in banks, Determine laws, regulations, circulars, policies and procedures that bank has to comply with and Benefits of compliance and problems of non- compliance.

Contents

- The compliance functions
- The importance of compliance
- Compliance Management System
- Benefits of compliance and Consequences of non-compliance
- Laws, regulations, circulars, internal policies
- High risk compliance functions
- Compliance sensitive businesses

| Targeted Audience | | Prerequistes | Duration | Methodology | Methodology | |
|--|---|--|----------|--------------------------------|------------------------|--|
| Internal Audit and compliance officers, Operational Risk and Internal control officials, Corporate and SME Bankers, Relationship Managers | | None | 2 Days | Presentation, disc analysis | cussion, and real case | |
| Sharjah 07-03-2018 08-03-2018 12-08-2018 13-08-2018 | Abu Dhabi 08-05-2018 09-05-2018 | Dubai 18-04-2018 19-04-2018 22-10-2018 23-10-2018 | Fujairah | Al Ain | RAK | |





Detection of Forgery and Counterfeiting

Overview

Forgery, documents screening and verification is becoming a skill that should be enhanced with techniques to be used to enable bankers to prevent fraudulent transactions in the bank and the detection of counterfeiting and forged note. Other documents like cheques, plastic cards, ID's and other documents which lies in everyday banking transactions is also covered.

Contents

- Payment Instruments Fraud (banknotes counterfeiting, cheques and credit cards fraud)
- Documents screening and verification. (ID fraud, security, technical and tactical profiling)
- Signature forgery and verification.
- Check Fraud Prevention
- Identity Theft
- Employee Fraud Red Flags
- Insider Threat
- Identity Document Fraud

| Targeted Audience | | Prerequistes | Duration | Methodology | Methodology | |
|--|--|--|----------|--|-------------|--|
| Tellers, customer servic and audit department | | None | 2 Days | Presentation, disc real illustrations | ussion, and | |
| Sharjah 01-07-2018 02-07-2018 | Abu Dhabi 18-02-2018 19-02-2018 28-08-2018 29-08-2018 | Dubai 08-04-2018 09-04-2018 26-09-2018 27-09-2018 | Fujairah | Al Ain | RAK | |

Financial Crimes in Banks

Course No: 1907

Overview

Financial crime threatens the safety and soundness of financial systems world-wide. In some cases, these crimes threaten the security and safety of the nation. Recent events and penalties have resulted in Financial Crime moving to the forefront of financial industry concerns and this poses particular challenges for Senior Management, Compliance Officers and Internal Auditors who are all struggling to come to terms with this monster. Although financial criminals are often well-organized and persistent, bankers and citizens can take proactive steps to thwart their attempts.

Contents

- The Background and Nature of Financial
- Crime- Six types of Financial Crime
- Predicate Offences
- Money Laundering/Terrorist Financing
- Sanctions Evasion
- Corruption/Bribery
- Unauthorized Banking(as per OCC)
- Financial Crime in Correspondent Banking & Private Banking
- Cyber crime

- Financial Crimes in Trade Finance
- Financial Crime Lifecycle- Compliance,
- Prevention and Detection, Investigation and Remediation
- Risk-Based Approaches to Combating Financial Crime
- Big Data's Role in Fighting Financial Crime
- Legal and Regulatory Framework:
- Wolfsberg Groups Guidance on Financial
- Crime Risk Assessment

| Targeted Audience | Prerequistes | Duration | Methodology |
|--|----------------------------------|----------|--|
| Professional from Treasury, Risk, Compliance, Internal Audit and Strategic management. | 1911: Risk Managment in Banks | 2 Days | Lecturing, examples, illustrations and cases |

 Sharjah
 Abu Dhabi
 Dubai
 Fujairah
 Al Ain
 RAK

 06-05-2018 | 07-05-2018
 11-03-2018 | 12-03-2018
 20-02-2018 | 21-02-2018
 17-06-2018 | 18-06-2018

 28-10-2018 | 29-10-2018
 28-10-2018 | 29-10-2018
 17-06-2018 | 18-06-2018

- www.eibfs.ae — ______ 79





Liquidity Risk management

Overview

This program will enable participants to Understand the types of liquidity risks and identify their causes. Enhance their Ability to measure liquidity risk and asset/liability liquidity. Use the available techniques to manage liquidity risk. Understand and comply with Basel recommendations to manage liquidity risk.

Contents

- Liquidity and solvency
- Types of liquidity risk
- Causes of liquidity risk
- Measures of liquidity risk
- Measures of asset/liability liquidity
- Managing liquidity risk
- Liquidity Contingency Plan
- Basel III recommendations for liquidity risk management

| Targeted Audience Professional from Treasury, Market, Risk, Compliance, Internal Audit and Strate- gic management. | | Prerequistes 1911: Risk Manage- ment in Banks | Duration Methodology 2 Days Lecturing, examples, cases | | es, illustrations and |
|--|---|---|---|--------|-----------------------|
| Sharjah 15-04-2018 16-04-2018 | Abu Dhabi 28-10-2018 29-10-2018 | Dubai 27-02-2018 28-02-2018 | Fujairah | Al Ain | RAK |

Operational Risk Management

Course No: 1910

Overview

This course introduces the concept of Operational Risk and discusses events that trigger losses in banks due to operational loss events. It covers the Basel Committee recommendations on the Regulatory Treatment of Operational Risk and its management.

Contents

- Introduction to Operational Risk & Linkages to other risks
- Identification of Operational Risk events /businesses
- Measurement of Operational Risk
- Mitigation of Operational Risk
- Operational Risk treatment
- Monitoring of Operational Risk Key risk indicators , RCSA
- BIS Principles on operation risk Management
- COSO Principles of Internal Controls

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|--|--|---|----------|---------------------------------------|-----|
| tives, Operational Risk fice Managers, Settler | Operations management staff, IT executives, Operational Risk Managers, Back-Office Managers, Settlement Officers, Internal Auditors, Risk Auditors | | 2 Days | Lectures, Discussion and case studies | |
| Sharjah 20-02-2018 21-02-2018 22-10-2018 23-10-2018 | Abu Dhabi 01-04-2018 02-04-2018 | Dubai 16-09-2018 17-09-2018 | Fujairah | Al Ain | RAK |





Risk Management in Banks

Overview

Financial institutions have been using risk management tools to control their risks. No longer is it seen purely as a control mechanism - but as a critical input into the business. Every transaction should be assessed in terms of the increase in risk to the institution, with the assurance that the pricing of that transaction will generate a suitable return to compensate for the risk. Such a risk culture is reinforced by Basel Accords, due to be implemented in many countries.

Contents

- Overview of risk management, including Basel Accords
- CBUAE regulations to protect depositors
- Identification of financial & non-financial risks
- Management of Risk :
 - o Credit risk
 - o Operational Risk
 - o Compliance Risk
 - o Market Risk
 - o Liquidity Risk
 - o Interest Risk
 - o Business Risk
 - o Strategic Risk
 - o Reputation Risk

- Basel accords measures to calculate Capital required to cover risks
- Basic Principles of RAROC

Targeted Audience

Risk management professionals, Compliance, corporate bankers, Branch Managers, Treasury and Internal Audit professionals

Prerequistes

Duration

Methodology

None 3 Days Lectures, Discussion and case studies

Sharjah 17-06-2018 | 19-06-2018 Abu Dhabi 4-04-2018 I 26-04-2018

Dubai 04-11-2018 | 06-11-2018 **Fujairah** 5-2018 | 08-05-2018 Al Ain 15-08-2018 | 17-08-2018 RAK

Course No: 1913

Course No: 1911

Market Risk Management

Overview

Market risk refers to the losses in on and off balance sheet items arising from movements in market prices. This program aims at exploring the different areas of market risk to enable candidates to verify the nature of each of them and be able to measure them in their activities. To understand the different Methodologies to mitigate those risks. Finally, understand the measures that had been made by the Basel committee to manage market risk in financial institutions.

Contents

- The nature of Market Risk within the context of risk management
- Major areas of market risk; interest rate risk, exchange rate risk, commodity price risk, equity price risk
- Market risk Measurement
- Market risk Management Models
- Market risk Mitigation
- Market risk under Basel accords (VAR)

| Targeted Audience Prerequistes Duration Methodology |
|---|
|---|

Treasury, investment, risk professionals and Internal audit department

1911: Risk Management in Banks

2 Days

Lectures, models, exercises and

case studies

Sharjah Abu Dhabi Dubai Fujairah Al Ain RAK 28-03-2018 | 29-03-2018 30-09-2018 | 01-10-2018 16-09-2018 | 17-09-2018

- www.eibfs.ae -81





Credit Risk Management

Overview

Credit risk is the most fundamental of risks. It is the potential that a bank borrower or counterparty will fail to meet its obligations in accordance with agreed terms. This program aims at enabling candidates to define credit risk and be able to identify the on and off balance sheet areas of credit risk, to be able to use the different techniques and models to credit risk rating and measurement. Develop a credit risk mitigation strategy. Finally, understand the measures that had been made by the Basel committee to manage credit risk in financial institutions.

Contents

- The nature and causes of Credit Risk
- Types of Credit Risk
 - o Concentration Risk
 - o Settlement Risk
- Credit risk rating model

- Credit risk under Basel accords
 - o Standardized model
 - o Internal Rating Based model
- Credit risk mitigation techniques
- Prudential Norms
- Risk based pricing and RAROC
- Portfolio Risk Management

Targeted Audience

Credit Risk Analysts, Risk Professionals, Internal Audit staff, Relationship Managers, Corporate bankers

Sharjah 2018 | 27-08-2018

Abu Dhabi 18-03-2018 | 19-03-2018 04-11-2018 | 05-11-2018 **Prerequistes**

1911: Risk Management in Banks

1204 : Financial Statement Analysis - Basic

Dubai 4-06-2018 | 25-06-2018 30-09-2018 | 01-10-2018

Duration

2 Days

Fujairah

Methodology

Lectures, models, exercises and case studies

Al Ain RAK

Course No: 1915

Basel Accords Insights - Basic

Overview

All banks nowadays, are required to comply with the measure that have been set by the Basel committee with regard to capital adequacy ratios needed to cover unexpected risks. This program aims at introducing the primary requirements for covering risks in banks. The three pillars of Basel and the risk areas banks may be exposed to

Contents

- Introduction to Basel capital adequacy norms
- The need for Bank Capital
- Basel II Three pillars
 - o Capital Adequacy norms
 - o Standardized approach for credit risk weighted assets
 - o Basic Indicator approach for Operational Risk
- Risk Mitigations
- Basel III Overview

| Targeted Audience | Prerequistes | Duration | Methodology |
|-------------------|--------------|----------|-------------|
| | | | |

Credit and Risk professionals, Basel officers, Compliance and Internal audit staff, Treasury staff and corporate bankers

1911: Risk Management Lectures, models, exercises and in Banks case studies

Sharjah Abu Dhabi Dubai Fujairah Al Ain RAK 21-03-2018 | 22-03-2018 11-02-2018 | 12-02-2018 02-05-2018 | 03-05-2018





Basel Accords Insights - Advanced

Course No: 1916

Overview

The Central Bank of UAE is regarding the adoption of advanced approaches of Basel accords compliance as part of its reform measures to the banking industry in UAE. This programs aims at introducing the different techniques to calculate CAR for credit risk, market risk, operational risk and liquidity risk as they constitute the measure that should be satisfied by banks. Enable candidates to develop models in measure those risks.

Contents

- Overview of Basel II
- Internal Rating based models
- Capital requirements for market risk
- Measuring operational risk using standardized approach
- Pillar Two ICAAP and Supervisory Review Process
- Pillar Three Market Discipline
- Basel III Modifications
- Introduction to IFRS 9 Financial Instruments

| Targeted Audience | 9 | Prerequistes | Duration | Methodology | |
|---|---|---|----------|----------------------------------|------------------------------|
| Credit and Risk Professionals, Basel officers, compliance and Internal Audit Professionals, Corporate bankers | | 1915: Basel Accords Compliance insights - Basic | 2 Days | Lectures, models case studies | , discussions, exercises and |
| Sharjah 02-09-2018 03-09-2018 | Abu Dhabi 15-10-2018 16-10-2018 | Dubai 15-04-2018 16-04-2018 | Fujairah | Al Ain | RAK |

Risk Based Internal Audit Course No : 1917

Overview

Risk based audit is superior to traditional audit approaches, it focuses on risks, the underlying causes of financial surprises, not just the accounting records and shifts the focus from inspecting the quality of the financial information to building it into the financial reporting process. This program aims at enabling candidates to address risks the bank and their financial reporting and assessing of the quality of operations and financial reporting together with identification of risk areas and recommend ratifying measures.

Contents

- Overview of Risk Based Internal Audit
- Basel Guidelines on Internal Audit
- IIA standards
- Identification of Risks Financial & Non-Financial
- Heat maps to identify high risk areas
- Audit of governance, Risk Management, Internal Controls
- Risk Based supervision linkages with Risk Based Internal Audit

| Targeted Audience Risk, Compliance and Internal audit professionals, Corporate Bankers | | Prerequistes | Duration | Methodology | | |
|---|--|---|----------|--|-----|--|
| | | 1911: Risk Manage- 2 Days ment in Banks 1108 Principles of Inter- nal Audit in Banks | | 2 Days Lectures, Discussion case studies | | |
| Sharjah 30-09-2018 01-10-2018 | Abu Dhabi 14-03-2018 15-03-2018 04-11-2018 05-11-2018 | Dubai 28-03-2018 29-03-2018 | Fujairah | Al Ain | RAK | |





Signatute Forgery and Document Screening

Overview

To provide participants with the Knowledge and techniques to be able to detect Forged Signatures and screen documents.

Contents

- Introduction to Signature Forgery
- Characteristics of Genuine
- Signatures
- Signature Identification Factors
- Signature Forgery Techniques
- Signature Forgery Clues
- Signature Verification Process
- Detection of Forged Signatures

- Thumb Prints
- Document Examination
- Document Verification Checklist
- Tactical and technical profiling
- Forged documents
- Application Fraud Exercises

Targeted Audience

All bank personnel who verify signatures and screen documents including tellers, legal, audit, Fraud Prevention, Compliance and Risk Management Departments

Sharjah 22-04-2018 | 24-04-2018

Abu Dhabi

07-10-2018 | 09-10-2018

Prerequistes

1911: Risk Management

in Banks

Dubai

Duration Methodology

Presentations, Illustrations, Exercises, Case Studies, Multimedia (Video)

20-02-2018 | 22-02-2018 09-09-2018 | 11-09-2018 Fujairah

3 Days

Al Ain

RAK

Course No: 1921

Course No: 1919

Key Risk Indicators in Risk Management

Overview

Risk indicators are an important tool used to support a range of risk management activities in banks including risk identification, control, assessment etc. indicators used to monitor identified risk exposure over time. Every bank should have a system of an early warning to support its risk management function. This program takes our colleagues in banks towards this important concepts to be used effectively in their banks.

Contents

- Risk indicators defined and importance.
- Selecting key risk indicators.
- Managing risk indicators.
- Prioritizing risk indicators Heat maps
- Controlling, mitigating, reporting and monitoring.
- Examples of key risk indicators across the bank departments.

Targeted Audience

Risk and compliance professionals, corporate bankers and Internal audit professionals,

Prerequistes

in Banks

1911: Risk Management 2 Days

Methodology

Lectures, Discussion, illustrated examples and applications.

Sharjah 09-09-2018 | 10-09-2018

Abu Dhabi 04-04-2018 | 05-04-2018 **Dubai** 18-03-2018 | 19-03-2018 Fujairah

Duration

Al Ain

RAK

84 — www.eibfs.ae — www.eibfs.ae



RISK MANAGEMENT & COMPLIANCE PROGRAMS

FATCA rules and regulations

Overview

The Foreign Account Tax Compliance Act (FATCA) is a new US law aimed at foreign financial institutions (FFIs) and other financial intermediaries to prevent tax evasion by US citizens and residents through the use of offshore accounts. It represents a complex and costly compliance task being forced upon financial services firms globally by the US tax authorities.

Contents

- Summary of FATCA developments
- Defining US Accounts
- Intergovernmental approach Model 1 IGA & Model 2 IGA
- FATCA's IGAs with the UAE and the Middle East Region
- Defining Reportable Financial Institutions
- Reporting & withholding requirements
- Operational Impact and due diligence requirements for UAE banks and financial institutions-FAT CA Statuses-Account Onboarding Procedures-Validity Periods -Document Specifications
- Effects of non-compliance

| Targeted Audience All the bank staff who is in the compliance, taxation, and legal department | | Prerequistes None | Duration 2 Days | Methodology Lectures, Case Stu | udies, Group discussions |
|--|---|---|------------------------|--|--------------------------|
| Sharjah 11-04-2018 12-04-2018 | Abu Dhabi 16-09-2018 17-09-2018 | Dubai 26-08-2018 27-08-2018 | Fujairah | Al Ain | RAK |

Anti Money Laundering - Refresher

Course No: 1923

Overview

Banks have always been the target of criminals to launder their money. Although, most bankers are now well aware about their roles and responsibilities; still bankers should from time to time go for refreshing programs to update their knowledge with the latest initiatives both locally and internationally to combat money laundering and terrorist financing. This one day short programs brings those things to the bankers to keep them updated and alert all the time to combat money laundering.

Contents

- Introduction to Money Laundering
- Methods used by criminals.
- Bankers responsibilities under UAE law.
- UAE central bank circulars.
- KYC,CDD, and EDD.

Targeted Audience

- The risk based approach and red flags
- Reporting suspicious transactions
- International and local recent cases.

| Banking staff who had attended AML programs one or two years back but need to refresh their knowledge with latest initiatives and practice regarding combating money laundering and terrorist financing. | | 1901 Anti-Money Laun- dering: Law. Regula- tions & Best Practices | 1 Days | Presentation, Discussion Case Studies | ons, and |
|--|---|---|----------|---------------------------------------|----------|
| Sharjah 06-03-2018 06-03-2018 | Abu Dhabi 11-04-2018 11-04-2018 | Dubai 24-06-2018 24-06-2018 | Fujairah | Al Ain | RAK |

Prerequistes

Duration

Methodology





Stress Testing & Modelling

Overview

This course would provide an overview of objectives and principles of ICAAP framework prescribed under Pillar II of Basel standard with a specific focus on sensitivity and scenario test cases under stress testing framework under regulatory guidelines and best practices.

Contents

- ICAAP Framework
- Stress Testing Framework
- Credit Risk Stress Testing Components
- ALM Stress Testing Components
- Market Risk Stress Testing Components
- Developing stress testing model

| Targeted Audience | Prerequistes | Duration | Methodology |
|--|--|----------|--|
| Risk, compliance, treasury and credit staff at managerial level | 1915.1916 Basel Basic and advance course | 3 Days | Lecture, Discussion and Case Studies. |

Dubai

02-09-2018 | 03-09-2018

Corporate Governance - Advanced

Abu Dhabi

Course No: 1925

RAK

Al Ain

Overview

Sharjah

2018 | 30-04-2018

The issue of corporate governance receives very high attention. Valuable lessons have been learned from the series of corporate collapses around the world. This training attempts to draw the attention of participants to the UAE Code and the Corporate Governance best practices around the World

Fujairah

Contents

- What is Corporate Governance?
- Importance of Corporate Governance
- International Corporate Governance Standards
 - o UAE Regulations
- The Role of Board
- Disclosure, Transparency and Independency
- The Role of other Stakeholders in Corporate Governance
- Global Trends in Corporate Governance-Future of Corporate Governance

| Targeted Audience | | Prerequistes | Duration | Methodology | | |
|---|---|---|----------|--|-----|--|
| Risk Professionals, Company Secretaries, Corporate Bankers, Finance Professionals and Heads of Business | | None | 2 Days | Lecture, Discussion and Case Studies. | | |
| Sharjah 28-03-2018 29-03-2018 | Abu Dhabi 23-09-2018 24-09-2018 | Dubai 07-10-2018 08-10-2018 | Fujairah | Al Ain | RAK | |





Compliance & Risk Management for Senior Managers

Course No: 1926

Overview

The Foreign Account Tax Compliance Act (FATCA) is a new US law aimed at foreign financial institutions (FFIs) and other financial intermediaries to preven t tax evasion by US citizens and residents through the use of offshore accounts. It represents a complex and costly compliance task being forced upon financial services firms globally by the US tax authorities.

Contents

- Summary of FATCA developments
- Defining US Accounts
- Intergovernmental approach Model 1 IGA & Model 2 IGA
- FATCA's IGAs with the UAE and the Middle East Region
- Defining Reportable Financial Institutions
- Reporting & withholding requirements
- Operational Impact and due diligence requirements for UAE banks and financialinstitutions-FATCA Statuses-Account Onboarding Procedures-Validity Periods Document Specifications
- · Effects of non-compliance

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|---|---|---|----------|--|-----|
| All the bank staff who i compliance, taxation, and legal department | s in the | None | 1 Days | Lectures, Case Studies, Group discussions | |
| Sharjah | Abu Dhabi 15-10-2018 15-10-2018 | Dubai 06-05-2018 06-05-2018 | Fujairah | Al Ain | RAK |

CBUAE regulations Course No: 1927

Overview

This course is meant to help middle level and senior level bankers familiarize themselves with the regulatory landscape in UAE. While UAE has adopted the global best practices, there are important differences that bankers must be aware of.

This course is designed to help participants understand, important Banking laws, Central Bank of UAE (CBUAE) Regulations, BASEL guidelines and SCA Financial Regulations.

Contents

- Overview of Banking Laws, CBUAE Regulations, BASEL guidelines, SCA
- Civil Code, Commercial Code, Commercial Companies Law 2015
- Functions of CBUAE-Central Bank Law
- CBUAE Regulations to protect depositors from fundamental banking risks
- CBUAE Credit Regulations along with relevant BASEL Regulations

- Capital Adequacy Regulations including BASEL 3 rules
- Risk Regulations including BASEL guidelines
- AML Regulations

- Corporate Governance Regulations
- SCA Financial Regulations

| Targeted Audience All middle level and senior level bankers from Credit, Risk, Compliance, Operations and Internal Audit. | | Prerequistes | Duration | Methodology | | |
|--|--|---|---|--|--------|-----|
| | | None | 2 Days | Lecture, Discussion and Case Studies. | | |
| | Sharjah 26-09-2018 27-09-2018 | Abu Dhabi 09-09-2018 10-09-2018 | Dubai 21-03-2018 22-03-2018 | Fujairah | Al Ain | RAK |

87 - www.eibfs.ae –





QUALITY MANAGEMENT PROGRAMS



88



This new category focus on quality management systems of organizations, product or service is consistent. Quality management uses quality assurance and control of processes as well as products to achieve more consistent quality. The main area covered in this category: TQM, Six Sigma and Business process.





Five S Stragety Course No : 1001

Overview

5S is workplace management where the work area and workplace are organized and ritualized to minimize the loss of time and the use of movement. Originally part of Lean manufacturing philosophy (also known as the Toyota production System), its principles for eliminating wasted time and unnecessary motion are universally applicable to everyone and every business.

This 5s Training Course focusses on the basics of 5s systems and its implementation in banks.

Contents

- Purpose of 5s
- 5S Program Steps
- The five steps of 5s- Sort, Straighten, Shine, Standardize an sustain.
- 5s implementation in banks

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|--|---|---|----------|--|-------------------|
| Managers and staff who are looking at 5s implementation in their respective roles. | | None | 2 Days | Lectures, exercises and case studies . | group discussions |
| Sharjah 01-05-2018 02-05-2018 | Abu Dhabi 11-03-2018 12-03-2018 | Dubai 05-09-2018 06-09-2018 | Fujairah | Al Ain | RAK |

Business Process re-engineering

Course No: 1002

Overview

This course helps delegates to understand the basics of process design and analysis and how to radically change a process using the framework of Business process reengineering.

Contents

- Designing business processes process definition
- Designing business processes: Process visibility, process mapping and management system documentation
- Designing business processes process specification and measurement
- Designing business processes Process control and audit
- Using process definition to develop value stream maps
- Improving process efficiency using the framework of Business process reengineering (BPR)

| Targeted Audience | • | Prerequistes | Duration | Methodology | |
|--|---|---|----------|---------------------------------|---------------------------|
| Quality professionals, Project Managers, Operation Managers, Project Leaders, Team Leaders, Project Engineers, IT Consultants, HR Managers, Process owners, Internal auditors | | None | 2 Days | Lectures, exercise case studies | es, group discussions and |
| Sharjah 21-03-2018 22-03-2018 | Abu Dhabi 15-08-2018 16-08-2018 | Dubai 24-06-2018 25-06-2018 | Fujairah | Al Ain | RAK |





Lean Six Sigma Course No : 1003

Overview

Lean six sigma is widely recognized as one of the most effective quality tools with applications in manufacturing and service sector. While lean methodology focuses on reduction of wastage in a process, six sigma is a structured data driven approach that strives towards greater than 99% efficiency. The combination of these two methods promises to give exceptional results in terms of process improvement, error reduction and hence reduced costs and increased customer satisfaction.

Given this background, the course aims at providing the participants with basic understanding of lean six sigma and how it can be implemented in banking

Contents

- What is six sigma
- Road map to six sigma implementations
- Understanding 5s, Lean methodology
- Lean six sigma methodology
- DMAIC model

| Targeted Audience | е | Prerequistes | Duration | Methodology | |
|--|---|---|----------|-------------------------------|--|
| Quality professionals, Operation Managers, Team Leaders, Project sultants, HR Manager | Project Leaders, t Engineers, IT Con- | Basic understanding and appreciation of need for quality in banking | 3 Days | Lectures, exercise studies | es, group discussions and case |
| Sharjah 22-04-2018 24-04-2018 07-10-2018 09-10-2018 | Abu Dhabi 18-03-2018 20-03-2018 23-09-2018 25-09-2018 22-10-2018 24-10-2018 | Dubai 11-03-2018 13-03-2018 24-06-2018 26-06-2018 04-11-2018 06-11-2018 | Fujairah | Al Ain | RAK 09-09-2018 111-09-2018 |

Total Quality Management

Course No: 1004

Overview

Total Quality Management (TQM) requires organization-wide efforts to develop a culture in which an organization continuously improves its ability to deliver high-quality products and services to customers. This training program is designed to give the participants a strong understanding of TQM and how to apply it in a banking environment.

Contents

- Key concepts related to TQM
- Benefits of TQM
- Steps in the Total Quality Management TQM process cycle (PDCA cycle)
- TQM tools

| Targeted Audience | | Prerequistes | Duration | Methodology | |
|---|---|---|----------|----------------------------------|-------------------------------|
| Quality professionals, Operation Managers, Leaders, Project Engir Managers | | None | 3 Days | Lectures, exercises studies s | s, group discussions and case |
| Sharjah 15-04-2018 17-04-2018 | Abu Dhabi 19-06-2018 21-06-2018 | Dubai 18-10-2018 20-10-2018 | Fujairah | Al Ain | RAK |





Quality Management System

Overview

This training program is developed to give a detailed understanding of how to develop, implement, and maintain a quality management system. The training also provides an overview of ISO 9001 requirements in general and for banking sector in particular.

Contents

- Introduction to Quality Management System
- Elements of a Quality Management System
- Quality Management system principles
- Quality Management system implementation
- The Process approach
- Requirements of ISO 9001

| Targeted Audience | • | Prerequistes | Duration | Methodology | |
|--|--|---|----------|--|-------------------|
| Quality professionals. I Operation Managers, I Team Leaders, Project Consultants, HR Mana | Project Leaders. Engineers, IT | None | 2 Days | Lectures, exercises, and case studies | group discussions |
| Sharjah 25-04-2018 26-04-2018 | Abu Dhabi 28-10-2018 29-10-2018 | Dubai 16-09-2018 17-09-2018 | Fujairah | Al Ain | RAK |

Quality Assurance Course No : 1006

Overview

Quality assurance is required as an integral part of the Quality Management system of an organization to ensure that the products or services being delivered meet the expectations of the customer. This training program aims at providing the participants with detailed understanding of the best practices in the Quality assurance space and how to practically implement Quality Assurance in banking.

Contents

- Overview of Quality Assurance techniques-TQM, Lean, Six sigma
- Core principles of Quality Assurance
- Techniques for Quality assurance
- Quality Awards and models- Dubai Quality Award, EFQM model
- Using ISO9001 framework to implement quality assurance

| Targeted Audience | e | Prerequistes | Duration | Methodology | |
|---|---|---|----------|---------------------------------|---------------------------|
| Quality professionals, Operation Managers, Team Leaders, Project sultants, HR Managers | Project Leaders, : Engineers, IT Con- | None | 2 Days | Lectures, exercise case studies | es, group discussions and |
| Sharjah 22-10-2018 23-10-2018 | Abu Dhabi 26-09-2018 27-09-2018 | Dubai 18-04-2018 19-04-2018 | Fujairah | Al Ain | RAK |





Alternative Assets

Alternative Assets - An Introduction Structured Products - An Introduction Structured Products - Major Types Structured Products - Valuation & Risks Liquid Alternatives Alternative Assets - Assessment

Anti-Money Laundering in the UAE

Anti-Money Laundering in the UAE

Asset Allocation & Portfolio Construction

Asset Allocation - An Introduction Strategic Asset Allocation Tactical Asset Allocation Asset Allocation & Portfolio Construction - Assessment

Asset Classes

Asset Classes - Primer Asset Classes & Investing Asset Classes - Types Asset Classes - Assessment

Awareness

Workplace Bullying Dealing with Sexual Harassment Diversity Equality Health & Safety Awareness - Assessment (Practice Mode) Awareness - Assessment (Exam Mode)

Bank Treasury Management

Treasury - Dealing Room Organization & Practices Treasury Management - The Treasury Department Treasury Management - The Finances of a Bank Asset & Liability Management (ALM) - An Introduction
Asset & Liability Management (ALM) - Interest Rate Risk
Asset & Liability Management (ALM) - Options, FTP, & Firm Value
Bank Treasury Management - Assessment

Banking Risk Management

Risk - Primer Risk Management - An Introduction

Risk Management - An Introduction
Risk Management - Risk Types & Measurement
Risk Management - Risk Modeling
Risk Management - Business Strategy & Risk Decision-Making
Risk Management - Tools & Techniques
Stress Testing - An Introduction Risk Management - Reporting Banking Risk Management - Assessment

Basel Framework

Basel II & Basel 2.5 Basel III - An Introduction Basel III - Capital Basel III - Risk Coverage Basel III - Liquidity & Leverage Basel III - Pillar 2 & Pillar 3 Basel Framework - Assessment

Bribery Act (UK)

Bribery Act (UK)

Budgeting & Financial Management

Budgeting - An Introduction Preparing & Controlling a Budget Cash Management Credit Management Financial Planning Working Capital Management Budgeting & Financial Management - Assessment

Building Blocks

Probability **Distributions & Hypothesis Testing** Estimating Volatility **Correlation & Regression Analysis** Calculus Indices, Exponents, Logarithms, & Geometric Series

Building Blocks - Assessment

Building Blocks in Excel

Excel Interactive - Logs Excel Interactive - Measures of Central Tendency Excel Interactive - Volatility Excel Interactive - Volamity

Excel Interactive - Normal Distribution

Excel Interactive - Skewness & Kurtosis

Excel Interactive - Covariance & Correlation

Excel Interactive - Regression Analysis

Business of Banking

Banking - Primer Business of Investment Banking Business of Consumer (Retail) Banking Business of Banking - Assessment

Business of Banking (Retired)

Business of Investment Banking (Retired)

Business of Retail Banking (Retired)

Collective Investment Schemes (UK)

Collective Investment Schemes (UK)

Combating Rogue Trading

Combating Rogue Trading

Commodities

Commodities - An Introduction Commodities - Trading Commodities - Oil Commodities - Natural Gas Commodities - Coal Commodities - Electricity

Commodities - Assessment

Commodities - Gold & Other Precious Metals Commodities - Non-Ferrous Metals Commodities - Ferrous Metals Commodities - Grains & Oilseeds Commodities - Livestock Commodities - Softs Commodities - Emissions

Consumer (Retail) Banking

Consumer Banking - An Introduction Consumer Banking - Products Branch Banking Banking Channel Management Consumer Banking - Marketing Consumer Banking - Selling Consumer Banking - Customer Service Consumer Payments - An Introduction Advanced Payments Methods Card Issuing - An Introduction Cards & Payments - Merchant Acquiring Cards - Marketing Consumer (Retail) Banking - Assessment (Practice Mode)

Consumer (Retail) Banking - Assessment (Exam Mode)

Contracts for Difference (CFDs)

Contracts for Difference (CFDs)

Corporate Banking Products (Credit)

Corporate Banking Products - Short-Term Finance Corporate Banking Products - Accounts Receivable Finance Corporate Banking Products - Term Finance Corporate Banking Products - Ierm Finance Corporate Banking Products - Asset-Based Finance Corporate Banking Products - Trade Finance Corporate Banking Products - Syndicated Lending Corporate Banking Products (Credit) - Assessment

Corporate Banking Products (Noncredit)

Corporate Banking Products - Cash Management Corporate Banking Products - Cash Management
Corporate Banking Products - Payments
Corporate Banking Products - Risk Management
Scenario - Managing Interest Rate Risk for Corporate Banking Customers
Corporate Banking Products - Advisory & Other Services
Corporate Banking Products (Noncredit) - Assessment

Corporate Finance

Corporate Finance - An Introduction Corporate Finance - Measuring Business Performance - Free Cash Flow Corporate Finance - Measuring Business Performance - Economic Profit Corporate Finance - Cost of Capital Corporate Finance - Capital Budgeting Dividend Policy Mergers & Acquisitions (M&A)

Corporate Governance

Corporate Finance - Acquisition Analysis Corporate Finance - Assessment

Corporate Governance - An Introduction Corporate Social Responsibility (CSR) - An Introduction Corporate Governance - Assessment

Corporate Valuation

Corporate Valuation - An Introduction Corporate Valuation - Trading Comparables Corporate Valuation - Transaction Comparables Corporate Valuation - DCF Analysis Corporate Valuation - LBO Analysis Excel Interactive - Building an LBO Model Corporate Valuation - Merger Analysis Excel Interactive - Building a Merger Model Corporate Valuation - Assessment

Counterparty Credit Risk Management

Counterparty Credit Risk (CCR) - An Introduction Counterparty Credit Risk (CCR) - Measurement Counterparty Credit Risk (CCR) - Management Counterparty Credit Risk Management - Assessment



Credit Analysis

Credit Analysis - An Introduction Credit Analysis - Balance Sheet Analysis Credit Analysis - Income Statement Analysis Credit Analysis - Cash Flow Analysis Credit Analysis - Performance & Other Measures Credit Analysis - Forecasting Credit Analysis - Other Factors Scenario - Performing a Credit Analysis

Credit Analysis - Assessment Credit Derivatives

Credit Derivatives - An Introduction Credit Derivatives - Single-Name CDS Credit Derivatives - CDS Indices Credit Derivatives - CDS Valuation

Credit Derivatives - CDS Documentation & Settlement Credit Derivatives - Variations

Scenario - CDS Relative Value Trading Credit Derivatives - Assessment

Credit Risk Appetite

Credit Risk Appetite - An Introduction Credit Risk Appetite - Att introduction Credit Risk Appetite - Customer & Industry Risk Credit Risk Appetite - Product & Country Risk Credit Risk Appetite - Assessment

Credit Risk Customer Management

Credit Risk Customer Management - An Introduction Credit Risk Customer Management - Credit Facilities

Credit Risk Customer Management - Structuring Credit Facilities Credit Risk Customer Management - Covenants & Credit Decisions

Credit Risk Customer Management - Assessment

Credit Risk Management

Credit Risk Management - An Introduction Credit Risk Management - Framework Credit Risk Management - Stakeholders

Credit Risk Management - Stateriolders
Credit Risk Management - Strategic & Business Unit Management
Credit Risk Management - Credit Culture
Credit Risk Management - Risk/Reward
Credit Risk Management - Data & Reporting
Credit Risk Management - Assessment

Credit Risk Measurement

Credit Risk Measurement - An Introduction Credit Risk Measurement - PD & Risk Rating Credit Risk Measurement - EAD & LGD Credit Risk Measurement - Capital Calculations Credit Risk Measurement - Models

Credit Risk Measurement - Assessment

Credit Risk Mitigation

Credit Risk Mitigation - An Introduction Credit Risk Mitigation - Collateralization
Credit Risk Mitigation - Other Types of Mitigant
Credit Risk Mitigation - Management & Realization

Credit Risk Mitigation - Assessment

Custody

Role of a Custodian

Role of a Custodian in Trade Processing & Settlement

Corporate Actions - An Introduction Corporate Actions - Major Types

Registrar & Transfer Custody - Assessment

Data Protection - UK

Data Protection - UK

Dealing with Sexual Harassment

Dealing with Sexual Harassment

Diversity

Diversity

Dodd-Frank Act

Dodd-Frank Act - New Offices Created

Dodd-Frank Act - Capital Requirements & Prudential Standards Dodd-Frank Act - The Volcker Rule

Dodd-Frank Act - Registration Requirement for Advisers to Private Investment Funds Dodd-Frank Act - Credit Rating Agencies

Dodd-Frank Act - Securitization Dodd-Frank Act - OTC Derivatives
Dodd-Frank Act - Assessment (Practice Mode)

Dodd-Frank Act - Assessment (Exam Mode)

Economic Analysis

Economic Indicators - An Introduction Macroeconomics - Gross Domestic Product (GDP)

Economic Indicators - National Accounts Economic Indicators - Business Cycles Macroeconomics - Inflation
Macroeconomics - Unemployment

Economic Indicators - Inflation & Employment

Monetary Policy

Macroeconomics - Fiscal Policy Macroeconomics - Balance of Payments

Economic Analysis - Assessment

Emerging Markets

Emerging Markets - An Introduction Emerging Markets - China Emerging Markets - Assessment

Equality

Equality

Equity Derivatives

Equity Derivatives - An Introduction Equity Options & Warrants
Equity Index Futures & Options **Equity Swaps**

Equity Derivatives - Assessment

Equity Derivatives (Retired

Equity Derivatives - An Introduction (Retired) Equity Derivatives - Arrithroduction Equity Derivatives - Types (Retired) Warrants - An Introduction (Retired) Warrants - Pricing (Retired)

Equity Derivatives - Equity Index Swaps (Retired)

Equity Markets

US Equity Market UK Equity Market European Equity Markets Japanese Equity Market Hong Kong Equity Market Singapore Equity Market Canadian Equity Market Equity Markets - Assessment

Equity Trading

Equity Trading - An Introduction

Equity Indices Equity Trading - Technical vs. Fundamental Trading

Equity Trading Strategies
Equity Hedging
Dark Pools
Algorithmic Trading

High Frequency Trading (HFT) Equity Trading - Assessment

Equity Valuation & Analysis

Equity Valuation - An Introduction Industry & Company Analysis **Equity Returns Analysis** Equity Valuation - DCF Models Equity Valuation - Other Methods Equity Valuation & Analysis - Assessment

European Regulation

MiFID II/MiFIR - Primer MiFID II/MiFIR - Key Requirements European Market Infrastructure Regulation (EMIR)

Alternative Investment Fund Managers Directive (AIFMD)

European Regulation - Assessment

Excel Basics for Bankers

Excel Interactive - Menus & Shortcut Basics Excel Interactive - Basic Formulas & Calculation Functions

Excel Interactive - More Formulas & Calculation Functions
Excel Interactive - Naming Cells & Referencing
Excel Interactive - Basic Formatting

Exchange-Traded Funds (ETFs)

Exchange-Traded Funds (ETFs) - An Introduction

Exchange-Traded Funds (ETFs) - Types Smart Beta - Primer

Exchange-Traded Funds (ETFs) - Assessment

Exotic Options

Options - Exotic Options Options - Barrier Options Options - Average Rate Options

Options - Basket & Spread Options - An Introduction Options - Basket Options - Evaluation & Evolution

Exotic Options - Assessment

Financial Crime (Europe)

Financial Crime (Europe)

Financial Statement Analysis

Accounting - An Introduction Scenario - Accounting Mechanics Balance Sheet - An Introduction Balance Sheet - Analysis

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Income Statement - An Introduction Income Statement - Analysis Statement of Cash Flows - An Introduction Statement of Cash Flows - Analysis

Three-Statement Modeling
Financial Statement Analysis - Assessment

Fixed Income

Bond Prices & Yields

Duration & Convexity Fixed Income - Credit Risk

Eurobonds - An Introduction Eurobonds - Issuing & Investing Floating Rate Notes (FRNs)

US Bond Market UK Bond Market

European Bond Markets

Japanese Bond Market

Canadian Bond Market

Bond Strategies - Fundamentals

Fixed Income - Assessment

Fixed Income Analysis

Bond Futures

Bond Futures Basis

Basis Trading Zero-Coupon Bonds

High Yield Debt Bond Hedging with Options

Bond Hedging with Swaps

Relative Value Trading - An Introduction Relative Value Trading - Strategies & Risks Fixed Income Analysis - Assessment (Exam Mode)

Foreign Exchange

The Foreign Exchange Business

FX Spot Market - An Introduction
FX Spot Market - Trading
FX Forward Market - An Introduction
FX Forward Market - Calculating Swap/Forward Points & Cross Rates

FX Forward Market - Uses Of Outrights & FX Swaps
FX Forward Market - Short-Dated Outrights & FX Swaps
FX Forward Market - Cross-Currency Borrowing & Investing
FX Forward Market - FX Swap Trading
FX Forward Market - Non-Deliverable Forwards (NDFs)

Foreign Exchange - Factors Influencing Exchange Rates Scenario - Using FX Swaps & Outrights for Cash Flow Management

Foreign Exchange - Assessment

Forwards & Futures

Forwards & Futures - Pricing **Futures Markets**

Forwards & Futures - Hedging (Part I)

Forwards & Futures - Hedging (Part II) Forwards & Futures - Trading

Money Market Futures

Forwards & Futures - Assessment

Global Financial Regulation

Financial Regulation - An Introduction

Financial Authorities (US)

Financial Authorities (UK) - PRA & FCA Financial Authorities (UK) - Bank of England

Financial Authorities (Europe) - ECB Financial Authorities (Europe) - ESFS

Financial Authorities (Asia)
Global Financial Regulation - Assessment

Health and Safety

Health and Safety

Hedge Funds

Hedge Funds - An Introduction

Hedge Funds - Investing Hedge Funds - Strategies Hedge Funds - Assessment

Hong Kong Anti-Money Laundering

Hong Kong Anti-Money Laundering

Hong Kong Anti-Money Laundering Assessment (Practice Mode)

Hong Kong Anti-Money Laundering Assessment (Exam mode)

Hybrid Securities

96

Convertibles - An Introduction Convertibles - Valuation

Contingent Convertibles (Cocos)

Hybrid Securities - Assessment

Inflation-Linked Instruments

Inflation-Linked Instruments - An Introduction

Inflation-Linked Instruments - Pricing

Inflation-Linked Instruments - Assessment

Interest Rate & Currency Swap Fundamentals

Swaps - Applications

Swaps - Applications for Corporates Swaps - Applications for Institutional Investors

Swaps - Pricing & Valuation (Part I) Swaps - Pricing & Valuation (Part II)

Swaps - Credit Exposure

Swaps - Documentation & Settlement Swaps - Book Management

Interest Rate & Currency Swap Fundamentals - Assessment (Exam Mode)

Interest Rate & Currency Swap Structures

Swaps - Currency Swaps Swaps - In-Arrears Swaps

Swaps - Constant Maturity Swaps Swaps - Forward, Amortizing, & Zero-Coupon Swaps

Swaps - Asset Swaps - An Introduction Swaps - Asset Swaps - Pricing Swaps - Differential Swaps

Swaps - Overnight Indexed Swaps

Interest Rate & Currency Swap Structures - Assessment

Interest Rate & FX Options

Caps & Floors - An Introduction

Caps & Floors - Pricing
Caps & Floors - Chooser & Double-Strike Structures

Swaptions

Callable Bonds

Bermudan Swaptions

Interest Rate Volatility
Options - Managing an Interest Rate Option Book

FX Option Trading
Interest Rate & FX Options - Assessment

Interest Rate Mathematics

Interest Calculations

Day Count Conventions

Scenario - Comparing Deposit Alternatives

Present Value & Future Value

Annuities & Perpetuities
Scenario - The Time Value of Money in Action

Scenario - Evaluating Investments Using NPV & IRR Interest Rate Mathematics - Assessment

Interest Rate Risk Management

Interest Rate Risk - An Introduction Interest Rate Risk - Measurement

Interest Rate Risk - Management Interest Rate Risk Management - Assessment

Introduction to Asset Management

Investment - An Introduction

Asset Management - An Introduction

Introduction to Asset Management - Assessment

Introduction to Credit Risk

Credit Risk - An Introduction

Credit Risk - Types
Credit Risk - Measurement & Capital Requirements

Credit Risk - Lessons from the Financial Crisis

Introduction to Credit Risk - Assessment

Introduction to Derivatives

Derivatives - An Introduction

Derivatives - Markets Forwards & Futures - An Introduction

Swaps - An Introduction Options - An Introduction

Scenario - Using Derivatives in Hedge Fund Strategies

Introduction to Derivatives - Assessment

Introduction to Financial Markets

Financial Markets - An Introduction

Money Markets - An Introduction Bond Markets - An Introduction

Bond Markets - Issuing & Trading Equity Markets - An Introduction

Equity Markets - Issuing Foreign Exchange (FX) Market - An Introduction Introduction to Financial Markets - Assessment

Intuition Knowledge Service: Management Development

Management Development Foreword

Management Development:FAQ Becoming a Manager

The Manager's Role Determined Delegation

Communicate!
Meetings that Matter

Managing Performance

Succession Planning Management Challenges Investing in Management Talent

Coaching: The Fundamentals www.eibfs.ae



Addressing Poor Performance The Reluctant Manager The Power to Influence Political Behavior

Leadership: Beyond Management Leadership: Styles

Leadership: Conflict Management Business Planning: Basics Business Planning: Internal Analysis

Business Planning: External Analysis
Business Planning: Opportunities and Threats
Scenario: Making Meetings Matter
Scenario: Meetings - A Missed Opportunity

Scenario: Addressing Poor Performance Scenario: Effective Coaching

Managing a High-Performance Team Managing a Global Team Scenario: Political Behavior

Monkey Management Leadership: Honing Your Skills Business Planning: Goal Setting Assessment: Management Development

Intuition Knowledge Service: Maximizing People Performance

Maximizing People Performance: Foreword

Maximizing People Performance:FAQ Maximizing Performance: Basics

Maximizing Performance: Competency Frameworks

Competency-based Interviews: Preparation and Techniques Maximizing Performance: Emotional Intelligence Part 1

Work and Wellbeing Improving Wellbeing at Work

Improving Welibeing at Work
Organizational Learning: Basics
Organizational Learning: Value and Competitive Advantage
Organizational Learning: Training
Organizational Learning: Action Learning
Organizational Learning: Knowledge Management
Organizational Learning: Technology
Organizational Learning: Pro-Learning Cultures
Motivation in Theory

Motivation in Theory The Power of Positivity

Giving and Receiving Feedback

Being Assertive Being Coachable

Being a Leader Influencing with Integrity Developing an Ethical Workplace Work Relationships

Work Relationships
Work Styles
Planning a Difficult Message
Communicating Under Pressure: Delivering A Difficult message
Active Listening Skills

Communicating with Diplomacy and Tact

Managing Your Reactions
Managing Interacting with Others
Time Management: Reclaiming Your Time
Time Management: Effective Techniques

Performance Under Pressure: Problem-Solving
Organizational Change: Basics
Organizational Change: The Process
Organizational Change: Failure
Organizational Change: Resistance

Organizational Change: The Individual Response Organizational Change: Reinforcement and Evaluation

Scenario: Positivity in Action Communications: Report Writing

Scenario: Assertiveness Communication

Scenario: Communication Styles and Conflict Communications: Presentation Skills

Negotiation Skills Scenario: Leadership in Action

Networking Skills
Scenario: Influencing With Integrity
Communications: Persuasive Writing
Scenario: Delivering a Difficult Message
Communications: Writing in Plain English

Maximizing People Performance: Assessment Intrinsic and Extrinsic Motivation

Understanding Competency-based Interviews Improving Your Emotional Intelligence

Intuition Knowledge Service: Organizational Awareness

Organizational Awareness: Foreword Organizational Awareness:FAO

Organizational Awareness: Basics

Organizational Awareness: Building Your Competency Bullying and Harassment

Getting to Grips with Diversity **Diversity Theories**

Diversity Across Cultures

Diversity Challenges
Diversity Policy
Scenario: Dealing with Bullying and Harassment
Organizational Awareness: Assessment

Scenario: Recognising Bullying and Harassment

Managing Diversity Dealing with Bullying

Investment Companies (US)

Mutual Funds (US) - An Introduction

Mutual Funds (US) - Investing Closed-End Funds & Unit Investment Trusts (US) Investment Companies (US) - Assessment

Ireland Anti-Money Laundering

Ireland Anti-Money Laundering

Ireland Anti-Money Laundering - Assessment (Practice Mode) Ireland Anti-Money Laundering - Assessment (Exam Mode)

Islamic Banking & Finance

Islamic Banking & Finance - An Introduction Islamic Banking & Finance - Financial Instruments Islamic Money & Capital Markets

Sukuk Market

Islamic Banking & Finance - Wealth Management

Islamic Banking & Finance - Assessment

Life of a Trade

Life of a Trade - An Introduction Life of a Trade - Pre-Trade

Life of a Trade - Execution Life of a Trade - Clearing & Settlement Life of a Trade - Ongoing Position & Risk Management

Scenario - The Trade Lifecycle in Action Life of a Trade - Assessment

Liquidity Risk Management

Liquidity Risk - An Introduction
Liquidity Risk - Measurement
Liquidity Risk - Management
Liquidity Risk Management - Assessment

Liquidity Risk Management (Retired)

Liquidity Risk - Identification & Measurement (Retired) Liquidity Risk - Management & Regulation (Retired)

Loan Trading

Loan Trading

Market Abuse (Europe)

Market Abuse (Europe)

Market Risk Management

Market Risk - An Introduction

Market Risk - Measurement Market Risk - Management

VaR & Expected Shortfall - An Introduction VaR & Expected Shortfall - Measurement Market Risk Management - Assessment

Market Risk Management (Retired)

Market Risk - Identification & Measurement (Retired)

Market Risk - Management & Regulation (Retired)
Interest Rate Risk - Identification & Measurement (Retired)
Interest Rate Risk - Management (Retired)
VAR - An Introduction (Retired)
VAR - Variance-Covariance Approach (Retired)

VAR - Monte Carlo Simulation (Retired)

VAR - Historical Simulation & Other Issues (Retired)

Money Markets

Interbank Market

Interest Rates & Benchmarks

Money Market Securities - An Introduction Money Market Securities - Pricing Repurchase Agreements (Repos)

Money Market Funds

Bank Funding & Position Management

Scenario - A Day in the Life of a Money Market Trader Money Markets - Assessment

Municipal Bonds (US)

Municipal Bonds (US) - An Introduction Municipal Bonds (US) - Types Municipal Bonds (US) - Investing Municipal Bonds (US) - Primary & Secondary Markets Municipal Bonds (US) - Assessment

Operational Risk Management

Operational Risk - Identification & Measurement Operational Risk - Management & Regulation Operational Risk Management - Assessment

Options

Options - Introduction to Option Valuation
Options - Future Asset Prices & Volatility
Options - Replication, Risk-Neutrality, & Black-Scholes
Options - Beyond Black-Scholes
Options - Greeks (Part I)
Options - Greeks (Part II)
Options - Trading Strategies

Options - Managing an Option Portfolio Options - Assessment (Exam Mode)



Portfolio Theory & Practice

Risk & Return - An Introduction Risk & Return - Portfolios Risk & Return - Efficient & Optimal Portfolios

Capital Asset Pricing Model (CAPM)

APT & Factor Models

Factor-Based Investing - Prime

Efficient Markets

Portfolio Theory - Performance Measurement Models Portfolio Management - Passive & Active Strategies Portfolio Theory & Practice - Assessment

Prime Brokerage

Prime Brokerage - An Introduction

Prime Brokerage - The Prime Broker's Viewpoint Prime Brokerage - The Institution's Viewpoint Prime Brokerage - Assessment

Private Equity

Private Equity - An Introduction Private Equity - Investing Private Equity - Assessment

Private Wealth Management Products & Services

Private Wealth Management - Banking & Deposit Services Private Wealth Management - Credit & Lending Services Private Wealth Management - Investment Services
Private Wealth Management - Alternative Investments Private Wealth Management - Financial Planning Private Wealth Management - Estate Planning Scenario - Managing a High Net Worth Client

Private Wealth Management Products & Services - Assessment

Problem Credit Management

Problem Credit Management - An Introduction

Problem Credit Management - Early Stage Problem Credits
Problem Credit Management - Late Stage Problem Credits
Problem Credit Management - Accounting for Problem Credits
Problem Credit Management - Assessment

Project Finance

Project Finance - An Introduction Project Finance - Deal Structuring Project Finance - Assessment

Project Management Fundamentals

Overview of Project Management

Initiating a Project Planning Project Scope Planning Project Activities Planning Project Costs Executing a Project Controlling a Project Closing a Project

Project Management Fundamentals - Assessment (Practice Mode) Project Management Fundamentals - Assessment (Exam Mode)

Project Management Professional

Integration Management

Scope Management Time Management I

Cost Management

Quality Management

Human Resources Management

Communications Management

Risk Management

Procurement Management

Project Management Professional - Assessment (Practice Mode) Project Management Professional - Assessment (Exam Mode)

Real Estate

Real Estate - An Introduction Real Estate - Investing Real Estate - Valuation Real Estate - Assessment

Retired Tutorials

Equity Program Trading (Retired)

Equities - Trading (Retired) Equity Portfolio Management - Indexes & Hedging (Retired)

Margin (Retired)

Sales Skills

Sales - Prospecting Sales - Selling Value

Sales - Building Rapport & Call Introduction

Sales - Developing a Sales Solution Sales - Selling the Benefits

Sales - Closing & Negotiating Sales - After the Sale Sales - Client Needs & the Sales Cycle

Securities Lending
Securities Lending - An Introduction
Securities Lending - Structures, Risks, & Documentation
Securities Lending - Assessment (Exam Mode)

Securitization

Securitization - An Introduction

Securitization - Mortgage-Backed Securities (MBS) Securitization - European Mortgage-Backed Securities Securitization - Commercial Mortgage-Backed Securities
Securitization - Asset-Backed Securities (ABS)

Securitization - Credit Card ABS Securitization - CDOs - An Introduction Securitization - CDOs - Structures & Ratings

Securitization - Assessment

Singapore Anti-Money Laundering

Singapore Anti-Money Laundering

Singapore Anti-Money Laundering - Assessment (Practice Mode) Singapore Anti-Money Laundering - Assessment (Exam Mode)

Socially Responsible Investing (SRI)

Socially Responsible Investing (SRI) - An Introduction

Green Investing - An Introduction
Socially Responsible Investing (SRI) - Assessment

Solvency II

Solvency II

Structured Derivative Notes & Swaps

Range Accrual Structures

Inverse FRNs

Capped & Collared FRNs

Trigger Structures

Power Reverse Dual Currency (PRDC) Notes

Target Redemption Notes (TARNs)

CMS Option Structures

Interest Rate Mathematics

Interest Calculations **Day Count Conventions**

Scenario - Comparing Deposit Alternatives Present Value & Future Value

Annuities & Perpetuities Scenario - The Time Value of Money in Action

Scenario - Evaluating Investments Using NPV & IRR

Interest Rate Mathematics - Assessment

Structured Derivative Notes & Swaps - Assessment

Technical Analysis

Technical Analysis - An Introduction Technical Analysis - Fibonacci Analysis & Elliot Wave Theory

Technical Analysis - Trend-Following Strategies
Technical Analysis - Mean-Reverting Strategies
Technical Analysis - Other Strategies

Technical Analysis - Assessment

The Effective Manager

Effective Decision-Making

Effective Objective Setting Effective Delegation

Effective Motivation

Effective Coaching Effective Management of Change

Effective Team Building Effective Team Leadership

Managing Problem Performance Effective Time Management

Effective Meetings

Effective Communication

The Financial Crisis

The Financial Crisis

Trade Finance

Trade Finance - An Introduction **Open Account Trading**

Documentary Collections Letters of Credit - An Introduction

Letters of Credit - Types

UCP 600 Export Finance

Structured Trade Finance

Trade Finance Security

Incoterms 2010

Trade Finance - Assessment

Transaction Banking

Transaction Banking - An Introduction

Transaction Banking - Payments Services
Transaction Banking - Cash Management Services
Transaction Banking - Regulatory Influences
Transaction Banking - Assessment

UK Anti-Money Laundering

UK Anti-Money Laundering

UK Anti-Money Laundering - Assessment (Practice Mode) UK Anti-Money Laundering - Assessment (Exam Mode)



UK Corporate Banking

Understanding the Corporate Banking Marketplace
Corporate Banking Customers & Their Needs
Banker/Customer Relationship
Cash Management
Principles of Lending
Security
Risk Identification & Mitigation
International Trade Services
Bank Regulation
UK Corporate Banking - Assessment (Practice Mode)
UK Corporate Banking - Assessment (Exam Mode)

Understanding the Corporate Banking Business

Corporate Banking - An Introduction
Corporate Banking - Marketplace
Corporate Banking Products - An Introduction
Corporate Banking Relationship Management - An Introduction
Corporate Banking Relationship Management in Practice
Understanding the Corporate Banking Business - Assessment

Understanding the Private Wealth Management Business

Private Wealth Management - An Introduction
Private Wealth Management - Clients
Private Wealth Management - Ultra-HNWIs & Family Offices
Private Wealth Management - Client Investment & Wealth Allocation
Private Wealth Management - Client Acquisition & Relationship Management
Private Wealth Management - Becoming a Trusted Advisor
Private Wealth Management - Behavioral Finance
Private Wealth Management - Compliance Considerations
Understanding the Private Wealth Management Business - Assessment

US Anti-Money Laundering

US Anti-Money Laundering

US Regulation

Dodd-Frank Act - An Overview Foreign Account Tax Compliance Act (FATCA) US Regulation - Assessment

Workplace Bullying

Workplace Bullying

Yield Curves

Building a Yield Curve Futures - Building a Yield Curve (Even Periods) Futures - Building a Yield Curve (Actual Dates)

Yield Curves - Assessment





PROFESSIONAL
CERTIFICATE PROGRAM





PROFESSIONAL CERTIFICATE PROGRAM



Certified Credit Management (CCM) in collaboration with Hong Kong Institute for Bankers

Overview

This program provides the rare opportunity to acquire the knowledge and skills required of today's credit professionals. This program is equipping an employee to take on the responsibilities of credit management and to accelerate the learning process by empowering participants to think broadly, manage globally and compete strategically.

Contents

- Banking Law
- Fundamentals of Accounting
- Financial Statement Analysis
- Corporate Finance
- Bank Lending 1
- Bank Lending 2
- Credit Risk Management
- International Trade finance

| Targeted Audi | ence | Prerequistes | Duration | Methodology | Investment |
|-----------------------------------|--|--|--|--|-------------|
| acquire knowled ment or Employ | onals who would like to ge in credit manage- ees working in corporate the Retail sectors. | Recommended to have 2 years of banking experience. | 100 hours, thrice a week(Monday / Tuesday /Wednesday) from 6-9 pm | Illustrations, practice sessions and presentations | Dhs: 7500/- |
| Sharjah 20 Oct | Abu Dhabi 27 Feb | Dubai 20 Feb | Fujairah | Al Ain | RAK |

Certified Banking Operation (CBO) in collaboration with Hong Kong Institute for Bankers

Overview

This program acquaints participants with an in-depth understanding of various knowledge areas that are required for banking professionals such as the knowledge of diverse banking products, operational aspects, various technology and regulatory requirements. This customized international course will create fast track opportunities for an accelerated career in banking.

Contents

- Banking Law in UAE
- Banking theory & practice
- Retail and Corporate Banking
- Risk Management
- Treasury and banking Operations
- Business Ethics and Quality Management
- Basic Trade finance
- Operational Risk and Internal Control

| Targeted Audi | ence | Prerequistes | Duration | Methodology | Investment |
|---|-----------------------------|------------------------|--|--|-------------|
| Banking profession like to acquire action banking operation | lditional skills in | None | 100 hours, thrice a week (Monday / Tuesday / Wednesday) from 6-9 pm | Illustrations, practice sessions and presentations | Dhs: 7500/- |
| Sharjah 27 Feb | Abu Dhabi 6 March | Dubai 20 Oct | Fujairah | Al Ain | RAK |





Certified Documentary Credit Specialist (CDCS) In collaboration with IFS school of finance

Overview

It is a professional certification that enables documentary credit practitioners to demonstrate specialist knowledge and application of skills required for competent practice.

Contents

- Documentary credit an overview
- The sales agreement
- Documentary credits types and uses
- Parties to documentary credit transactions roles and responsibilities
- Issuance and amendments
- Transport Documents

- Other documents
- Presentation, examination and settlement
- Bank to bank reimbursements under documentary credits
- Related products
- Risk issues

Targeted Audience

People working in trade finance, import / export financing, pre & post shipment financing, international trade financing and working on other documentary credits

Sharjah

Abu Dhabi

Prerequistes Recommended to

have three years documentary credit or related experience

Duration 50 hours twice a

week from 5:30 -9:00 pm

Illustrations, practice sessions and

presentations

Methodology

Investment Dhs: 4000/-

Dubai Al Ain Fujairah RAK

Chartered Institute for Securities & Investment Qualifications (CISI)

Overview

The Chartered Institute for Securities & Investment (CISI) is the largest and most widely respected professional body for those who work in the securities and investment industry in the UK and in a growing number of financial centers globally. By providing 8 professional qualifications, it will ensure that practitioners in the financial services industry attain the competence they need

Contents

- International Introduction to securities and investment (40 Hours)
- UAE Financial Regulations (30 Hours)
- Global Securities (60 Hours)
- Operational Risk in Financial Services (30 Hours)
- Risk in financial Services
- International Certificate in Wealth and Investment
- Management (60 Hours)
- Fundamentals of Financial Services (50 hrs)
- Islamic Finance Qualification (IFQ) (40 Hours)

| Targeted Audience | Prerequistes | Duration | Methodology | Investment |
|--|--------------|--------------------------|--|--|
| Banking professionals who would like to acquire additional skills in banking operations. | None | Based on Qualifcation | Illustrations, practice sessions and presentations | Dhs: 3000-6000/- based on qualification |

103 - www.eibfs.ae -





Chartered Financial Analyst (CFA) - Level 1

Overview

The CFA Program is a globally recognized, graduate level curriculum that provides a strong foundation of real-world investment analysis and portfolio management skills along with the practical knowledge you need in today's investment industry. It also emphasizes the highest ethical and professional standards.

Contents

- Ethics and Professional Standards
- Quantitative Methods
- Economics
- Financial Reporting & Analysis
- Portfolio Management
- Equity Investments
- Fixed Income
- Derivatives
- Alternative Investments
- Corporate Finance

| Targeted Audi | ence | Prerequistes | Duration | Methodology | Investment |
|-------------------|--|---|-----------|--|-------------|
| professionals Inc | g the investment field or reasing their expertise or people making a to Investment. | None | 100 hours | Illustrations, practice sessions and presentations | Dhs: 8500/- |
| Sharjah | Abu Dhabi Jan 2017 Aug 2017 | Dubai Jan 2017 August 2017 | Fujairah | Al Ain | RAK |

Certified in Credit Risk Management (CCRM) In collaboration with Moody's Analytics

Overview

Credit risk is the main area in the banking activity. The main focus of this certification program is to develop the abilities of bankers to assess credit risk of the various types of their customers using Moody's Analytics rating models

Contents

- Understand the nature of risks faced by bank.
- Credit risk and credit risk indicators.
- Credit risk rating model.
- Assessing the credit risk exposure of different types of customers.
- Basel accords and credit risk.

| Targeted Audience | Prerequistes | Duration | Methodology | Investment |
|---|---|----------|---|------------|
| Credit department staff who, already have at least two years of experience in the credit department in banks working with different types of customers. | Good understanding of lending, accounting and financial statments analysis A pre-assessment will be made to ensure that candidates have the proper background to cope with the program. | 90 hours | Interactive program based on extensive use of hands-on practical cases, class work, take home assignments, site visits, guest speakers, progress assessment and final exam. | Dhs 15000 |





Certificate in Islamic Banking and Finance (CIBF) In collaboration with the IBFIM, Malaysia

Overview

It is a professional certification that enables documentary credit practitioners to demonstrate specialist knowledge and application of skills required for competent practice.

Contents

- Philosophy and fundamentals of Islamic banking and finance
- · Application of shari'ah in Islamic finance
- Business ethics and Islamic finance regulatory framework
- Fund management and deposit products in Islamic banks
- Islamic consumer financing
- Islamic corporate/business and trade financing
- Financial accounting and reporting for Islamic banks
- Islamic financial markets and takaful operations

Targeted Audience

Professionals working in the banking & financial sector / Islamic finance industry / Anyone wishing to enter the Islamic financial services sector

Prerequistes

One year's experience in the financial industry or should have graduated or obtained Wednesday), 6-9pm a diploma from FIBES

Duration

100 hours, three times a week (Monday/ Tuesday/

Methodology

Interactive program based on lectures, extensive use of case studies, class work, exercises, progress assessment, final exam

Investment

The total program fee is AED 8000. It includes all study materials including specialized books, exam fees and certificate.

Certified Anti-Money Laundering Specialist (CAMS) In collaboration with Association of Certified Anti Money Laundering Specialist (ACAMS)

Overview

In 2001, ACAMS set out with the mission to establish an international standard for testing the knowledge of those entrusted with the detection and prevention of money laundering. Since its inception, CAMS has become the gold standard in AML certifications and the preparation process strengthens core capacity to combat financial crime and protect the institutions from AML.

Contents

Risks and Methods of Money Laundering and Terrorism Financing

Money Laundering and Terrorism Financing Methods Recognition of Risks

Compliance Standards for Anti-Money Laundering (AML) and Combating the

Financing of Terrorism (CFT) International Regional

AML Compliance Program

AML / CFT Compliance Program Design in Different Industry Settings

Maintenance of an Effective AML / CFT

Compliance Program

Conducting or Supporting the Investigation Process

SAR and STR Filing

Assistance of Institutional Investigations

Assistance of Legal and Government Inquiries Domestically

and Internationally

Targeted Audience

Anti-Money Laundering Officers, Compliance Officers, Government Regulators, Enforcement/Intelligence Agents, Internal & External Auditors, Intelligence Officers, Risk Management Specialists. Attorneys and Certified Public Accountants, Investment Advisors, Real Estate Compliance Specialists and Consultants

Prerequistes

None

12 Hrs Training + Oneday Online Seminar with CAMS

Duration

Methodology

Investment AFD 7000

Sharjah 10 Oct

Abu Dhabi 14 Marc 18 Sept

Dubai 8 Feb 14 Aug

105 - www.eibfs.ae -

PROFESSIONAL CERTIFICATE PROGRAM



ACI Dealing Certificate from ACI Financial Market Association, France

Overview

The ACI Dealing Certificate is a foundation programme that will make the candidates familiar with the working of forex and money markets and give them an understanding of Treasury operations. They will also learn about the derivative markets. The market code instills in them the need for ethical operations. This course will enable the candidates to fully prepare for the ACI Dealing certificate exam.

Contents

- Basic Interest Rate Calculations
- Money Markets
- Foreign Exchange markets
- Forwards, FRAs, Futures, Swaps
- Options
- Asset and Liability Management
- Risk Management
- Model Code

| Targeted | Audience |
|-----------------|-----------------|
| | |

Recent entrants and junior dealers (0-18 month's experience) in the dealing room: Middle office and operations personnel: Compliance and risk officers

Prerequistes

o-18 None noom; nel;

Duration

50 hours : 10 days 5 hours per day or 3 hours and 17 days

Methodology

AED 8500/- including exam fee

Investment

Financial Risk Manager from GARP, USA (global Association of Risk Professionals)

Overview

The Financial Risk Manager (FRM®) certification is the globally recognized benchmark and professional designation for financial Risk Managers. If you are in financial risk management, or considering a career in it, then earning the FRM designation is the natural next step.

FRM has two level and to achieve the title the participants should complete both levels

Contents

FRM Level 1

Foundations of Risk Management Quantitative Analysis Financial Markets and Products Valuation and Risk Models

100 Multiple Choice Questions.

FRM Level 1

Market Risk Measurement and Managment Credit Risk Measurement and Management

Operational and Integrated Risk Managment

Risk Management and Investment Management

Current Issues in Financial Markets

80 Multiple Choice Questions

Prerequistes

Good understanding of lending, accounting and financial statements analysis A pre-assessment will be made to ensure that candidates have the proper background to cope with the program.

Duration

Online class: 150 hrs per level Candidates are not formally required to acquire the readings listed in the FRM Study Guide, but GARP strongly recommend it. Candidates can buy the FRM Part I and FRM Part II books directly from GARP.

Targeted Audience

Anyone interested to get the title of FRM specially Risk Officers, Portfolio Managers, Senior Risk Analyst, Head of Operations, Investment Bankers Bankers

Prerequistes

Good understanding of lending, accounting and financial statements analysis A pre-assessment will be made to ensure that candidates have the proper background to cope with the program.

Investment

AED: 1500 for online course

Mock exam is yet to be confirmed but
in every topic of the syllabus will have
practice questions / question bank. For
examination participants has to register
with GARP directly.

106 — www.eibfs.ae — www.eibfs.ae





Chartered Institute of Personnel and Development (CIPD)

Overview

The Chartered Institute of Personnel and Development (CIPD) is the world's most internationally recognized professional association for human resource management professionals. CIPD qualifications are recognized by HR and other management positions as the gold standard of HR accreditation, showing dedication, discipline and knowledge in the HR field.

Qualifications

- Diploma in Human Resource Practice (DHRP) Level 3
- Diploma in Learning & Development (FDLD) Level 3
- Diploma in Human Resource Management (DHRM) Level 5

Prerequistes

All trainees will be subject to the following:

- 1. 1 year experience within HR or a related role (desirable/not essential)
- 2. Be subjected to a written English language test (essential)
- 3. Be subjected to an interview with one of CIPD Consultants (essential)

Duration

The overall length of time taken to complete all training days and all assessments depends on the individual trainee and program scheduling but generally is estimated to be 9-12 months in total

Coursework/Assessments

There are no exams in the framework of the CIPD qualification but a series of coursework/assessments. All coursework will be due approximately 4 weeks after each respective Block

Investment

Level 3 - 35,000 Level 5 -42,000





ACADEMIC PROGRAMS





BSC IN BANKING & FINANCE (BSBF)





Overview

The Bachelor of Science (BSc) in Banking & Finance introduces students to the fundamentals of Banking and Finance and provides them with the skills necessary for a broad understanding of the theoretical and practical aspects of the banking and finance sectors within a global economy characterized by continuous development, innovation, competition and change and gaining greater insight of their growing role in the economy.

Mission

To offer a high quality specialized learning involving students in a continuous process of learning that helps them to develop, grow and establish a wellgrounded career in the banking and finance sector, with the help and support of well qualified faculty members, who are capable of balancing and integrating theory and practice in the best educational environment conductive to learning.

BSC IN BANKING & FINANCE (BSBF)

Accounting Specialization

Overview

The Bachelor of Science in Banking and Finance, with Accounting Specialization prepares students for success in various accounting careers in corporate accounting, public accounting, governmental accounting, & not-for-profit accounting. Students gain the theoretical knowledge, practical skills, and research skills needed to address complex accounting issues

Mission

To enable provision of professional specialized services in handling and interpreting accounting and financial systems; in managing operations related to financial companies and markets; and in management accounting.

Admission Requirement (for both Bsc)

Applications are welcomed from bank and non-bank employees meeting the following criteria:

EIBFS student may get credit transfer of common subjects provided their subject grade is 70%

The applicant should hold a High School Certificate, or its equivalent, with minimum score of 60% or another

The applicant must have a valid English language TOEFL score of 173 (CBT) or 61 (iBT) or academic IELTS Academic 5.0 overall or another standardized, internationally recognized test that is approved by the

Commission for Academic Accreditation (CAA)

Documents Requirement

Attested Copy of High School Certificate; with a minimum score of 60%

Attested copy of IELTS or TOFEL score

Photocopy of a valid passport / UAE ID card / Emirates ID

4 Passport Size Photos

Timing & Duration

This program runs five days per week, Sunday to Thursday Morning and evening session. Eight (8) theoretical semesters (16 weeks each), and three (3) summer terms (8 weeks), which involves presenting the project report of supervised internship.

Fees

Registration Fee AED 500 (non-refundable)

Members AED 95,000

Non-Members (UAE & GCC nationals) AED 95,000

Non-Members (Arabs/other nationals) AED 114,000.

BANKING DIPLOMA



Overview

The Banking Diploma Program is an internationally recognized program accredited by the Ministry of Higher Education & Scientific Research - UAE under degree no. (228) 2014

Mission

The Banking Diploma Program's mission is dedicated to providing high quality banking education of international standards in a learning environment that promotes academic and personal excellence. It provides an opportunity for continuing professional education that enables career progression for those already working in banking and finance industry.

Admission Requirement (for both Bsc)

Applications are welcomed from bank and non-bank employees meeting the criteria listed below

Admission is granted according to the general policy of the institute and directives of the Board of Directors

The applicant should hold a High School Certificate with minimum score of 60%.

The applicant must have valid TOEFL Score of 500 (173 CBT, 61 iBT), 5.0 IELTS, or another standardized, internationally recognized test that is approved by the Commission for Academic Accreditation (CAA)

The Institute also offers a foundation program for applicants whose English Language Skills do not meet the above mentioned requirements. Applicants who score below 5.0 in IELTS or equivalent will be required to enroll in this foundation program and will be allowed to take partial classes of the Diploma program

The applicant must pass a personal interview at the institute

Documents Requirement

An attested copy of UAE High School qualification or its equivalent

Original school/college / university transcripts

A certified copy of IELTS or TOEFL score

A photocopy of a valid passport / UAE ID Card

Five recent personal photographs (passport size)

Timing & Duration

The program runs five days per week, Sunday to Thursday-Morning and Evening sessions. The program runs for four theoretical semesters (16 weeks each), and a summer term (8 weeks), which involves field training and field project (Internship)

Fees

Bankers (UAE Nationals) AED 21,600

Bankers (Non UAE Nationals) AED 32,400

Private (UAE and GCC Nationals) AED 32,400

Private (Arabs and other Nationals) AED 36,000

HIGHER BANKING DIPLOMA



Overview

The Higher Banking Diploma Program is a valuable designation development with specialized knowledge, which constantly around the challenges of the financial service industry. It is a specialization which complements the career aspirations of employees and students graduating fresh from high school as it offers a choice of certificate of Achievement and Higher Banking Diploma.

Mission

The HBD Program's mission is dedicated to developing specialized knowledge within the context of the financial industry, in addition to demonstrating industry professionalism that is nationality and internationality recognized, and signifying that EIBFS students are competent, confident and informed professionals in the financial services industry.

Admission Requirement (for both Bsc)

Applications are welcomed from bank and non-bank employees meeting the criteria listed below

Admission is granted according to the general policy of the Institute and the directives of the Board of Directors.

The applicant should hold a High School Certificate with minimum score of 60%.

Applicants with no experience / less than 6 months experience or any other diploma program irrelevant to the banking industry must take the "Challenge Exam" testing English. Mathematics and General Business Knowledge to be considered for admission.

The applicant must have valid TOEFL Score of 500 (173 CBT, 61 iBT), 5.0 IELTS, or another standardized, internationally recognized test that is approved by the Commission for Academic Accreditation (CAA).

The applicant must pass a personal interview at the institute

Documents Requirement

An attested copy of UAE High School qualification or its equivalent

Original school/college / university transcripts

A certified copy of IELTS or TOEFL score

A photocopy of a valid passport / UAE ID Card

Five recent personal photographs (passport size)

Timing & Duration

The program runs five days per week, Sunday to Thursday-Morning and Evening sessions.

The program runs for five theoretical semesters (16 weeks each), and 2 summer terms (8 weeks), which involves presenting the "Integrative Project"

Fees

Bankers (UAE Nationals) AED 36,000

Bankers (Arabs and other Nationals AED 54,000

Private (UAE and GCC Nationals) AED 54,000

Private (Arabs and other Nationals) AED 60,000

ISLAMIC BANKING DIPLOMA



Overview

The Islamic Banking Diploma Program introduced in 2003 is accredited by the Ministry of Higher Education & Scientific Research, UAE. The program, first of its kind in the region was started to disseminate knowledge and information about Islamic banking and finance and produce skilled graduates who will successfully manage and run the various Islamic banking operations, and project its viability, practicability, and relevance in a world moving towards global economy.

Mission

The IBD Program's mission is dedicated to provide quality Islamic banking education in a learning environment that promotes academic and personal excellence in students, as well as appreciates of intellectual and ethical values that accentuate Islamic Shariah laws.

Admission Requirement (for both Bsc)

Applications are welcomed from bank and non-bank employees meeting the criteria listed below

Admission is granted according to the general policy of the Institute and the directives of the Board of Directors.

Preference is given to UAE Nationals, however those from other GCC and Arab countries are also welcome to apply.

The applicant should hold a high school certificate with minimum score of 60%.

The applicant must achieve a minimum score of 5.0 in IELTS Test or its equivalent of an internationally recognized standardized test (such as TOEFL with a minimum score of 500 or TOIC), as approved by CAA.

The Institute also offers a foundation program for applicants whose

English Language Skills do not meet the above mentioned requirements. Applicants who score below 5.0 in IELTS or equivalent will be required to enrol in this foundation program and will be allowed to take partial classes of the Diploma Program. The applicant must pass a personal interview at the Institute.

Documents Requirement

An attested copy of UAE High School qualification or its equivalent

Original school/college / university transcripts

A certified copy of IELTS or TOEFL score

A photocopy of a valid passport / UAE ID Card

Five recent personal photographs (passport size)

Timing & Duration

The program runs five days per week, Sunday to Thursday-Morning and Evening sessions.

The program runs for four theoretical semesters (16 weeks each), and a summer term (8 weeks), which involves field training and field project (Internship)

Fees

Bankers (UAE Nationals) AED 21,600

Bankers (Non UAE Nationals) AED 32,400

Private (UAE and GCC Nationals) AED 32,400

Private (Arabs and other Nationals) AED 36,000

- www.eibfs.ae — 113





LEADERSHIP DEVELOPMENT PROGRAMS



114 — www.eibfs.ae -



LEADERSHIP DEVELOPMENT PROGRAM





Overview

This program is designed for outstanding managers with experience leading organizational entities or major project teams who are identified as having potential to be strategic leaders of their enterprise.

Objectives

Applications are welcomed from bank and non-bank employees meeting the following criteria:ce leading organizational entities or major project teams who aThis program is designed for outstanding managers with experien

Increased effectiveness as a result of examining personal leadership practices through 360-degree feedback and coaching.

Broadened business perspective and improved decision making as a result of a more comprehensive understanding of the total enterprise.

Improved capability to think and act more strategically and to establish personal and organizational goals consistent with corporate strategy.

Content

The program will run in the following modules

Leadership Development

Business Acumen and Enterprise Thinking

Strategic Management

Financial Management

Targeted Audience

Outstanding managers with experience leading organizational entities"

Prerequisites

None

Methodology

Practical application, simulations & leadership practical inventory

Duration

2 weeks (May 2018

Venue

Darden Business School, USA

Program Investment

AED 82,000 inclusive of full residential board at the Darden School of Business (Participants are required to make their own travel arrangements to Washington D.C. and then to the Darden School of Business, Charlottes-ville, Virginia.)

116 — www.eibfs.ae — www.eibfs.ae

MANAGING STRATEGICALLY, LEADING FOR RESULTS



Harvard Business School Executive Education, in Association with IBS Kuwait

Overview

Competing today in turbulent and rapidly changing environments, managers and employees alike look to the top of their organizations for two things: a clear strategy and effective leadership. Business success depends on both. For this reason the Harvard Business School is offering a six-day residential executive education program for leaders in the banking and finance sector in the GCC countrie

Objectives

Applications are welcomed from bank and non-bank employees meeting the following criteria:

Increase the capacity of executives in the GCC financial services sectors to anticipate and to respond quickly and effectively to strategic challenges in their businment

Strengthen and develop the key leadership skills required to achieve organizational alignment, drive change, and establish productive working relationships with others

Provide an opportunity to learn about the latest in management thinking and best practices of some of the world's most admired companies

Content

The program focuses on two primary themes: strategy and leadership

Strategy

To equip participants with concepts and tools for thinking strategically and assessing the markets. To examine the five forces model, differentiation and low-cost s trategies, value curves, and the development of strategy over time. Critical role of leadership and management in formulating and implementing strategy

Leadership

Strategy execution formal structure, critical tasks, people, and culture Leaders - functions and personal qualities required Approaches for developing and communicating organizational vision Explore the advantages and disadvantages of different communication and influence strategies in different relationships

Targeted Audience

Upper middle executives of levels such as department heads

Prerequisites

None

Methodology

Harvard Business School, USA

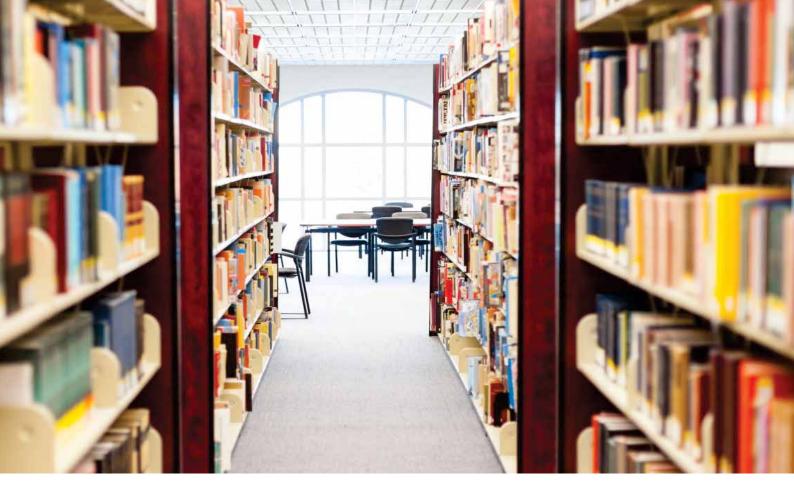
Duration

Jan 27 - Feb 1, 2018 - Dubai

Program Investment

KD 4,850 inclusive & hotel facilities in The Ritz-Carlton Hotel - Dubai - U A E

- www.eibfs.ae — 117



The Library

EIBFS library provides its services to the students of the Institute, the Academic Staff, and the employees of the Banking Sector in the state, and the participants in the Institute's training programs within an organizing frame decided upon by the Library.

Library Services:

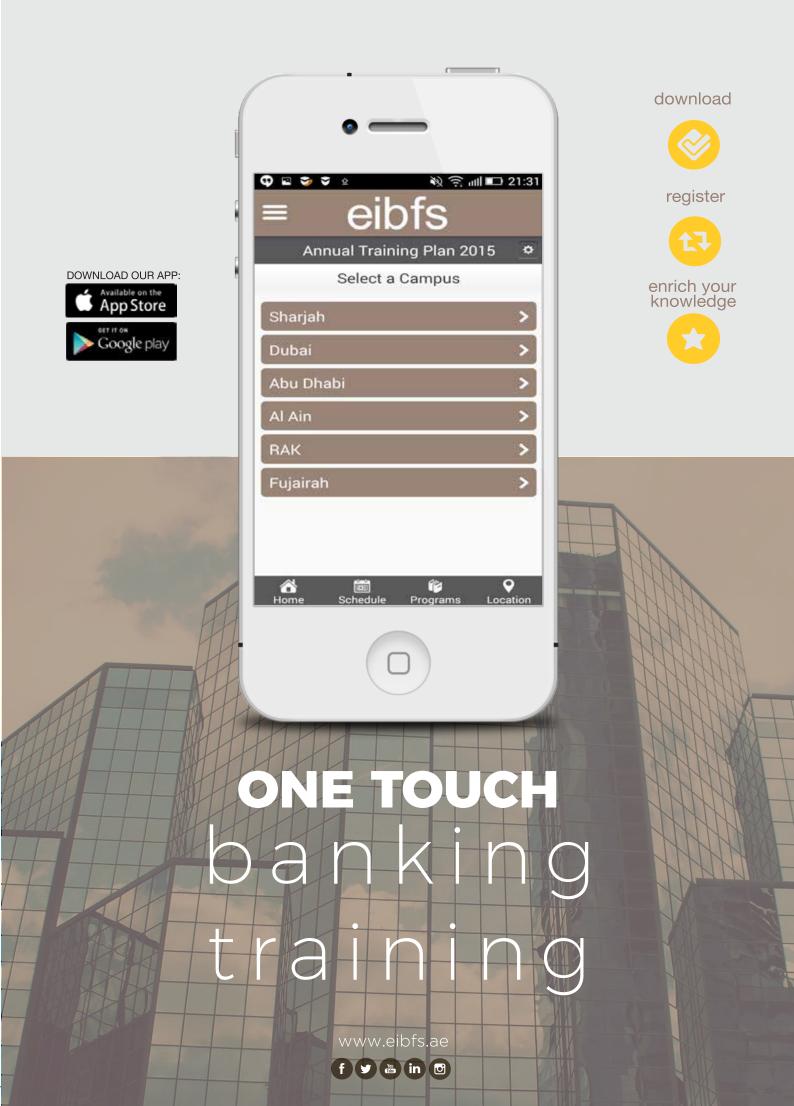
EIBFS Library in all its (3) campuses provides members the below mentioned services.

Books & Periodicals with a collection of about 22,000 books in the 3 campuses and more than 350 audio visual collection.

Library opening hours

The Library opening hours are: Sunday to Thursday 8:00am to 9:00pm For membership please contact library@eibfs.com or 04 6070413, 06 5987109, 02 4464666

118 — www.eibfs.ae —







Story Continues

Sharjah Branch:

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